

# Annual Report 2009 / 2010



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Willowmore

044 923 1122

2009 /2010

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# PART 3 – FUNCTIONAL AREAS REPORTING AND ANNEXURES

# **Functional Area Service Delivery Reporting**

FUNCTION	SUB-FUNCTION	PAGE
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Finance and Administration	Finance	232
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# **PART 1: Introduction and Overview**



#### A. Foreword by the Mayor

Baviaans Municipality fulfilled its constitutional obligation in terms of Chapter 7, Article 152, especially in the following areas:

- 1. The supply of basic services to all residents of the towns, Willowmore and Steytlerville. Half of these households are indigent and receive 100% subsidy on their services accounts, which includes 50 units of electricity and 6 kl of water monthly.
- 2. The creation of new infrastructure and the maintenance of existing infrastructure. 100% of the MIG allocation during the 09/10 financial year was spent. During said timeframe the municipality concentrated, in terms of infrastructure, on the upgrading of the two towns' sport fields; upgrading of Steytlerville's sewerage farm and the completion of phase one of the streets and storm water upgrade. Existing infrastructure was maintained by spending approximately 8 % of the budget thereon.
- 3. During the 2009/10 financial year many projects were undertaken by the Community Services Department to improve the quality of life of the residents of Baviaans. Some of the following resort hereunder: Hand and Life skills training for women, accredited au-pairs, computer literacy training, first-aid training, and hospitality training and training for dismantling of automotive components and how to operate a tractor. The Sakha Isizwe workers were also trained in the removal of alien plants.

A challenge that Baviaans Municipality experienced with the Annual Financial Statements (AFS) 09/10 was that the conversion to GAMAP-GRAP. To overcome this challenge, the Baviaans Council decided to appoint Altimax for the purposes of the AFS. Unfortunately, they were only appointed in July 2010. Another problem to overcome was to reconcile the SAMRAS system (Municipal system) with case ware.

According to the Act (MFMA, 126 (1) a) the financial statements were handed to the Auditor General on 31 August 2010. At the time of presentation of the Annual Report 09/10 no report has been received by the Auditor General. Attached to the Annual Report is an explanation to Council in accordance to the MFMA, section 127 (3) (a). However, the Baviaans Municipal Council can feel satisfied those basic services were made available at reasonable costs to all its residents of Willowmore and Steytlerville; the people in the area were involved in training and educational programs and that the municipality never experience cash flow problems. Thus, regardless of the opinion of the Auditor General, Baviaans Municipality performed well.

I would like to thank my fellow councillors for their political leadership and a special word of thanks to the Municipal Manager and his management team for the execution of decisions made and the compilation of the Annual Report 09/10.

In conclusion I would like to thank a very loyal personnel corps whom made good service delivery possible during the 2009/10 financial year.

E. Loock

**MAYOR** 



#### B. The yearly program priorities' statement by the Municipal Manager

The 2009/10 Annual Report of Baviaans Municipality has been prepared in terms of Section 46(1) of the Municipal Systems Act 5 of 2003, Section 121(1) of the Local Government Municipal Finance Management Act 56 of 2003(MFMA) and in line with the customized template and guidelines that were workshopped with Local Municipalities, presented by the Provincial Department of Local Government and Traditional Affairs.

It is important to put emphasis of the purpose of the Annual Report, which is:

- > To provide a record of activities of Baviaans Municipality during the Financial year 2009/10
- > To provide a report on the performance in fulfilling the objectives as reflected in the IDP, the Budget and Service Delivery and Implementation Plan
- > To promote accountability on the administrative side to the local community for decisions made throughout the financial year 2009/10. It is also a tool for Council to indicate challenges and priorities for the ensuing year.

During the year under review progress has been made in certain areas

Development Priority	Project Description
Building the institution and Employee Capacity	During the year under review 8 new posts have been filled, mainly Assistant Manager in Technical Department, Accountant Supply Chain Management and Admin Clerk SCM. All senior personnel have been trained in Supply Chain Management and they now have a better understanding on the operations of the system. We still need to do more to strengthen our controls through separation of functions and systems of delegations

Development Priority	Project Description
Enhance Community Services	Baviaans Municipality is committed to the development of community. There is a specific budget in the Community Department for developmental projects for the community. A data base of trained people from the community is being kept not only for record keeping but to make follow up on progress made by the people who have been trained. For instance people who have been trained on site for street paving are now able to practically pave streets, these are skills that they can use now on their own without supervision. Further training in project management at this level needs to be done and focus to be given to financial management.

Development Priority	Project Description
Economic Development/Tourism	The promotion of Baviaans integrated development plan has led to Cacadu District Municipality approving and granting funding to municipalities performing in this project. A number of tourism projects have been extensively detailed in this document under Community Services Department KPA.

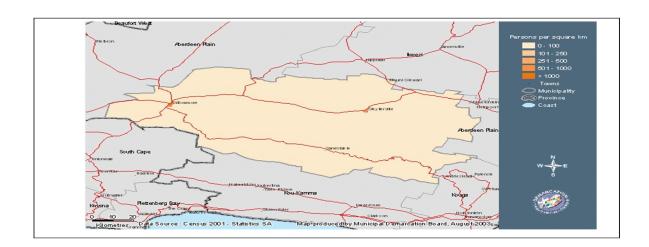
Development Priority	Project Description
Basic Infrastructure	This is a pillar for the municipality visible service delivery KPA. Planning in advanced has led us to complete our projects 100% before the end of the financial year. All projects are now completed. In all these projects local labour and local contractors were employed thus contributing to local economic development in the area.

Challenges and Weaknesses on matters raised	The conversion to GRAP, financial reports to
above	Finance national and provincial departments, not
	meeting set timeframes revealed that we do not
	have enough capacity or that we need to review
	our ways of doing things. It is necessary for us to
	complete our HR plan so that we have a clear
	picture of our problem area or what personnel
	needs to we have

I wish to thank the Mayor, Councillors, Management and all staff members for the support they gave to me. I thank you all for your dedication and commitment in improving the lives of our community.

J Z A Vumazonke Municipal Manager

#### C. Overview of the Municipality



The Baviaans Municipality covers an area of 7727.01 square kilometres with two urban nodes, namely Willowmore and Steytlerville. Willowmore serves as the administrative hub of the area where the local municipality offices, the district offices of national government departments and provincial government departments are situated. The area is scarcely populated  $(0 - 100 \text{ people per km}^2)$ .

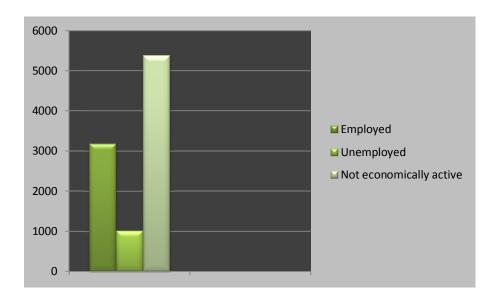
The Local Municipality is situated between 23 and 25 degree of longitude and 33 and 34 degree of southern latitude and is at 1 000 to 1 500 meters above sea level.

The well-known Baviaanskloof Nature Reserve is situated to the south. 90% of the mega reserve falls within the Baviaans municipal area.

Agriculture, tourism and service industries form the basis of the area's economy. Due to the world heritage site, the future economic development of this area is based on the development of tourism. The area consists of two urban nodes, various smaller settlements, a well-developed transportation network, farmlands and conservation areas.

The number of people living in poverty is an indicator of household members who reside in households whose total income falls below a particular level. The level used here is based on Global Insight data, which use the Bureau for Market Research (BMR) Minimum Living Level (MLL), which ranges from R 893 for a single person household to R3 314 for an eight-person household. Based on this measure the levels of poverty (an economic measure of household income) in Cacadu have actually increased significantly from 1996 - 2005. Yet, the proportion of people in poverty across the district is lower than the provincial average.

The number of people employed, unemployed and not economically active in Baviaans Municipality is reflected in the figure below:



#### Major events that affected the working environment during the year

- Performance Management cascade to lower level staff
- Area Based Plan and Land Availability Audit
- Communication and Public Participation Plan
- Quarterly Baviaans newsletter to all residents
- Extension of Wanhoop phase 2 additional water source
- Upgrading of streets and storm water, Willowmore and Steytlerville

#### **D. Executive Summary**

#### Vision

The Baviaans Municipality strives towards the establishment of a progressive community within a safe environment where basic service delivery is guaranteed and wherein decision-making is based on maximum participation from the community.

#### **Developmental Goals and Objectives**

As reflected in the Municipality IDP its development priorities objectives and strategies can briefly be summarised as follows

#### Development Priority 1: Building the institution and Employee Capacity

Objectives	Strategies
A well established municipality with sufficient resources and institutional capacity to deliver excellent municipal services	Improve Financial sustainability, by increasing revenue collection base; increase revenue base; reduce unnecessary expenditure; improve financial systems and procedures; strengthen the municipal resources; strengthen municipal accountability; improve and strengthen existing planning systems
2. Working towards the creation of a stable, capacitated personnel –corps geared to increased service delivery and good performance in service delivery	An effective customised organizational structure; create incentives for staff to improve performance/productivity; improve customer care(relations) and service; skills development and training

#### Achievements and challenges:

#### **Development Priority 2 Enhance Community Services**

Objectives	Strategies
To have proud citizens that contribute to the development of their town/s	Promote education not only academic but also practical work related learning that would make the economically active "technical trade"; to raise the level of skill competence of the community; remove poverty mentality; instil a sense of pride and ownership and dignity; utilize local skill in community to assist in projects; build community spirit
Ensure youth in Baviaans are actively integrated into and contribute to community development	Provision of recreational and educational facilities; Expose to curricula activities; promote self development; remove helplessness promote interest in education; security and safety
Improve community access to a comprehensive health care service	Investigate private public partnerships; lobby with district and province; promote home based care; improve customer care /service; attract more health services to the area; make transport available for the whole area; improve/optimise existing health services available in the area. improve mortuary services

SAPS to fulfil its mandated role and responsibility in the community	Bilateral discussions with SAPS; forge partnership to combat crime; better handling of rape d women;
Ensure communities have easier access to social services	Investigate other options to accessible services; improve communication; reduce distance between service and the community
Improve communication with the public	Community established structures to assist/help identify community needs; establish Baviaans news letter

# Achievements and challenges

# **Development Priority 3 Economic Development/Tourism**

Objectives	Strategy
SMME's are provided with mandated municipal support	Empowerment of SMME; promote services and products of
that facilitates their growth and success	the SMME; make provision for SMME's to have access and make use of the website; assist with marketing, exposure of SMME products/service; provision of municipal business sites/premises for business; legalise, legitimise Spaza shops; formalize local hawkers to promote organized trade; create opportunities for local job creation; promote local economic development
Tourism :	Promote local tourism; PDI involvement in product ownership of tourism products
Tourism development, a pleasurable tourist experience	, ,
Agriculture:  Investigate the financial viability and sustainability of all resources and facilities of already existing agricultural projects and their contribution to LED	Ensure the implementation of sustainable projects; soil conservation; enforcement of by-laws; assist in increasing the number of beneficiaries to be involved in agricultural products; assist to make land available to emerging farmers; encourage households to make use of their gardens to grow vegetable and fruit trees
Tourism and Transport:  To provide a road infrastructure and transport system which is accessible and attract tourists	Establish a well representative body to meet regularly with the Dept of Roads and Transport; Strive for the building of good quality of roads in towns and in rural areas; contribute to more road worthy vehicles; access to transport for the people of Baviaans

# **Achievements and challenges**

# **Development Priority 4 Infrastructure Development**

Objectives	Strategy
Water : Supply sustainable basic water infrastructure for all inhabitants	Sustainable water supply; effective and efficient accounting system for water usage; budget for operation and maintenance of water reticulation network
Sanitation: Supply sustainable basic sanitation infrastructure to all inhabitants	Provision of an acceptable standard to all communities
Waste Management: Supply sustainable basic infrastructure to all inhabitants	Legal compliance of all dumping sites; improve refuse removal plans;
Housing: Supply basic infrastructure to all inhabitants	Eradicate all squatters and informal settlements ;provide housing for needy people; provision of housing for middle and high income; enhance quality and standards of RDP houses
Electricity: Supply sustainable basic electricity infrastructure	Minimise power failure from the municipality network; eradicate or minimise electricity loss that is not accounted for; electricity supply to all inhabitants by 2012
Streets and storm water: supply sustainable infrastructure to all inhabitants	Improve conditions of internal streets and roads;
Municipal Buildings: Supply basic infrastructure to all inhabitants	Upgrade Town Halls; encourage effective and efficient usage of municipal halls and buildings by the community

# **PART 2: KPA ACHIEVEMENT REPORT**

## Chapter 1: Human resource and other organization management -KPA 1

## 09/10 Financial Year

#### 1.1 Presentation of the organizational structure (Approved Organogram)

Total number of approved posts	Total number of vacant posts	Number of Performance Agreement Section 57
100	01	5

Change in the organisational structure compared to the previous financial year 08/09

The following posts were created 09/10:

- 1. Procurement Officer
- 2. Assistant Managers Technical Services x 2
- 3. Outreach officer
- 4. Building inspector
- 5. General Worker
- 6. Administrative supervisor
- 7. HR practitioner (Intern)
- 8. Hall Attendants x 2

**VACANCIES: 2009/2010 (30 JUNE 2010)** 

# TECHNICAL SERVICES

1. Traffic officer Protection Disaster

#### 1.2 Staff development initiatives during the financial year

Types of training	Number of people
Supervisor Training	15
Billing	2
Transformer: Testing: Maintenance	1
Problem solving Communication	3
• Archives	3
Effective Communication	4
Health & Safety	8
Emotional Intelligence	3

#### Workplace Skills Plan

A workplace Skills Plan for 2009 / 2010 was adopted and implemented.

#### **Human Resource Development Plan**

Substantial progress was made with the development of this plan, which will be adopted in the 2010/2011 financial year.

#### 1.3 Key HR statistics per functional area

#### 1. Full time staff complement per functional area (examples are given below)

#### a. MM/Section 57

	Approved positions (e.g. MM –S57 etc.)	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Municipal Manager	1	1	0
2	Chief Financial Officer	1	1	0
3	Corporate Services	1	1	0
4	Technical Services	1	1	0
5	Community Services	1	1	0
	Total	5	5	0

### b. Functional areas per organogram

Line Managers: Budget and Treasury Office

	Line Managers	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Accountant: Financial Management & Support	1	1	0
2	Accountant: Debt & Revenue Management	1	1	0
3	Accountant: Supply Chain Management & Expenditure	1	1	0
	Total	3	3	0

Line Managers: Technical Department

	Line Managers	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Assistant Technical Manager	2	2	0
2	Building Inspector	1	1	0
	Total	3	3	0

Line Managers: Community Services

	Line Managers	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Tourism Manager	1	1	0
2	Youth Advisory Supervisor	1	1	0
	Total	2	2	0

Line Managers: Corporate Services not applicable

# Staff complement in the Municipal Manager's office

	Approved positions	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Municipal Manager	1	1	0
2	Secretary to the Municipal Manager	1	1	0
	Total	2	2	0

# Staff complement in the Budget and Treasury Office

	Approved positions	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Chief Financial Officer	1	1	0
2	Secretary to the Chief Financial Officer	1	1	0
3	Accountant: Debt & Revenue Management	1	1	0
4	Accountant: Financial Management & Support	1	1	0
5	Accountant: Supply Chain Management & Expenditure	1	1	0
6	E Natis License Centre	1	1	0
7	2 x Senior Revenue Clerks: Debt & Revenue	2	2	0
8	Data Capturer	1	1	0
9	2 x Cashier / Enquiry Clerks	2	2	0
10	2 x Meter Readers	2	2	0
11	Senior Revenue Clerk: Expenditure	1	1	0
12	Administration Clerk: Supply Chain Management	1	1	0
	Total	12	12	0

	Approved positions	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Technical Services Manager	1	1	0
2	Secretary to the Technical Services Manager	1	1	0
3	Assistant Technical Manager	2	2	0
4	Building Inspector	1	1	0
5	2 x Superintendents: Water & Electricity, Steytlerville	2	2	0
6	Superintendent: Water & Electricity, Willowmore	1	1	0
7	Superintendent: Water & Electricity, Wanhoop	1	1	0
8	Traffic Officer / Protection Services / Disaster Management	1	0	1
9	2 x Foremen Refuse, Willowmore & Steytlerville	2	2	0
10	2 x Foremen, Roads, Willowmore & Steytlerville	2	2	0
11	Drivers	7	7	0
12	General Workers	18	18	0
13	Caretakers: Sport, Municipal ground and buildings	2	2	0
14	Street sweepers	4	4	0
15	Caretaker: Dumping site	2	2	0
16	Caretaker: Sewerage Dams	2	2	0
17	Shift workers	3	3	0
	Total	52	51	1

	Approved positions	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Manager: Corporate Services	1	1	0
2	Secretary to the Corporate Services manager	1	1	0
3	Receptionist / Enquiry clerk	1	1	0
4	Records and Archives Clerk	1	1	0
5	Committee Clerk	1	1	0
6	Senior Administrative Clerk, Human Resources	1	1	0
7	Senior Administrative Clerk, Housing	1	1	0
8	2 x Cleaners	2	2	0
9	Patient / Messenger Driver	1	1	0
10	HR Intern	1	1	0
	Total	11	11	0

	Approved positions	Number of approved and budgeted posts per position	Filled posts	Vacant posts
1	Manager: Community Services	1	1	0
2	Secretary to Community Services	1	1	0
3	Secretary to the Mayor	1	1	0
4	Youth Advisory Supervisor	1	1	0
5	2 x Outreach officers	2	2	0
6	2 x Librarians	2	2	0
7	Tourism manager	1	1	0
8	2x Tourism officers	2	2	0
9	2 x Professional Nurse	2	2	0
10	2 x Cleaners	2	2	0
	Total	15	15	0

# Technical staff registered with professional bodies

Technical Service (e.g. water, electricity etc.)	Total number of Technical Service Managers	Total number registered in the accredited professional body	Total number pending registration confirmation in the accredited professional body	Total number not yet registered in the accredited professional body
Water	1	1	0	0
Electricity	1	1	0	3

#### Levels of education and skills

Total number of staff	Number of staff without Grade 12	Number of staff with Senior Certificate only	Number of staff with Tertiary/accredited professionals training
100	52	14	34

### Trends on total personnel expenditure

Financial Years	Total Number of staff	Total approved operating Budget	Personnel expenditure (salary and salary related	Percentage of expenditure
2006-2007	65	5 511 132	5 406 336	43.60%
2007-2008	78	7 796 856	7 303 208	44.06%
2008-2009	91	10 432 892	9 332 173	39.44%
2009-2010	100			

### List of pension and medical aids to whom employees belong (please add if necessary)

Names of pension	Number of members	Names of Medical Aids	Number of members
fund			
Cape Joint Retirement	8	Bonitas	2
SAMWU	33	Fed Health	1
SALA	33	Key Health	1 x councillor; 4 x retired officials
Alexander Forbes	1		4 X Teched officials
		Samwumed	11

#### Senior officials' wages and benefits (even if not included in the financial statements);

Designation	Annual	Performance	Vehicle Allowance	Other
	Remuneration	Bonus		
Municipal	320 863		60 000	14 400
Manager				
Chief Financial	188 021		123 914	10 800
Officer				
Manager:	274 320		38 113	10 800
Technical Services				
Manager:	210 056		30 000	5 888
Community				
Services				
Manager	247 051		75 000	10 800
Corporate				
Services				
Total	1 240 311		327 027	52 688

#### Implementation of Performance Management System (PMS)

The monitoring and implementation of the IDP is done through the Performance Management System. A Framework/Plan for PMS in the Baviaans Municipality was adopted by Council in February 2008

Performance management at the municipality refers to the monitoring of three different levels of performance plans. These levels are as follows:

- (a) Organisational / Institutional Performance: Institutional Performance was done for 2009/10
- (b) Section 57 Managers: Evaluations are done on a quarterly basis with a final evaluation at the end of the financial year (30 June 2008).
- (c) Non-section 57 Employee's (Section 66 employees): During 09/10 evaluations were done for lower level staff.

The full implementation of the Performance Management System was completed in 09 / 10

# 1.4 Annual performance as per key performance indicators in municipal transformation and organizational development

	Indicator name	Total number of people (planned for) during the year under review	Achievement level during the year under review	Achievement percentage during the year	Comments on the gap
1	Vacancy rate for all approved and budgeted posts;	100	99	99%	
2	Percentage of appointment in strategic positions (Municipal Manager and Section 57 Managers)	100%			N/a
3	Percentage of Section 57  Managers including Municipal  Managers who attended at least  1 skill development training  course within the FY	0%			
4	Percentage of Managers in Technical Services with a professional qualification	100%			N/a
5	Percentage of municipalities within the district area that have a fully functional Performance Management System (DM only)				
8	Percentage of staff that have undergone a skills audit (including competency profiles) within the current 5 year term	100%		100%	N/a
9	Percentage of councillors who attended a skill development training within the current 5 year term	100%			
10	Percentage of staff complement with disability	1%			
11	Percentage of female employees	33%		34	
12	Percentage of employees that are aged 35 or younger	36%		40	

# Major challenges and remedial actions in regard to Human Resources and organizational management

CHALLENGES	REMEDIAL ACTIONS	TIME FRAMES	ACTION TAKEN	RESPONSIBLE PERSON
Human Resource	Involvement of DPLG to	2010 /11		
Development Plan	finalise HR plan			
Delegation of authority and responsibilities in compliance with the Municipal Systems Act	Service Provider to be appointed. Delegation of authority will be cascaded down to include councillors, management and senior personnel	2010		
Effective control, monitoring and supervision	Managers will compile a list of all control-matters, the list will form part as a standing item at management meetings			

#### Chapter 2: Basic Service delivery performance highlights (KPA 2)

#### 2.1 Water services

#### a. Water services delivery strategy and main role-players:

Baviaans Municipality is the Water Services Authority and the Water Services Provider. There is no bulk water supplier in the Baviaans Municipal area. DWAF, as the government department, does play a role in bulk water supply by regulating the National Water Act, by its own investigations and by providing assistance to local municipalities.

Likewise there is at present no Catchment Management Agency and DWAF fulfils this role until the CMA is established. No abstraction from surface water sources takes place in the WSA area of jurisdiction and abstraction only takes place from underground water. The primary function of the municipality is the delivery of basic services to its community.

#### b. Levels and standards in water services:

3325 households have access to a basic level of water supply. All households in the main towns of Willowmore and Steytlerville have access to water. The current water demand is determined by the level of services provided to the consumers. The current level of service provided to consumers in the two main towns Willowmore and Steytlerville are individual metered erf connections to all erven. Water provision to privately owned land (farms, farm dwellers) remains a challenge especially small settlement within the municipal area of jurisdiction.

#### c. Annual performance as per key performance indicators in water services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the FY under review (actual numbers)	Number of HH/customer reached during the FY	Percentage of achievement during the year
1	Percentage of households with access to potable water	100%	0	0	0	100%
2	Percentage of indigent households with access to free basic potable water	100%	0	1998	1998	100%
4	Percentage of clinics with access to potable water	100%	0	0	0	0
5	Percentage of schools with access to potable water	100%	0	0	0	0
6	Percentage of households using buckets	1,1%	37	0	0	0

#### d. Major challenges in water services and remedial actions

The peak water demand in the hot summer months exceeds the potential bulk water supply capacity of the current water resources for Willowmore and Steytlerville. The peak water demand in the hot summer months for Willowmore and Steytlerville is approximately double that as in the cold winters months and approximately 1.6 times the average annual water demand.

DWAF recommends that a water supply safety factor (1.5 times of peak demand) must be used to ensure water demands are met. Alternative water sources as identified per previous investigations and reports as listed above are as follows:

#### **Steytlerville Alternative Water Sources**

- Surface Water from Erasmuskloof
- Rainwater Tanks
- Import water from Kouga Dam
- Regional Orange River Project

#### Willowmore Alternative Water Sources

- Rainwater Tanks
- Development of Additional Borehole Scheme for Willowmore
- Water from the Haarlem Dam
- Relocation of existing Water Treatment Works from Wanhoop to Willowmore and Supply of Ground and Surface Water Sources to Willowmore.

It is evident from the above that the lack of funding is the main obstacle in ensuring sustainability and supplying the basic level of service to the community.

#### 2.2 Electricity services

#### a. Electricity services delivery strategy and main role-players

The National Electricity Regulator has licence Baviaans Municipality to distribute and supply electricity to all consumers within the municipal area of Baviaans that includes Willowmore, Steytlerville and Zaaymanshoek. Eskom are supplying directly electricity to the Vuyolwethu area in Steytlerville that consist of 447 households.

#### b. Level and standards in electricity services

3325 households have access to electricity with the exceptions being of houses on private land, certain rural developments and any new housing developments in progress. The majority of the MV and LV reticulation appears to be in good condition. All towns are faced with power dips that occur occasionally.

c. Annual performance as per key performance indicators in Electricity services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the f. year under review (actual numbers)	Number of HH/customer reached during the FY	Percentage of achievement during the year
1	Percentage of households with access to electricity services	100%	0	185	185	100%
2	Percentage of indigent households with access to basic electricity services	100%	0	1998	1990	100%
4	Percentage of indigent households with access to free alternative energy sources	0	0	0	0	0

#### d. Major challenges in electricity services and remedial actions

The challenges Baviaans Municipality are facing relating to electricity provision within its jurisdiction are as follow:

#### **Steytlerville**

The main 22/11kv step down transformer needs to be upgraded immediately due to overloading. Damaged pole-top boxes

Broken kiosks

Required clearances between MV and LV lines not being achieved particularly where the lines are sharing the same structure

Due to age and compatibility of existing mini-subs from a safety point of view to replace the mini-subs with new units fitted with  $SF_6$  gas type ring main units to be phased in over a number of years.

#### **Willowmore**

Sectionalising links

Proper pole numbers replace bundle conductor with bare conductors

#### 2.3 Sanitation

a. Sanitation services delivery strategy and main role-players

Maintain and improve the existing level of service to urban communities and ensure environmentally acceptable disposal methods. Baviaans Municipality ensures regular removal of sanitation from houses with septic tanks, removal of sanitation from rural areas and DWA assist with health and hygiene. The Cacadu District Municipality also assist with funding for installation of VIP toilets.

#### b. Level and standards in sanitation services

3325 households have access to sanitation services of which approximately 75 percent is a waterborne level of service and the balance of 25 percent is attributed to other level of services such as septic tanks and ventilated improve pit latrines.

c. Annual performance as per key performance indicators in sanitation services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the f. year under review	Number of HH/customer reached	Percentage of achievement during the year
1	Percentage of households with access to sanitation services	3325	0	0	0	100%
2	Percentage of indigent households with access to free basic sanitation services	1998	0	1998	1998	100%
4	Percentage of clinics with access to sanitation services	2	2	0	0	0
5	Percentage of schools with access to sanitation services	10	3	0	0	0

d. Major challenges in sanitation services and remedial actions

The registration of the WWTW

Training for communities' health and hygiene.

#### 2. 4 Road maintenance

a. Road maintenance services delivery strategy and main role-players

To ensure adequate riding surface, and to maintain reasonable access at all times. Ensure potholes are repaired immediately and gravel roads are maintained regularly.

b. Level and standards in road maintenance services

The roads in Baviaans Municipality can be classified as follows:

Town	% Tar Town	% Gravel Town	% Tar Township	% Gravel Township
Willowmore	60%	40%	20% and 5% brick paving	80%
Steytlerville	30%	70%	5% and 5 % brick paving	93%
Saaimanshoek	n/a	n/a		100%

Stormwater Management System is one of the major problems in this municipality that requires urgent attention.

#### c. Annual performance as per key performance indicators in road maintenance services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the f. year under review (Actual numbers)	Number of HH/customer reached during the FY	Percentage of achievement during the year
1	Percentage of households without access to gravel or graded roads	3325	185	185	185	100%
2	Percentage of road infrastructure requiring upgrade	3325	3325	3325	3308	100%
4	Percentage of planned new road infrastructure actually constructed	3325	4km	4km	3325	100%
5	Percentage of capital budget reserved for road upgrading and maintenance effectively used.	R5,985	R5,985	R4,358	3325	72,8%

#### d. Major challenges in road maintenance services and remedial actions

MAJOR CHALLENGE	REMEDIAL ACION
Baviaans municipality has no storm water management system	To source funding and appoint a service provider for the stormwater management system
Limited MIG funding to improve the roads	Source funding from CDM and DPLG
Lack of equipment to maintain roads, e.g. grader, water truck, roller, JCB	Request CDM to assist with equipment

#### 2.5 Waste management

#### a. Waste management services delivery strategy and main role-players

Attain and maintain minimum waste management standards in order to protect human health and the environment from possible harmful effects caused by the handling, treatment, storage and disposal of waste. The Baviaans Municipality has adopted the IWMP.

#### b. Level and standards in waste management services

The Municipality service 3325 households. The waste service delivery of Baviaans Municipality is coordinated from Willowmore. A regular waste removal service is provided to all households and commercial properties within the major towns of the Municipal area, except to households in rural areas. The farming areas in Baviaans Municipality do not receive a waste removal service. The provision of such a service is not at the moment envisaged by the Municipality. There are also no private waste contractors active within the municipal area.

The municipality provides a weekly (2 day per week) waste collection service to all the households (on Mondays and Tuesdays) and commercial properties (on Wednesdays) in Willowmore and Steytlerville.

Street cleaning (litter picking, sweeping, and cleaning of ablution facilities) is done from Mondays to Fridays in the CBD areas of Willowmore and Steytlerville. Baviaans Municipality utilises a black refuse bag system for all the households in the municipal area. Businesses make use of 80 litre plastic bins for the disposal of their refuse. The municipality provides residents with 10 black bags every 2 months while businesses have to buy their own receptacles. The municipality accepts any number of bags or bins per household or business, so there is no specific limit.

c. Annual performance as per key performance indicators in waste management services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (actual numbers)	Target set for the f. year under review	Number of HH/customer reached	Percentage of achievement during the year
1	Percentage of households with access to refuse removal services	3325	185	185	185	100%

c. Major challenges in waste management services and remedial actions

MAJOR CHALLENGES	REMEDIAL ACTION
The landfill sites in the municipal area do not	Operational maintenance budget to be included
have weighbridges and therefore the	in the cost operational budget.
quantities of waste disposed are not exactly	Source funding from other governmental bodies
known.	
There are no formal waste minimisation activities	Municipality to start recycling initiatives
taking place in Baviaans Municipality and the	
municipality is also not offering any recycling	
incentives to private people or businesses	
Illegal dumping is common all over the municipal	Enforcement of by-law relating to illegal dumping
area, and the municipality has to collect this	
waste at unnecessary cost.	
The municipality has recognises the need for	Awareness & training programs
education of people.	
No permitted landfill sites.	To permit landfill sites with assistance of CDM, DME

#### 2.6 Housing and town planning

a. Housing and town planning services delivery strategy and main role-players

The Housing services delivery strategy is to supply basic infrastructure to all inhabitants of Baviaans. The Department of human settlement provides the funding and project management for the project. Provide housing for needy people in Steytlerville and Willowmore. Enhance quality and standards of RDP houses.

The following are the role-players in housing development:

CDM, Provincial Department of human settlement, National Department of human settlement and Baviaans Municipality

b. Level and standards in Housing and town planning services

#### **HOUSING ANALYSIS**

#### **Institutional Analysis (Technical Services Department)**

Baviaans Organisational set up comprises of 64 positions in the Technical Services Department, which are scattered in Steytlerville, Willowmore ranging from Technical Services manager to general workers. However in terms of addressing housing development programs, the Municipality does not have a Housing Department and/ or an organogram set up for tackling housing issues. Table 1 indicates the organisational set up at the Municipality.

**Table 1: Municipal Capacity for Housing Delivery** 

	Pos	sitions	
Position	Approved	Filled	Comments
Management	4	4	
Technical & Financial Control	51	51	
Administrative Support	9	9	
Social Facilitation and Support	0	0	
Contracts Implementation & Management	0	0	Delegated staff on housing issues comprises of a senior admin officer a technical manager, building inspector and Assistant Technical manager
Total	64	64	

Source: Baviaans Municipality, 2009

In relation to housing delivery programmes the following activities are done in house; Project Inception, Planning and Programming, Beneficiary Identification and PHB Approval, PHB Project and Business Plan Application, Financial Control and Top Structure Construction. Refer to table 10

**Table 2: Capacity to Manage Housing Delivery** 

Capacity to Housing	Resource Availability/Utilisation					
Delivery	In-House	Consultants	PIMMS	Contracts	Developers	
Project Inception	٧	٧	-	-	٧	
Planning & Programming	٧	٧	-	-	-	
Engineering design	-	٧	-	-	-	
Beneficiary Identification	٧		-	-	-	
& PHB Approval						
PHB Project & Business Plan Application	٧	٧	-	-	-	
Financial Control	٧	-	-	-	-	
Progress Report	-	٧	-	-	-	
Building Construction	-	٧	-	-	-	
Services Installation	-	٧	-	-	-	
Top Structure Design	-	٧	-	-	-	
Top Structure Construction	٧	٧	-	-	-	

Source: Baviaans Municipality 2009

The IDP 2007 -2008 cites that the Baviaans Municipality lacks the capacity to discharge its constitutional obligations due to shortage of key personnel and budgetary constraints. It also notes that there is staff shortage in the technical services department.

A poor skill display among contractors is highlighted as a major factor in housing delivery at Baviaans. Contractors are not able to finish projects within the targeted financial year. Delays in projects completion results in increased losses leading to project being left unfinished. Municipalities need to review contracts and implement punitive measures for non-compliance.

#### **Housing Needs/Backlog**

The current housing backlog at Baviaans Municipality is 763 as per housing waiting list.

Details of the housing waiting list provided by the Baviaans Municipality are summarised as follows:

**Table 3: Housing Needs** 

Category	Number
Special Need (disabled):	
Steytlerville RDP houses	72
Income of applicants	
Subsidy Housing< R3 500h/h	87
Housing needed	
New applicants	88
Current Accommodation	
Informal settlement	No information
Total	•

**Table 4: Current Housing Projects (Baviaans)** 

Project Title	No. of Sites	Project Value (R)	Ward	Project Type	Comments
Steytlerville	503	R14 mil			Completed
		10,095,645.76			07 houses to be repaired/snag at a cost of
Willowmore	373				R240000
Willowmore	460				Complete
Steytlerville	292				complete
Steytlerville	87	3 391 608.00			34 houses to be completed
TOTAL					

Source: Baviaans Municipality, 2009

#### **Planned Housing Projects (Order of Priority)**

Table 5: Planned Projects (Short-Term)

Project Title	No. of Sites	Project Value	Comments
Willowmore	88	3 466 152.00	Contractor to be appointed for civil services
Steytlerville	72	2 806 848.00	Land availability agreement in place, dept of human settlement to appoint consultant for pre-planning phase
TOTAL			

Source: Baviaans Municipality 2009

#### STRATEGIC FRAMEWORK

#### **KEY ISSUES**

The list below cites the issues identified.

- The Department of Human Settlement centralization of housing delivery programs creates bureaucracy.
- Baviaans Municipality does not have a Housing department within the municipality
- Municipality unable to attract permanent and fully qualified staff
- Difficult to contract experts to deal with housing issues on a short term basis
- Slow disbursement of funds by the PDH creates a rift between the contractors/service providers and the local authorities.
- Inflation levels affecting project implementation.
- Terrain challenges

#### **STRATEGIES AND PROJECTS**

#### **Strategies and Proposed Projects**

#### **Institutional Capacity**

A housing directorate /unit need to be established. The organogram on Fig 1 presents a full capacity building structure, which will ensure effective execution of housing projects.

#### **Duties:**

#### **Contract Manager**

- Co-ordinate and implement contracts
- Monitor claims and payments
- Contract arrangements
- Progress reports

#### **Financial Officer**

• Claims and payments

#### **Building Inspector**

- Quality management
- Co-ordination
- Monitoring

#### **Development Support Officer**

- Application for I & E Services
- Geotech
- Services Certificates
- GPs
- Surveys
- Site Plans

#### c. Annual performance as per key performance indicators in housing and town planning services

	Indicator name	Total number of household/customer expected to benefit	Estimated backlogs (Actual numbers)	Target set for the f. year under review	Number of HH/customer reached	Percentage of achievement during the year
1	Percentage of households		0	0	0	0
	living in informal	0				
	settlements					
2	Percentage of informal		0	0	0	0
	settlements that have been	0				
	provided with basic services					
3	Percentage of households in					
	formal housing that	3325	87	53	53	61%
	conforms to the minimum					
	building standards for					
	residential houses					

Note: Number 3 above relates to brick houses in Steytlerville and Down area, which do not conform to minimum building standards for residential houses.

- d. Major challenges in housing and town planning services and remedial actions
- Creation of a housing organogram with requisite expertise
- Ensure alignment of housing backlog with bulk infrastructure, land and national obligations
- Formulate and implement strategies to meet the demand

- Capacity Building to ensure improved capability and effectiveness to ensure sustainability of the housing unit
- Data capture methods to be revised for comprehensiveness
- An integration of department programs
- Explore other alternatives in disbursement of funds by PDH
- Increase monitoring and control to ensure good quality of houses

#### 2.7 Spatial planning

#### a. Preparation and approval process of SDF:

The Baviaans Local Municipality has a final Spatial Development Framework, which represents the spatial development goals of the area. In drafting the framework all relevant national legislation, the Province of the Eastern Cape: Spatial Development Plan and the Cacadu District Municipality Spatial Development Framework were considered.

The Baviaans Spatial Development Framework will be implemented by means of land use management package. The Spatial Development Framework states that the current land use management mechanisms in the Baviaans are unable to address the needs of the residents. The SDF are revised when the IDP are revised.

The following strategies and guidelines were developed:

- The Nodal Hierarchy
- Urbanisation
- Human settlements
- Non-Residential Users
- Tourism Policy
- Transport Policy
- Water resources and catchment areas policy
- Environment, conservation and forestry policy
- Agriculture policy
- Housing policy
- Indigent policy
- Areas Based Plan & LAA

#### b. Land use management:

- Rezoning-3 applications received for the year
- Sub-division, 3 applications were received
- Consent use, no applications were received
- Removal of restrictive conditions, no applications were received
- Township establishments

#### c. Major challenges in spatial planning services and remedial actions

- The lack of adequately trained staff
- Ineffective zoning records, specifically for the former Western District Council Area
- The public does not have easy access to information
- The zoning regulations are outdate and cannot address the developmental needs of the residents
- Different zoning schemes apply in different areas
- No strategic plan and local plans to promote and guide development
- Current land use trends e.g. densification is not addressed holistically.
- No internal town planner, Technical services manager deals with Town planning issues with the assistance of CDM. Service level agreement signed between Baviaans Municipality and CDM.

#### 2.8 Indigent policy implementation

a. Preparation and approval process of the indigent policy

The Indigent Policy is reviewed annually because of the anticipated changes in the economic status of households. This enables the municipality to identify challenges and improvements in the policy. The community is consulted during the IDP / Budget review processes.

b. Implementation of the policy

To this extent, the municipality has amended its Indigent Policy to accommodate residents in retirement villages, increased water provision from 6kl to 8kl

## 1.9 Overall service delivery backlogs

Basic service delivery area	30 June 200	9		30 June 2010	30 June 2010				
Water backlogs (6KL/month)	Required	Budgeted	Actual	Required	Budgeted	Actual	Notes		
Backlogs to be eliminated (n0. HH not receiving the minimum standard	0	0	0	0	0	0			
Backlogs to be eliminated (%: total	100%	100%	33%	100%	100%	54%			
HH identified as backlog/total number of HH in the municipality)									
Spending on new	R7,600	R7,600	R1,732	R2,330	R2,330	R2,330			
infrastructure to eliminate backlogs (R000)	R4,800	R4,800	R200	R2,330	R2,330	RO			
Development of water resources,	R1,300	R1,300	R1,000						
Erasmuskloof Zaaymanshoek,	R1,200	R1,200	R232						
upgrading of water, new borehole and internal reticulation Drilling 3 x boreholes — Wanhoop	R300	R300	R300						
Reservoir – Steytlerville									
Spending on renewal of existing infrastructure to eliminate backlog (R000)  Drought relief	R2,070	R2,070	R1,500	R4,280	R4,280	R2,338			
Extension of Wanhoop, phase2	R1,500 R570	R1,500 R570	R1,500	R1,500	R1,500	R350			
Generator B2 Budget maintenance, Steytlerville mains and stormwater				R319 R2,461	R319 R2,461	R319 R1,669			
Total spending to eliminate backlogs (R000)	R9,820	R9,820	R3,232	R6,61	R6,61	R4,668			
Spending on maintenance to ensure no new backlogs (R000)	R150	R150	R177	R200	R200	R200	Refer to 4.2 of Chapter 4		
							37   Page		

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			<u></u>			<b>_</b>	
	30 June 2008		•	30 June 2009	<u>.</u>		
Electricity backlogs	Required	Budgeted	Actual	Required	Budgeted	Actual	Notes
(30KWH/month)							
Backlogs to be	0	0	0	0	0	0	
eliminated (n0. HH							
not receiving the							
minimum standard							
service)							
Backlogs to be				100%	100%	0%	
eliminated (%: total							
HH identified as							
backlog/total numb of							
HH in the municipality							
Spending on new				R350	R350	R0	
infrastructure to							
eliminate backlogs				R350	R350	R0	
(R000)							
New transformer							
Spending on renewal				R1,900	R1,900	R0	
of existing							
infrastructure to				R1,900	R1,900	R0	
eliminate backlog							
(R000)							
Upgrading of sub-							
station							
Total spending to				R2,250	R2,250	RO	
eliminate backlogs				,	, ==		
(R000)							
Spending on	R150	R150	R165	R200	R200	R693	
maintenance to				50			
ensure no new							
backlogs (R000)							
Sanitation backlogs	Required	Budgeted	Actual	Required	Budgeted	Actual	Notes
James Distriction	nequireu	Daugeteu	Actual	Nequireu	Buugeteu	Actual	INULES
Backlogs to be	0	0	0	0	0	0	
eliminated (n0. HH		~	ľ			~	
not receiving the							
minimum standard							
service)							
	100%	100%	64.19/	100%	100%	100%	
Backlogs to be	100%	100%	64.1%	100%	100%	100%	
eliminated (%: total							
HH identified as							
backlog/total numb of							
HH in the municipality	DC 700	DC 700	D2 400	P2 000	P2 002	D2 000	
Spending on new	R6,700	R6,700	R2,408	R3,000	R3,000	R2,838	
infrastructure to							
eliminate backlogs	R6,700	R6,700	R2,408	R3,000	R3,000	R2,838	
(R000)							
Steytlerville oxidation							
ponds							
Spending on renewal							
of existing							
infrastructure to							
eliminate backlog							
(R000)							
Total spending to	R6,700	R6,700	R2,408	R3,000	R3,000	R2,838	
eliminate backlogs							
(R000)							
Spending on				90 990	90 990	90 990	
-	1	1	1	1	1	1	1

ensure no new							
backlogs (R000)							
Road maintenance	Required	Budgeted	Actual	Required	Budgeted	Actual	Notes
backlogs							
Backlogs to be				0	0	0	
eliminated (n0. HH							
not receiving the							
minimum standard							
service)							
Backlogs to be				100%	100%	72.8%	
eliminated (%: total				100%	100%	72.870	
HH identified as							
backlog/total numb of							
HH in the municipality							
Spending on new							
infrastructure to							
eliminate backlogs							
(R000)							
Spending on renewal				R5,985	R5,985	R4,358	
of existing							
infrastructure to							
eliminate backlog				R1,147	R1,147	R1,147	
(R000)				R2,238	R2,238	R2,238	
Upgrading of streets				,255	,250	,255	
and stormwater –				R2,600	R2,600	R973	
Baviaans				N2,000	N2,000	N973	
Upgrading of streets							
and storm water –							
Willowmore							
Upgrading of streets							
and stormwater –							
Steytlerville							
Total spending to				R5,985	R5,958	R4,358	
eliminate backlogs							
(R000)							
Spending on				250 000	250 000	250 000	
maintenance to							
ensure no new							
backlogs (R000)							
Refuse removal	Required	Budgeted	Actual	Required	Budgeted	Actual	Notes
neruse removar	Required	Budgeted	Actual	Required	Buagetea	Actual	Notes
Backlogs to be	0	0	0	0	0	0	
eliminated (n0. HH							
not receiving the							
minimum standard							
service)							
,	0	0	0	0	0		
Backlogs to be	0	0	0	0	0	0	
eliminated (%: total							
HH identified as							
backlog/total numb of							
HH in the municipality							
Spending on new	0	0	0	0	0	0	
infrastructure to							
eliminate backlogs							
(R000)							
Spending on renewal	0	0	0	0	0	0	
of existing	-						
infrastructure to							
eliminate backlog							
(R000)	0					1	
Total spending to	0	0	0	0	0	0	
eliminate backlogs							
(R000)							
Spending on			1	599 938	599 938	599 938	
maintenance to		1					

ensure no new							
backlogs (R000)							
Housing and town	Required	Budgeted	Actual	Required	Budgeted	Actual	Notes
planning							
Backlogs to be				487	0	0	Funding
eliminated (n0. HH							application
not receiving the							submitted
minimum standard							to Dept
service)							Housing
Backlogs to be				14,72%	0	0	
eliminated (%: total							
HH identified as							
backlog/total numb of							
HH in the municipality							
Spending on new				0	0	0	
infrastructure to							
eliminate backlogs							
(R000)							
Spending on renewal				0	0	0	
of existing							
infrastructure to							
eliminate backlog							
(R000)							
Total spending to				0	0	0	
eliminate backlogs							
(R000)							
Spending to ensure				0	0	0	
no new backlogs							
(R000)							

#### CHAPTER 3: MUNICIPAL LOCAL ECONOMIC DEVELOPMENT FRAMEWORK- (KPA 3)

#### 1.1 Brief presentation of LED strategy/plan

During 2008/09 a Service Provider, Africa Inform Management Consulting was appointed by Thina Sinako for the compiling of a LED Strategy for the Baviaans and Ikwezi Municipality's. This LED Strategy Plan was adopted by council on 28 May 2009.

Funds received from DPLG are being utilised for the LED Unit, which was established early during 2010.

This unit has monthly working group meetings with reports to council. The Baviaans Municipality is allocating funds for the execution of the LED Action Plan.

#### 3.2 Progress towards achieving the LED key objectives

#### a. Improve public and market confidence

Development has its core activity the management of visitor services and information as well as the image and marketing management of the municipality and the destination. It further provides guidance to the municipality's tourism matters and working in partnership with the relevant tourism stakeholders, local, regional and provincial on strategic economic and tourism issues.

The municipality is committed to youth development and therefore the Baviaans Advice Youth Centre was established. We believe that the youth must be supported and encouraged to be engaged in all educational activities. Our Baviaans Youth Centre is fully effective.

Huge successes were achieved through the Tourism and Baviaans Youth Advisory Centre. 503 people were trained in different areas, for ex tour guides, first aid courses, computer classes, paving, bricklaying, etc. These people are paving our streets and side walks

The municipality purchased breeding stock for emerging farmers. They also participated in the yearly Agricultural show in Willowmore.

191 people are working in the poverty alleviation programmes (Sakha Isizwe).

The table below depicts Baviaans Municipality's LED Action Plan:

Focus Area	Objective	Activity	Priority	Target	Project	Budget	Who	Action	Time Frame	Comments
Area 1 Institutional development	Effective LED Unit in the Baviaans	Create LED Unit	High	Establish a LED Unit	IDP 35(a)	R396 000 (2 yrs)	M E de Beer	Establish a LED Unit Organogram attached.	Monthly	LED unit Established.  Monthly reports before 5 <sup>th</sup> to CS Manager
Area 2  General structural problems in the way of	To address problem areas that causes economic development problems	Develop the capacity of residents through more effective education.	High	Training and education of house holds  - Household budget - How to save water	IDP 13 & 16	Community Services Budget	N Barnard M Fischer	Meeting with Christian Social Services - Household budget	10/10	Had meeting with CMR on household budgets on14/7/10.  Have small groups & present educational programme
effective LED		2. To create an accessible environment in the Baviaans area	Medium Medium	Accessible     Resource     Centre  2. Efficient     transport     system	IDP 15	Utilise internal resources BAYC budget R300000	J C Maart	3 x Resouce  Centres: WM, SV &  BK – fully equipped	Done	Improvement done & equipment obtained to have effective training centres. Internet for BK still outstanding.  Meeting with WM Taxi owners on 15/7.
								Meeting taxi-owners re transport fee & available transport	Done	Rep. of taxi's must attend Transport Forum Meetings to raise their problems.

To have access to cost effective and available municipal services	Medium	Availability of municipal services	IDP 93	Repair & Maintenan ce budget of BM	B Arends/ J Doyle	Repair &  Maintenance budget attached / Access to power purchase points	On- Going Service	Repair & maintenance takes place on a continous basis.  Check help-desk for Problems
4. Effective management of house holds existing income – training on household budget	Medium	Investigate mis- management of house hold income.	IDP 28 IDP 28(a)	Utilise internal resources BAYC budget R300000	N Barnard/ M Fischer Christian Social Services	Meeting with Christian Social Services.  - Household budget training	See above	Had meeting with CMR on household budgets on14/7/10.  Have small groups & present educational programme.

Focus Area	Objective	Activity	Priority	Target	Project	Budget	Who	Action	Time Frame	Comments
Area 3 Structural	Create a	Vermin control	Medium	Establish a Vermin Control Unit	IDP 45	BAYC budget R300000	M E de Beer/ Clr Bezuidenhout to assist	Meeting Farmers Assoc; BKB; CMW	05/10	Lizette had meeting with Farmers Assoc in May 10.
problems in focus areas  a) Agriculture	productive agriculture sector. Look into the problem areas which result to poor economic							Meeting Upcoming farmers	07/10	Meeting with G Tainton on 11/7/10.
a) Agriculture	development in the Baviaans area	Availability,     capacity and     cost of farm     labour	Medium	Investigate     current     situation	IDP 47	BAYC budget R300000	JC Maart	Determine cost of farm labour	10/10	Establish small study groups with farmers.  Meeting with Mr L Nortje
				Training programme for farm workers  3. Agricultural	IDP 16	BAYC budget R300000	J C Maart	Written request to GAC. Await their reply	a.s.a.p	Other avenues are explored for Agri training & financial assistance.
				training for unemployed people	IDP 46(a)	BAYC budget R300000	J C Maart	Written request to GAC. Await their reply		Visit to Elsenburg Agric College & Grootfontein Agric College. Courses from Jan 2011.
									Done	

3. Availability a cost of I	nd High and	Create a Land     & Agri forum	IDP 12(c)	R0	M E de Beer	Done	Quarter ly	None.
		2. Execute AAB & LAA			M E de Beer/CDM Planning Unit	Quarterly meetings		Current problems on commonages must be solved. MM/ML/BA
4. Capacity of farm	ners Medium	Bookkeeping skills	IDP 16	BAYC budget R300000	J C Maart Dept Agric	Training to upcoming farmers	a.s.a.p	Training outstanding  JC must search for SP
		Attendance of special information days for ex.     Grazing, veld plants		R30 000 Small farmers		Meeting Farmers Assoc; BKB; CMW	Ongoin g	Training on Slenkdal koors & vaccination of animals will take place in Sept 10.
		Mohair training for farm workers						
				R0		Meeting Farmers Assoc; BKB; CMW	a.s.a.p	Conan moet Elsenburg en GAC besoek en Aanvra vir kursusse.  Gielie Grobler will mentor the Grootvlei Farmers.
								Council must re-think the purchasing of additional land for upcoming farmers

Focus Area	Objective	Activity	Priority	Target	Project	Budget	Who	Action	Time Frame	Comments
Area 3										
Structural problems in	Create well known tourism sector.	Tourism action plan	High	Execution of of tourism action plan	IDP 36	Tourism Budget	J Zaayman	Monthly reports to Council	Monthly	Monthly reports to council
focus areas	Look into the problem areas which result to the poor economic development					R300000		(i) On process of putting up signage for PDI's, signs indication various areas in town and		(i) On process of putting up signage for PDI's, signs indication various areas in town and
b) Tourism	in the Baviaans area							signs for town tourism products.		signs for town tourism products.
								(ii) Visits throughout month to PDI's		possibility of street names (TSM budget) Mobicast training – curbs.
										(ii) Visits throughout month to PDI's
	Create an									

c) Business  effective business sector. Look into the problem areas which result to the poor economic development in the Baviaans area	Quality of products	Low	1 To evaluate products: Arts & Craft Tourism related Products  2 Education & training of the improvement of quality of these products		Applied for funds – DEDEA – R540000	J Zaayman	Applied for funds from Dedea – Funds approved.	A.S.A.P	Funds from Dedea were approved R540 000. Await Bhisho's final go a head
	2. Solve problems related to house hold businesses	High	Comply with legal requirements – house hold businesses      Business skills training for house hold businesses	IDP 16	R0  BAYC budget R300000	J C Maart	J C Maart must search for training programmes for house hold businesses	10/10 a.s.a.p	Conan will get the specifications for house hold businesses from Nobi.  Training outstanding  JC must search for funding & Service Provider

Focus Area	Objective	Activity	Priority	Target	Project	Budget	Who	Action	Time Frame	Comments
Area 3  Structural problems in focus areas		3.To address the "lack of capital" problem.	Medium	To assist SMME and businesses to obtain funds from governmental & other departments	IDP 15 (a)	R0	J C Maart M Fischer N Barnard	Improve extern support system (ECDC, SEDA) Organise meeting	09/10	SEDA visit to WM on 27 & SV end of October 10. Will assist all small businesses
c) Business (continue)		4. To identify unknown markets	Medium	Investigate products and markets		R0	L de Beer  J Zaayman  J C Maart	Investigate for additional markets and products	11/10	Outstanding
		Skills development training     Internal     External	High	Training projects	IDP 16	R90000 BAYC budget R300000	M Lotter  J C Maart	Get training programmes from NYDA	07/10	M Booysen – WSP  J C Maart to attend all meetings & workshops to obtain funds

	6.	Development of	Medium	Marketing of	IDP 36	BAYC budget	J C Maart	J C Maart must	11/10	
		marketing		businesses &		R300000		search for service		
		skills		products to improve	Tourism			provider – Marketing		Additional training &
				income of	Action			Skills training		financial support
				businesses	Plan					must be obtained
										from service
										provider

Focus Area	Objective	Activity	Priority	Target	Project	Budget	Who	Action	When	Comments
Area 3  Structural problems in focus areas	Create an Arts & Culture sector. Look into the problem areas which result to the poor economic development in the Baviaans area	Address the absence of markets	High	Search suitable markets	IDP	Part of Arts & Craft Project funded by Dedea	J Zaayman	(i) Tender  (ii) Craft Shops	A.S.A.P	(i) Funds from Dedea were approved R540 000. Await Bhisho's final go a head (ii) Started with building in building of shop in BK. Completion date Oct 10. SLA signed.
d) Arts & Culture								(iii) Museums		(iii) The development of WM & SV museums with craft centres approved at council meeting 26/5/10.  Application for funds to purchase museum in SV and to renovate the WM Office was send to CDM.

Lack of skills & training	High	Training programmes	IDP	Part of Arts & Craft Project funded by Dedea	J C Maart/ J Zaayman	Evaluation done by Solly Levy. Phase II of investigation outstanding	A.S.A.P	Funds from Dedea were approved R540 000. Await Bhisho's final go a head
3. Quality of products	High	Improve quality of products by organizing specialized training.	IDP	Part of Arts & Craft Project funded by Dedea	J Zaayman	Evaluation done by Solly Levy. Phase II of investigation outstanding	A.S.A.P	Funds from Dedea were approved R540 000. Await Bhisho's final go a head

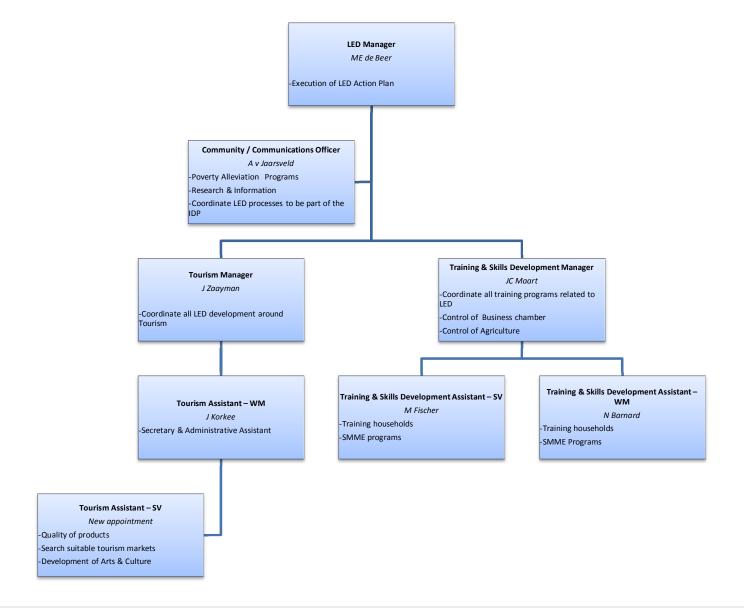
Focus Area	Objective	Activity	Priority	Target	Project	Budget	Who	Action	When	Comments
Area 4  Development	Development of tourism sector to improve contribution to local economic development	Develop tourism for efficient local economic development	High	Execution of Tourism Action Plan	IDP 36 Tourism Action Plan	Toursim budget R300000	J Zaayman	Monthly reports to council	Monthly	Monthly reports to council
of focus areas	2.									
of focus areas	Development of agricultural sector to improve contribution to local economic development	Develop agriculture for efficient local economic development	High	Promote and develop formal and informal farmers  1. Promote Soil Conservation  2. Management plan for commonages  3. promotion of mohair  4. Efficient use of land tax  5. Sustainable transformation (Land & Agri Forum)	IDP 45(a) IDP 46(b) IDP 36 IDP 5(a)	RO	Dept Agriculture  Agriculture SV  Agriculture WM  TSM S A  Mohair Associatio n  CFO/Farm ers  M E de Beer/CDM	Dept Agriculture M Lotter/B Arends  J Zaayman  J Doyle  M E de Beer	Unknown Adopted  10/11  Yearly  Quarterly	Dept Agric  MM busy with attorney  10/11  July 2010  Problems with commonages must be solved before next Land & Agri Meeting. Suggestion from Unit to buy more agric property

3. Development of <b>business</b> sector to improve contribution to local economic development	Develop business for efficient local economic development	Medium	To establish organized business chamber: WM & SV	IDP 32	BAYC budget R300000	J C Maart/ M E de Beer	Liase with business owners		Meetings outstanding
			Support SMME's by local programmes and marketing			N Barnard/M Fischer	SMME's are invited to training and marketing programmes	Ongoing	SEDA visit to Baviaans end October to assist SMME's
			3. Programme on "Buy local"			J C Maart/M E de Beer	Programme to educate residents to buy from their local suppliers	10/10	New venture – discuss at next MM meeting

Focus Area	Objective	Activity	Priori ty	Target	Proje ct	Budget	Respo nsible Person	Action	When	Comments
Area 4	Development of arts & culture sector to improve contribution to local economic development	Develop arts culture for efficient local economic development	High	Support arts & culture: skills, quality of products, and marketing	IDP 19(a)	Part of Arts & Craft Project funded by Dedea – R540000	J Zaayman	Evaluation done by Solly Levy. Phase II of investigation outstanding	A.S.A.P	Funds from Dedea were approved R540 000. Await Bhisho's final go a head
Development										
of focus areas										
(continue)										
	Development of construction sector to improve contribution to local economic development	Develop construction for efficient local economic development	High	Support construction sector: skills, quality of products, and marketing	IDP 16	BAYC budget R300000	J C Maart  Dept of Works  EPWP	Ongoing training	Ongoing	(i) Bricklayers course finished. 9 x qualified brick layers in WM  SV course will start on Soon. – evaluations on 31/8/10

Focus Area	Objective	Activity	Priori ty	Target	Proje ct	Budget	Respo nsible Person	Action	When	Comments
Area 5 Poverty alleviation programme	Implement poverty alleviation programmes for contribution to local economic development	To effectively implement programmes	High	To implement programmes such as:  Sakha Isizwe  Opportunities for casual workers  EPWP  Household gardens	IDP 20(a)	Dept of Roads & Transport	Dept R & T  Social Dev / Dept Educ  Dept Agric	Stefan/JC/Jane  Visit to schools  Visit to Social Dev  Visit to Agric	Ongoing Ongoing	Sakisizwe training took place in April 2010 (30 x people)  EPWP programme in place. Opportunity for unemployed people.  Projects of Departments. Assist were necessary
Area 6  Research and information	Gather statistical information for an effective local economic development	Provide as much info as possible to communities	High	Collection of stats  2. Info on funding of projects		Funded by BM	A van Jaarsveld	Develop a data bank	Ongoing	Meetings held with Social Dev, CMR & Agric. Minutes attached. Get stats from them.

						IDP			Assist were funding is needed	09/10	assist SMME's.
				3.	Research & information on	וטו				03/10	
					employment						
					opportunities						
					within pendal						
					distance						
				4.	Website updated Labour Buro						Start collecting info. Ongoing process to add trained people to website.
									Get Labour Buro in place.		
										Ongoing	
Area 7	Gather statistical information to determine the flow in of	Obtain as much info as possible	Low		ney flowing in ugh :		Funded by BM	Lizette/ Anja	Get info from all possible sources	Ongoing	New venture
Research and information	money in our				<ul><li>Tourism</li><li>Agriculture</li><li>Government Org.</li></ul>						



#### 3.3 Annual performance as per key performance indicators in LED

	Indicator name	Target set for the year	Achievement level during the year (absolute figure)	Achievement percentage during the year
1	Percentage of LED Budget spent on LED related activities.	450 000	450 000	100%
2	Number of LED unit meetings	6	6	6
3	Percentage of SMME that have benefited from a SMME support program	24	24	All registered
4	Number of job opportunities created through EPWP	191	191	100%
5	Number of job opportunities created through PPP	n/a	n/a	n/a

#### 3.4 Challenges regarding LED strategy implementation

As mentioned previously the challenges around the implementation of the LED Strategy & Action Plan is the following which items will be addressed in the 2010/2011 financial year:

(i) Application for funds – funds from DEDEA was approved for the development of Arts and 1 Crafts. The payment of these funds is still outstanding

#### Chapter 4: MUNICIPAL FINANCIAL VIABILITY AND MANAGEMENT (KPA 4)

#### 1.1 THE AUDITED FINANCIAL STATEMENTS

The Financial Statements for 2009 / 2010 financial year appear on page 59 to page 214.

#### 4.2 BUDGET TO ACTUAL COMPARISON

Included in AFS as above

#### 4.3 GRANTS AND TRANSFER SPENDING

Included in AFS as above

#### 4.4 MEETINGS OF DONORS' REQUIREMENTS IN RESPECT OF CONDITIONAL GRANTS

All conditions were met.

#### 4.5 LONG TERM CONTRACTS ENTERED INTO BY THE MUNICIPALITY

Long-term contracts are those contracts that extend over a period of more than 12 months. Baviaans Municipality entered into the following long-term contracts during the year under review:

SERVICE PROVIDER	DESCRIPTION	DURATION OF CONTRACT

#### 4.6 ANNUAL PERFORMANCE AS PER KEY PERFORMANCE INDICATORS IN FINANCIAL VIABILITY

	Indicator name	Target set for the year R(000)	Achievement level during the year R(000)	Achievement percentage during the year
1	Percentage of			
	expenditure on capital budget			
2	Salary budget as a percentage of the total operational budget			
3	Total actual trade creditors as a percentage of total actual revenue			
4	Total municipal own revenue as a percentage of the total actual budget			
5	Rate of municipal consumer debt reduction			
6	Percentage of MIG budget appropriately spent			
7	Percentage of MSIG budget appropriately spent			

#### 4.7 AUDIT COMMITTEE FUNCTIONALITY

No report from the Audit Committee is available.

#### 4.8 ARREARS IN PROPERTY RATES AND SERVICE CHARGES

Rates: Ageing
0-90 days
+90 days

xxxx
xxxx

Services: Ageing
0-90 days
+90 days

#### 4.9 ANTI CORRUPTION STRATEGY

Council approved the Anti Corruption Strategy and Fraud Prevention Plan on 31 May 2007.

The members of the Anti-Fraud and Corruption Committee are:

- Chairperson of the Audit Committee or any other member of the Audit Committee should the chairperson not be available;
- Internal Auditor;
- Municipal Manager; and
- Departmental Heads

The Council approved the Whistle Blowing Policy and guideline for Fraud and Corruption investigation.

No cases of fraud or corruption were reported during the 2009/10 financial year.

#### Planning by Reviewed Performed by Final review

#### **Client details**

Client name: Baviaans Local Municipality

Year end: 30 June 2010

#### File details

Ver No: 2010.10.02 File name: BLM2010

Doc name: BLM2010FSNG0000ZAFS.cvw

File path \GBGSERVER\DATA\CLIENTS\BAVIAANSKLOOF

MISTNIGHT & BETY\BLM2010GBG13SET2010\

Design mode has been entered

Balance Check Controlling entity

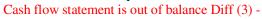
2010 2009

Diff 1,112,739 (1,073,441)



0

Statement of financial position balances



Net Surplus per the Statement of financial performance does not agree Diff (7) (9)

with the NETINC account



balance for the prior year

#### **Print details**

Printed by sup

Date printed 2011/01/28 13:08

rear ended 30 June 2010

tivities

Local Authority

J Booysen

P Daniels

C Krisjan

Grade 1

JMZ Vumazonke

JD Doyle

42 Wehmeyer Street

Willowmore

6445

PO Box 15

Willowmore

6445

ABSA Bank

Willowmore

Auditor-General: Eastern Cape

Steyn and Van der Vyver

Willowmore

rear ended 30 June 2010

ow comprise the annual financial statements presented to the council:

	Page
and Approval	4
	5
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	10 - 27
ents	29 - 66
ans	62
ant and Equipment	63
(Revenue and Expenditure) 64	
(Acquisition of Property, Plant and Equipment) 65	
d Subsidies in terms of the Municipal Finance	66
al Injuries and Diseases	
Africa	
of Generally Accepted Accounting Practice	

rds

nting Practice

ear ended 30 June 2010

## Responsibilities and Approval

the Municipal Finance Management Act (Act 56 of 2003), to maintain adequate for the content and integrity of the annual financial statements and related financial is the responsibility of the accounting officer to ensure that the annual financial statements a municipality as at the end of the financial year and the results of its operations and cash external auditors are engaged to express an independent opinion on the annual financial access to all financial records and related data.

been prepared in accordance with Standards of Generally Recognised Accounting

ased upon appropriate accounting policies consistently applied and supported by and estimates.

that he is ultimately responsible for the system of internal financial control established by ble importance on maintaining a strong control environment. To enable the accounting the accounting officer sets standards for internal control aimed at reducing the risk of mer. The standards include the proper delegation of responsibilities within a clearly ing procedures and adequate segregation of duties to ensure an acceptable level of risk. out the municipality and all employees are required to maintain the highest ethical r's business is conducted in a manner that in all reasonable circumstances is above ent in the municipality is on identifying, assessing, managing and monitoring all known While operating risk cannot be fully eliminated, the municipality endeavours to minimise it eture, controls, systems and ethical behaviour are applied and managed within points.

on, based on the information and explanations given by management, that the system of ssurance that the financial records may be relied on for the preparation of the annual stem of internal financial control can provide only reasonable, and not absolute, ent or deficit.

the municipality's cash flow forecast for the year to 30 June 2011 and, in the light of this ion, he is satisfied that the municipality has or has access to adequate resources to the foreseeable future.

marily responsible for the financial affairs of the municipality.

for independently reviewing and reporting on the municipality's annual financial ments have been examined by the municipality's external auditors and their report is

at on pages 5 to 66, which have been prepared on the going concern basis, were a 31 August 2010 and were signed on:

# ipality ear ended 30 June 2010 Report port for the year ended 30 June 2010. authority and operates principally in South Africa. e satisfactory for the following reasons. The financial position of the municipality is been prepared on the basis of accounting policies applicable to a going concern. This lable to finance future operations and that the realisation of assets and settlement of commitments will occur in the ordinary course of business. Reporting Standards were applied prior to the commencement dates in the current year: cipality in adopting the above policies is reflected in note - to the annual financial ared in accordance with the South African Statements of Generally Accepted Accounting pretations of such Statements issued by the Accounting Practices Board, and in ards of Generally Recognised Accounting Practices (GRAP) issued by the Accounting mework by National Treasury. ontinue in office for the next financial period. e entity's operations Act No.56 of 2003 of 2009 ctions Act No. 12 of 2007 2000

of 2000 27 of 1998 .991

rear ended 30 June 2010

### **Position**

2010 2009

Note(s) R R

9 13,271 11,187

6 7,294,696 18,464,908

13 507,482 1,360,604

12,383,453 21,829,431

3 10,155 5,305

4 26,175,879 17,945,418

5 414,987 8,286

26,601,021 17,959,009

38,984,474 39,788,440

14 6,707 95,214

15 464,079 349,389

- 60

19 132,533 130,292

17 1,262,179 959,078

13 614,004 -

15,692,527 20,420,359

14 - 6,707

15 1,010,220 1,117,542

1,010,220 1,124,249

16,702,747 21,544,608

22,281,727 18,243,832

22,281,727 18,243,832

- exchange transactions 10 470,455 36,985 ransactions 11 1,551,281 967,597 asactions 12 2,546,268 988,150

nge transactions 18 6,580,861 7,007,063

ts 16 6,632,164 11,879,263

rear ended 30 June 2010

## **Performance**

2010 2009

Note(s) R R

2,383,034 1,338,185

6,624,109 6,040,489

32 97,330 54,930

344,608 455,125

756,575 1,200,187

14,410 26,890

464,792 416,283

22 25,672,786 31,758,851

23 633,985 1,957,506

28 968,959 5,830,106

37,960,588 49,078,552

25 (11,673,966) (9,823,110)

26 (933,333) (976,119)

(16,380)(1,539,908)

29 (29,307) (3,032)

30 (344,856) (477,148)

27 (497,382) (932,408)

(2,825,358) (2,401,098)

(4,598,782) (2,648,063)

24 (14,134,579) (11,322,218)

(35,053,943) (30,123,104)

18,502 361,825

2,925,147 19,317,273

ies

rear ended 30 June 2010

## in Net Assets

Capital	Revolving	Dog Tax Fund Housing	Total reserves Accumulated
Development	Fund	Development	
Fund		Fund	
RRRRR			

 $9,342\ 4,112,178\ 134,246\ 531,951\ 4,787,717\ (78,743,841)$ 

(4,112,178) (134,246) (531,951) (4,787,717)

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- - - - -

----

rear ended 30 June 2010

2010 2009

Note(s) R R

29,250,040 36,789,670 968,959 5,830,106 344,608 455,125 30,563,607 43,074,901

(35,228,176)(41,258,996)(114,334)(167,252)(35,342,510)(41,426,248)

33

(4,778,903) 1,648,653

ities

18,502 762,221

perty 3 2,150 7,900

(436,008) -

ties

ities

cash equivalents (1,467,129) (32,929,834) nning of the year 1,360,604 34,290,438

4 (8,230,461) (18,345,814)

3 (7,000) (13,205)

11,170,212 (18,464,908)

2,517,395 (36,053,806)

(95,214) (115,044) (223,154) 1,581,975 1,112,747 8,388

794,379 1,475,319

13

(106,525) 1,360,604

d of the year

ear ended 30 June 2010

#### NCIAL STATEMENTS

been prepared in accordance with the effective Standards of Generally Recognised and any interpretations, guidelines and directives issued by the Accounting Standards

we been prepared on an accrual basis of accounting and are in accordance with ified otherwise. They are presented in South African Rand.

ing policies, which have been consistently applied, are disclosed below.

ent with the previous period, unless explicitly stated. The details of any changes in the relevant policy.

#### rces of estimation uncertainty

ments, management is required to make estimates and assumptions that affect the ancial statements and related disclosures. Use of available information and the n the formation of estimates. Actual results in the future could differ from these estimates inancial statements. Significant judgements include:

ceivables

e of IAS 39 to determine when an available-for-sale financial asset is impaired. This gement. In making this judgment, the municipality evaluates, among other factors, the value of an investment is less than its cost; and the financial health of and near-term uding factors such as industry and sector performance, changes in technology and

ed at fair value using valuation techniques. Inherent to these techniques are certain and interest rates used for discounting.

rovision of trade receivables and payables are assumed to approximate their fair values. or disclosure purposes is estimated by discounting the future contractual cash flows at the ilable to the municipality for similar financial instruments.

erating units and individual assets have been determined based on the higher of values costs to sell. These calculations require the use of estimates and assumptions.

e carrying value of assets when events or changes in circumstances suggest that the ble. If there are indications that impairment may have occurred, estimates are prepared of roup of assets.

# **ipality** year ended 30 June 2010

### rces of estimation uncertainty (continued)

rate, the municipality considers the interest rates of high-quality corporate bonds that are the benefits will be paid, and that have terms to maturity approximating the terms of the

oligations are based on current market conditions. Additional information is disclosed in

interest rate, taking into account guidance provided in the standards, and applying circumstances, to discount future cash flows.

or a building - or part of a building - or both) held to earn rentals or for capital appreciation

upply of goods or services or for or e of operations.

held for use in the production or supply of goods or services or for administrative

an asset when, it is probable that the future economic benefits or service potential that operty will flow to the municipality, and the cost or fair value of the investment property

nised at cost. Transaction costs are included in the initial measurement.

d at no cost or for a nominal cost, its cost is its fair value as at the date of acquisition.

and costs incurred subsequently to add to, or to replace a part of, or service a property. If a carrying amount of the investment property, the carrying amount of the replaced part is

vestment property is measured at fair value.

reflects market conditions at the reporting date.

n fair value is included in net surplus or deficit for the period in which it arises.

nvestment property that was impaired, lost or given up is recognised in surplus or deficit ivable.

g leases are classified and accounted for as investment property in the following

ear ended 30 June 2010

`

ovision as per Directive 4 of the GRAP Reporting Framework, where investment property actions, the municipality is not required to measure that investment property for a period of the transfer of functions or the effective date of the Standard, whichever is later. The function in 2010 and investment property has accordingly been recognised at provisional

eriod expires and investment property is recognised and measured in accordance with RAP on Investment property, the municipality need not comply with the Standards of

Statements (GRAP 1),

n Foreign Exchange Transactions (GRAP 4),

AP 18),

for Sale and Discontinued Operations (GRAP 100)

t assets (including infrastructure assets) that are held for use in the production or supply or for administrative purposes, and are expected to be used during more than one period.

s recognised as an asset when:

economic benefits or service potential associated with the item will flow to the

e measured reliably.

cost.

s the purchase price and other costs attributable to bring the asset to the location and le of operating in the manner intended by management. Trade discounts and rebates are

or for a nominal cost, its cost is its fair value as at date of acquisition.

quired in exchange for a non-monetary asset or monetary assets, or a combination of the asset acquired is initially measured at fair value (the cost). If the acquired item's fair ed cost is the carrying amount of the asset(s) given up.

em of infrastructure have different useful lives, they are accounted for as separate items

to acquire or construct an item of infrastructure and costs incurred subsequently to add to, cement cost is recognised in the carrying amount of an item of infrastructure, the carrying gnised.

mantling and removing the item and restoring the site on which it is located is also where the entity is obligated to incur such expenditure, and where the obligation arises as it for purposes other than the production of inventories.

ear ended 30 June 2010

s of an asset it derecognises the part of the asset being replaced and capitalises the new neurred on an asset is capitalised when it increases the capacity or future economic

traight line basis over their expected useful lives to their estimated residual value.

ture have been assessed as follows:

### Average useful life

46.66 years

5 years

5 years

with a cost that is significant in relation to the total cost of the item is depreciated

where there is an indication that an asset may be impaired. An assessment of whether airment is done at each reporting date. Where the carrying amount of an item of property, e estimated recoverable amount (or recoverable service amount), it is written down t (or recoverable service amount) and an impairment loss is charged to the Statement of

ed when the asset is disposed of or when there are no further economic benefits or see of the asset.

cognition of an item of infrastructure is included in surplus or deficit when the item is from the derecognition of an item of infrastructure is determined as the difference any, and the carrying amount of the item.

loss is reversed when there is an indication that it may no longer exist or may have higher than the carrying amount that would have been determined (net of a recognised in prior years.

ing policy for infrastructure in 2010. The change in accounting policy is made in sion as per Directive 4 and GRAP 17 - Property Plant and Equipment of the GRAP

n, the municipality is not required to measure infrastructure for reporting periods beginning ollowing the date of initial adoption of the Standard of GRAP on Property, plant and ngly been recognised at provisional amounts, as disclosed in 4. The transitional provision

ovision as per Directive 4 of the GRAP Reporting Framework, where infrastructure was ns, the municipality is not required to measure that infrastructure for a period of three ensfer of functions or the effective date of the Standard, whichever is later. The

ear ended 30 June 2010

irements of the Standard of GRAP on Property, plant and equipment.

non-monetary asset without physical substance. Examples include computer software,

asset when it:

ated or divided from an entity and sold, transferred, licensed, rented or exchanged, ether with a related contract, assets or liability; or

ghts or other legal rights, regardless whether those rights are transferable or separate from other rights and obligations.

•

ected future economic benefits or service potential that are attributable to the asset will and

ne asset can be measured reliably.

ed at cost.

nominal cost, the cost shall be its fair value as at the date of acquisition.

search phase of an internal project) is recognised as an expense when it is incurred.

lopment (or from the development phase of an internal project) is recognised when: o complete the asset so that it will be available for use or sale.

mplete and use or sell it.

or sell it.

future economic benefits or service potential.

cal, financial and other resources to complete the development and to use or sell the

ble to the asset during its development can be measured reliably.

ngible assets are carried at cost less any accumulated amortisation and any

ing an indefinite useful life when, based on all relevant factors, there is no foreseeable et is expected to generate net cash inflows or service potential. Amortisation is not out they are tested for impairment annually and whenever there is an indication that the ntangible assets amortisation is provided on a straight line basis over their useful life.

gible asset with a finite useful life after it was classified as indefinite is an indicator that the asset is tested for impairment and the remaining carrying amount is amortised over

ls, publishing titles, customer lists and items similar in substance are not recognised as

ear ended 30 June 2010

verable amount (or recoverable service amount) and an impairment loss is charged to

loss is reversed when there is an indication that it may no longer exist or may have higher than the carrying amount that would have been determined (net of a recognised in prior years.

hen the asset is disposed of or when there are no further economic benefits or se of the asset. The gain or loss arising on the disposal or retirement of an intangible between the sales proceeds and the carrying value and is included in surplus or deficit

ing policy for intangible assets in 2010. The change in accounting policy is made in sion as per Directive 4 of the GRAP Reporting Framework.

n, the municipality is not required to measure intangible assets for reporting periods ree years following the date of initial adoption of the Standard of GRAP on Intangible gly been recognised at provisional amounts, as disclosed in 5. The transitional provision

ovision as per Directive 4 of the GRAP Reporting Framework, where intangible assets was ns, the municipality is not required to measure that intangible assets for a period of three ansfer of functions or the effective date of the Standard, whichever is later. The function in 2010 and intangible assets has accordingly been recognised at provisional

eriod expires and intangible assets is recognised and measured in accordance with the P on Intangible assets, the municipality need not comply with the Standards of GRAP on: Statements (GRAP 1),

n Foreign Exchange Transactions (GRAP 4),

AP 18),

for Sale and Discontinued Operations (GRAP 100)

assurement requirements of the Standard of GRAP on Intangible assets implies that any requirements need not be complied with for intangible assets not measured in the Standard of GRAP on Intangible assets.

assets and financial liabilities into the following categories: lue through surplus or deficit - held for trading lue through surplus or deficit - designated

ent

ear ended 30 June 2010

d)

instruments, or their component parts, on initial recognition as a financial asset, a st instrument in accordance with the substance of the contractual arrangement.

es are recognised on the municipality's Statement of Financial Position when the entity isions of the instrument. .

nitially at fair value, except for equity investments for which a fair value is not cost and are classified as available-for-sale financial assets.

nents at fair value through surplus or deficit are recognised in surplus or deficit.

ough surplus or deficit are subsequently measured at fair value, with gains and losses ng included in surplus or deficit for the period.

sequently measured at amortised cost, using the effective interest method, less

subsequently measured at fair value. This excludes equity investments for which a fair neasured at cost less accumulated impairment losses.

s in fair value are recognised in equity until the asset is disposed of or determined to be the financial assets calculated using the effective interest method is recognised in surplus idends received on available-for-sale equity instruments are recognised in surplus or the municipality's right to receive payment is established.

-sale financial assets denominated in a foreign currency are analysed between translation amortised cost and other changes in the carrying amount. Translation differences on plus or deficit, while translation differences on non-monetary items are recognised in

are subsequently measured at amortised cost, using the effective interest method.

are based on current bid prices. If the market for a financial asset is not active (and for establishes fair value by using valuation techniques. These include the use of recent arm's instruments that are substantially the same, discounted cash flow analysis, and option of market inputs and relying as little as possible on entity-specific inputs.

e municipality assesses all financial assets, other than those at fair value through surplus is objective evidence that a financial asset or group of financial assets has been impaired.

or group of financial assets that is neither past due nor impaired is assessed /

ear ended 30 June 2010

d)

irrecoverable amounts are recognised in surplus or deficit when there is objective gnificant financial difficulties of the debtor, probability that the debtor will enter and default or delinquency in payments (more than 30 days overdue) are considered impaired. The allowance recognised is measured as the difference between the asset's e of estimated future cash flows discounted at the effective interest rate computed at

accounted for by reducing the carrying amount of trade receivables through the use of t of the loss is recognised in the statement of financial performance within operating uncollectible, it is written off against the allowance account for trade receivables. Eviously written off are credited against operating expenses in the Statement of

hyables and borrowings. Trade payables are initially measured at fair value, and are cost which is the initial carrying amount, les repayments, plus interest.

g petty cash) and cash with banks (including call deposits). Cash equivalents are readily convertible into known amounts of cash, that are held with registered banking onths or less and are subject to an insignificant risk of change in value. For the bws, cash and cash equivalents comprise cash on hand, deposits held on call with banks, egorises cash and cash equivalents as loans and receivables.

nitially measured at fair value, and are subsequently measured at amortised cost, using y difference between the proceeds (net of transaction costs) and the settlement or ed over the term of the borrowings in accordance with the municipality's accounting policy

e a part of a financial asset or part of a group of similar financial assets) is derecognised

flows from the asset have expired;

the right to receive cash flows from the asset, but has assumed an obligation to pay them in y to a third party under a 'pass-through' arrangement; or aftered its rights to receive cash flows from the asset and either

ear ended 30 June 2010

d)

when the obligation under the liability is discharged, cancelled or expires. Where an existing er from the same lender on substantially different terms, or the terms of an existing liability change or modification is treated as a derecognition of the original liability and the difference in the respective carrying amounts is recognised in surplus or deficit.

ement of financial position date whether a financial asset or group of financial assets is

mpairment loss on loans and receivables carried at amortised cost has been incurred, the difference between the asset's carrying amount and the present value of estimated edit losses that have not been incurred) discounted at the financial asset's original e interest rate computed at initial recognition). The carrying amount of the asset shall be use of an allowance account. The amount of the loss shall be recognised in surplus or swhether objective evidence of impairment exists individually for financial assets that are ally or collectively for financial assets that are not individually significant. If it is determined tent exists for an individually assessed financial asset, whether significant or not, the asset ets with similar credit risk characteristics and that group of financial assets is collectively are individually assessed for impairment and for which an impairment loss is or continues collective assessment of impairment.

if it transfers substantially all the risks and rewards incidental to ownership. A lease is seen transfer substantially all the risks and rewards incidental to ownership.

ease receivables as assets on the statement of financial position. Such assets are t equal to the net investment in the lease.

on a pattern reflecting a constant periodic rate of return on the municipality's net

ally individually or in combination lead to a lease being classified as a finance lease and

et to the lessee by the end to the lease term;

e the asset at a price that is expected to be sufficiently lower than the fair value less exercisable for it to be reasonably certain, at the inception of the lease, that the

# ipality ear ended 30 June 2010 the present value of the minimum lease payments is the municipality's incremental oned between the finance charge and reduction of the outstanding liability. The finance ing the lease term so as to produce a constant periodic rate of on the remaining balance epreciated over their expected useful lives on the same basis as owned assets, or t lease. expenses in the period in which they are incurred and are not included in the straightline ngement is, or contains a lease is based on the substance of the arrangement at nt of the arrangement is dependent on the use of a specific asset or assets or the e asset. The classification of the lease is determined using GRAP 13 Leases as revenue on a straight-line basis over the lease term. ting and arranging operating leases are added to the carrying amount of the leased asset e lease term on the same basis as the lease revenue. cognised as a reduction of rental revenue over the lease term on a straight-line basis. recognised as a reduction of rental expense over the lease term on a straight-line basis. evenue in statement of financial performance. sed as an expense on a straight-line basis over the lease term. The difference between

ost except where inventories are acquired at no cost, or for nominal consideration, then date of acquisition.

and the contractual payments are recognised as an operating lease asset or liability.

expenses in the period in which they are incurred and are not included in the straightline

ed at the lower of cost and net realisable value.

of cost and current replacement cost where they are held for;

ear ended 30 June 2010

ing the weighted average cost formula. The same cost formula is used for all inventories municipality.

is no related revenue, the expenses are recognised as an expense in the period in which the is no related revenue, the expenses are recognised when the goods are distributed, or ount of any write-down of inventories to net realisable value and all losses of inventories eriod the write-down or loss occurs. The amount of any reversal of any write-down of n net realisable value, are recognised as a reduction in the amount of inventories d in which the reversal occurs.

ing policy for inventories in 2010. The change in accounting policy is made in accordance Directive 2 of the GRAP Reporting Framework.

n, the municipality is not required to measure inventories for reporting periods beginning bllowing the date of initial adoption of the Standard of GRAP on Inventories. Inventories ovisional amounts, as disclosed in 9. The transitional provision expires on 30 June 2012.

eriod expires and inventories is recognised and measured in accordance with the P on Intangible assets, the municipality need not comply with the Standards of GRAP on: Statements (GRAP 1),

n Foreign Exchange Transactions (GRAP 4),

AP 18),

for Sale and Discontinued Operations (GRAP 100)

asurement requirements of the Standard of GRAP on Inventories implies that any requirements need not be complied with for inventories not measured in accordance of GRAP on Inventories.

### assets

is held by the municipality with the primary objective of generating a commercial return. For consistent with that adopted by a profit-orientated entity, it generates a commercial exassets other than cash generating assets.

nomic benefits or service potential of an asset, over and above the systematic recognition mic benefits or service potential through depreciation (amortisation).

ch an asset is recognised in the statement of financial position after deducting any lated impairment losses thereon.

identifiable group of assets held with the primary objective of generating a commercial m continuing use that are largely independent of the cash inflows from other assets or

ear ended 30 June 2010

#### assets (continued)

y to distinguish cash-generating assets from non-cash-generating assets are as follow:

### ting assets

s held by the municipality with the primary objective of generating a commercial return. er consistent with that adopted by a profit-orientated entity, it generates a commercial

other than cash-generating assets.

nomic benefits or service potential of an asset, over and above the systematic recognition mic benefits or service potential through depreciation (amortisation).

ch an asset is recognised in the statement of financial position after deducting any lated impairment losses thereon.

identifiable group of assets held with the primary objective of generating a commercial m continuing use that are largely independent of the cash inflows from other assets or

is directly attributable to the disposal of an asset, excluding finance costs and income tax

stematic allocation of the depreciable amount of an asset over its useful life.

unt obtainable from the sale of an asset in an arm's length transaction between ne costs of disposal.

ther of a non-cash-generating asset's fair value less costs to sell and its value in use.

r which an asset is expected to be used by the municipality; or tion or similar units expected to be obtained from the asset by the municipality.

y to distinguish non-cash-generating assets from cash-generating assets are as follow:

tether the primary objective of holding an asset is to generate a commercial return [i.e. not of a cash-generating asset]. In such cases it is necessary to evaluate the significance of letermine whether the extent to which the asset generates cash inflows is so significant cable rather than the Standard of GRAP on Impairment of Cash-generating Assets [GRAP e which Standard to apply [consequently an entity needs to distinguish between non-assets]. An entity develops criteria so that it can exercise that judgement consistently in a-generating assets and non-cash-generating assets with the related guidance in equires an entity to disclose the criteria used in making this judgement. However, given the presumption is that assets are non-cash-generating and, therefore, this Standard will notities will only have non-cash-generating assets, therefore no judgement will be required

ear ended 30 June 2010

#### ting assets (continued)

cash-generating assets and consequently only applies GRAP 21, there is no need ere is no uncertainty as to whether the asset is a non-cash-generating asset or a cash-

we a cash-generating asset (the asset does not operate and generate cash flows sets nor does it form part of a group of assets that generates cash flows independently the asset would have automatically be accounted for under GRAP 26 already). And there are the significance of cash flows generated by the asset, therefore there is no uncertainty non-cash-generating asset or a cash-generating asset.

not clear whether the primary objective of the assets is to generate a commercial return guificance of cash flows generated by the assets, the following can be used. This can aid ic criteria to be used in exercising its judgement (the definition of cash-generating assets are related guidance in paragraphs .10 to .13):

and a non-cash-generating asset (therefore identifying the primary objective for

to generate a commercial return, it is usually a cash-generating asset to provide service delivery, it is usually a non-cash-generating asset is held primarily to generate a commercial return, does the asset operate sets, if so:

th flows independently from other assets, if the answer is yes for both, it is nerating asset

is held primarily to generate a commercial return, but the asset does not operate sets and/or generate cash flows independently from other assets, if so:

a group of assets and the group generates cash flows independently from other usually a cash-generating asset, if not:

f cash flows generated by the asset in a group of assets, if significant, it is treated ng asset (under GRAP 26), if insignificant, it is treated a non-cash-generating asset (under

used in distinguishing cash-generating assets from non-cash-generating assets, unless it tive of the assets is to generate a commercial return and/or it is difficult to evaluate the by the assets.

efits, (those payable within 12 months after the service is rendered, such as paid vacation n-monetary benefits such as medical care), are recognised in the period in which the nted.

# ipalit<u>y</u> ear ended 30 June 2010 providing the benefits is determined using the projected credit method. an annual basis by independent actuaries separately for each plan. at could impact the funds up to end of the reporting period where the interim valuation is ediately to the extent that the benefits are already vested, and are otherwise amortised ge period until the amended benefits become vested. the financial period, any cumulative unrecognised actuarial gain or loss exceeds ten alue of the projected benefit obligation and the fair value of the plan assets (the corridor), r deficit over the expected average remaining service lives of participating employees. orridor are not recognised. settlement of a defined benefit plan is recognised when the municipality is demonstrably er party will reimburse some or all of the expenditure required to settle a defined benefit is recognised as a separate asset. The asset is measured at fair value. In all other ne way as plan assets. In surplus or deficit, the expense relating to a defined benefit ount recognised for a reimbursement. ent of financial position represents the present value of the defined benefit obligation as ins and losses and unrecognised past service costs, and reduces by the fair value of actuarial losses and past service costs, plus the present value of available refunds and e plan. esent obligation as a result of a past event;

reflects current market assessments of the time value of money and the risks specific to

ney is material, the amount of a provision is the present value of the expenditures

low of resources embodying economic benefits or service potential will be required to

estimate of the expenditure expected to be required to settle the present obligation at the

made of the obligation.

bligation.

ear ended 30 June 2010

### continued)

ares for which the provision was originally recognised.

re operating deficits.

ous, the present obligation (net of recoveries) under the contract is recognised and

re arises only when an entity:

for the restructuring, identifying at least:

ng unit or part of a activity/operating unit concerned;

ons affected;

on, and approximate number of employees who will be compensated for services being

at will be undertaken; and

be implemented; and

tion in those affected that it will carry out the restructuring by starting to implement that ain features to those affected by it.

ly the direct expenditures arising from the restructuring, which are those that are both:

e restructuring; and

ngoing activities of the municipality

of the sale or transfer of an operation until the municipality is committed to the sale greement.

ent liabilities recognised in business combinations that are recognised separately are

recognised as a provision; and

gnised less cumulative amortisation.

ilities are not recognised.

### ctions

mic benefits or service potential during the reporting period when those inflows result in an ases relating to contributions from owners.

ich the municipality receives assets or services, or has liabilities extinguished, and directly narily in the form of goods, services or use of assets) to the other party in exchange.

asset could be exchanged, or a liability settled, between knowledgeable, willing parties in

of the consideration received or receivable, net of trade discounts and volume rebates.

ear ended 30 June 2010

### ctions (continued)

volving the rendering of services can be estimated reliably, revenue associated with ence to the stage of completion of the transaction at the reporting date. The outcome bly when all the following conditions are satisfied:

n be measured reliably;

nomic benefits or service potential associated with the transaction will flow to the

f the transaction at the reporting date can be measured reliably; and transaction and the costs to complete the transaction can be measured reliably.

indeterminate number of acts over a specified time frame, revenue is recognised on a me frame unless there is evidence that some other method better represents the stage of each more significant than any other acts, the recognition of revenue is postponed until the

involving the rendering of services cannot be estimated reliably, revenue is recognised ognised that are recoverable.

rence to the stage of completion of the transaction at the reporting date. Stage of

tioned basis, in surplus or deficit...

#### ansactions

d as transactions where the entity receives value from another entity without directly exchange.

mic benefits or service potential during the reporting period when those inflows result in an ases relating to contributions from owners.

asset could be exchanged, or a liability settled, between knowledgeable, willing parties in

of the consideration received or receivable, net of trade discounts and volume rebates.

### and penalties interest

ion charges and penalty interest, is recognised when: nomic benefits or service potential associated with the transaction will flow to the

e can be measured reliably; and e with the relevant legal requirements.

ear ended 30 June 2010

#### ansactions (continued)

we the fine, reduce it or prosecute for non-payment by the offender. An estimate is made a spot fines and summonses based on past experience of amounts collected. Where a evenue from summonses, the revenue from summonses is recognised when the public cash actually collected on summonses issued.

revenue when:

nomic benefits or service potential associated with the transaction will flow to the

e can be measured reliably, and

s been compliance with any restrictions associated with the grant.

of certainty attached to the flow of future economic benefits or service potential on the in grants payable by one level of government to another are subject to the availability of only recognised when it is probable that the economic benefits or service potential ow to the entity. An announcement at the beginning of a financial year that grants may be ordance with an agreed programme may not be sufficient evidence of the probability of the donce evidence of the probability of the flow becomes available.

by result in such revenue being recognised on a time proportion basis. Where there is not be is recognised on receipt or when the Act becomes effective, which-ever is earlier.

e-imbursement basis, revenue is recognised when the qualifying expense has been per restrictions have been complied with.

ring costs when, and only when, there is clear evidence that it is difficult to link the lirectly to the nature of the expenditure to be funded i.e. capital or current.

expense in the period in which they are incurred.

th GRAP 1 and 24, has been provided in an annexure to these financial statements and tements.

n of items in the annual finacial statements is amended, prior period comparitive amounts rethe reclassification is disclosed. Where accounting errors have been identified in the etrospectively as far as practicable, and the prior year comparitives are restated change in accounting policy in the current year, the adjustment is made retrospectively as recomparitives are restated accordingly.

#### ture

are which was made in vain and would have been avoided had reasonable care been

ear ended 30 June 2010

ed) 2008):

d and identified during the current financial and which was condoned before year end cial statements must also be recorded appropriately in the irregular expenditure register. In also required with the exception of updating the note to the financial statements.

d and identified during the current financial year and for which condonement is being in the irregular expenditure register. No further action is required with the exception of ements.

rred in the previous financial year and is only condoned in the following financial year, the financial statements must be updated with the amount condoned.

d and identified during the current financial year and which was not condoned by the nority must be recorded appropriately in the irregular expenditure register. If liability for the d to a person, a debt account must be created if such a person is liable in law. Immediate wer the amount from the person concerned. If recovery is not possible, the accounting trite off the amount as debt impairment and disclose such in the relevant note to the penditure register must also be updated accordingly. If the irregular expenditure has not e in law, the expenditure related thereto must remain against the relevant losed as such in the note to the financial statements and updated accordingly in the

atements in conformity with Standards of GRAP requires the use of certain critical management to exercise its judgement in the process of applying the municipality's ing a higher degree of judgement or complexity, or areas where assumptions and financial statements are disclosed in the relevant sections of the annual financial are based on management's best knowledge of current events and actions they may ultimately may differ from those estimates.

ses have not been offset except when offsetting is required or permitted by a Standard of

ctor currently dominated by entities directly or indirectly owned or controlled by the South ce of the constitutional independence of the three spheres of government in South Africa.

individuals with the authority and responsibility for planning, directing and controlling the ndividuals from the level of Executive Mayor, Municipal Manage and Council Members as the financial reporting standard.

ement personnel are considered to be those family members who may be expected to management individuals, in their dealings with the entity.

rear ended 30 June 2010

(I) accounting. A reconciliation between the surplus/(deficit) for the period as per Statement

ed surplus/(deficit) is included in the Statement of Comparison of Budget and Actual

ear ended 30 June 2010

### nancial Statements

2010 2009

R<sub>R</sub>

ns

### ffective and adopted in the current year

as adopted the following standards and interpretations that are effective for the current be been issued but are not yet effective bute that are relevant to its operations:

### mitation on a Defined Benefit Asset, Minimum Funding Requirements and their

ation of a defined benefit asset in accordance with paragraph 58 of IAS 19 (AC 116) in provides guidance in the determination of the amount of economic benefits available in future contributions, which will affect the maximum amount which may be measured

n is for years beginning on or after 01 January 2011.

ne adoption of the standard until such time as it becomes applicable to the

Il have a material impact on the municipality's annual financial statements.

#### lty Programmes

re goods or services are sold together with a customer loyalty incentive (for example, rangement is a multiple-element arrangement and the consideration receivable from components of the arrangement using fair values.

n is for years beginning on or after 01 January 2011.

ne adoption of the standard until such time as it becomes applicable to the

Il have a material impact on the municipality's annual financial statements.

### IFRS's: Amendments to IFRS 7 (AC 144) Financial Instruments: Disclosures

the Implementation Guidance of the Standard. 'Total interest income' was removed paragraph IG13. This was to remove inconsistency with the requirement of IAS 1 (AC ents which precludes the offsetting of income and expenses.

is for years beginning on or after 01 January 2009.

endment for the first time in the 2010 annual financial statements.

ut in note Changes in Accounting Policy.

ear ended 30 June 2010

\_.

### ns (continued)

f "short term employee benefits" has been replaced with "due to be settled"

s for years beginning on or after 01 January 2009.

indment for the first time in the 2010 annual financial statements.

naterial.

### IFRS's: Amendments to IAS 36 (AC 128) Impairment of Assets

of estimates used to determine the recoverable amount of cash-generating units at with indefinite useful lives. Specifically, the following disclosures are required when mate fair value less costs to sell: anagement has projected cash flows; extrapolate cash flow projections; and ited to the cash flow projections.

s for years beginning on or after 01 January 2009.

ndment for the first time in the 2010 annual financial statements.

not had a material impact on the results of the municipality, but has resulted in more been provided in the annual financial statements.

### IFRS's: Amendments to IAS 39 (AC 133) Financial Instruments: Recognition and

cation of financial instruments into or out of the fair value through surplus or deficit amendments set out a number of changes in circumstances that are not considered to

eferences to the designation of hedging instruments at the segment level.

ne revised effective interest rate calculated when fair value hedge accounting ceases, 39 (AC 133) should be used for the remeasurement of the hedged item when applicable.

s for years beginning on or after 01 January 2009.

indment for the first time in the 2010 annual financial statements.

nateria as the municipality did not classify any financial instruments at fair value

### sets: Consequential amendments

nd received from a controlled entity, associate or joint venture could be an indicator of

ear ended 30 June 2010

V

### ns (continued)

o either be calculated at fair value or at their proportionate share of the net identifiable

to be included in the cost of the business combination without further adjustment to surement period adjustments.

he acquiree to be remeasured to fair value at acquisition date when control is achieved value adjustments to be recognised in surplus or deficit.

as the difference between the acquisition date fair value of consideration paid, nonur value of previous shareholding and the fair value of the net identifiable assets of the

at acquisition date, the classification of the net identifiable assets of the acquiree, trance contracts.

he acquiree to only be included in the net identifiable assets when there is a present of the contingent liability.

or years beginning on or after 01 July 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

### IFRS's: Amendments to IFRS 5 (AC 142) Non-current Assets Held for Sale and

nd liabilities of a controlled entity should be classified as held for sale if the parent is control of the controlled entity, regardless of whether the municipality will retain a non-

s for years beginning on or after 01 July 2009.

indment for the first time in the 2010 annual financial statements.

ut in note Changes in Accounting Policy.

#### ents: Recognition and Measurement - Amendments for eligible hedged items

on two hedge accounting issues:

dged item and

ged item.

s for years beginning on or after 01 July 2009.

indment for the first time in the 2010 annual financial statements.

ut in note Changes in Accounting Policy.

### d IFRS 7 (AC 144): Reclassification of Financial Assets

eclassify certain financial assets out of the fair value through surplus or deficit

ear ended 30 June 2010

### ns (continued)

be considered:

or public entities, municipal entities and constitutional institutions, requires adoption of the Standard except for the acquisition of foreign operations.

or high capacity municipalities requires retrospective application of the Standard.

or medium and low capacity municipalities requires retrospective application of the

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

acceptionally rare cases, to expense borrowing costs that are directly attributable to the of a qualifying asset. This applies when it is inappropriate to capitalise borrowing

ring costs when, and only when, there is clear evidence that it is difficult to link the rectly to the nature of the expenditure to be funded i.e. capital or current. In such prowing costs related to a qualifying asset directly to the statement of financial

be considered:

or public entities, municipal entities and constitutional institutions requires that the gosts incurred on qualifying assets where the commencement date for capitalisation is andard.

or high capacity municipalities requires that the Standard will only apply to borrowing ere the commencement date for capitalisation is on or after the effective date of the

or medium and low capacity municipalities requires only prospective application of the wing costs incurred on qualifying assets where the commencement date for ye date of the Standard.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

ear ended 30 June 2010

### ns (continued)

or public entities, municipal entities and constitutional institutions, requires

or high capacity municipalities requires retrospective application of the Standard for For consolidated annual financial statements the result of initially adopting the onomic entity as an adjustment to the opening balance of accumulated surplus or eed not be restated for the economic entity.

or medium and low capacity municipalities requires retrospective application of the statements. For consolidated annual financial statements the result of initially ised in the economic entity as an adjustment to the opening balance of accumulated ormation need not be restated for the economic entity.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

investor has significant influence and which is neither a controlled entity nor a joint

participate in the financial and operating policy decisions of the investee, but is not for must exercise judgement in the context of all available information to determine if it stee.

in associates in the consolidated annual financial statements using the equity method.

I have no impact on the annual financial statements.

be considered:

or public entities, municipal entities and constitutional institutions, requires and.

or high capacity municipalities requires retrospective application of the Standard for Any adjustments required to annual financial statements as a result of initially ecognised as an adjustment to the opening balance of accumulated surplus or deficit adopted. Comparative information need not be restated in these annual financial

or medium and low capacity municipalities requires retrospective application of the statements. Any adjustments required to annual financial statements as a result of nall be recognised as an adjustment to the opening balance of accumulated surplus or dard is adopted. Comparative information need not be restated in these annual

ear ended 30 June 2010

\_\_

### ns (continued)

ol as defined in this Standard may result in the identification of other entities that are ition to those identified by complying with applicable legislation.

ed from SIC13 on Non-monetary Contributions by ventures issued by the IASB i.e. netary contributions to a jointly controlled entity in exchange for an equity interest in the ted for using either the equity method or proportionate consolidation. (Par.57-62).

be considered:

or public entities, municipal entities and constitutional institutions, requires and.

or high capacity municipalities requires retrospective application of the Standard for Any adjustments required to annual financial statements as a result of initially onsolidation method shall be recognised as an adjustment to the opening balance of period in which the Standard is adopted. Comparative information need not be ments.

or medium and low capacity municipalities requires retrospective application of the statements. Any adjustments required to annual financial statements as a result of tionate consolidation method shall be recognised as an adjustment to the opening icit of the period in which the Standard is adopted. Comparative information need not atements.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

#### **Fransactions**

GRAP 9 incorporates the concept of service potential. Revenue is the gross inflow of when those inflows result in an increase in net assets, other than increases relating

hange or non-exchange transactions.

ch the municipality receives resources or has liabilities extinguished, and directly e other party in exchange.

a transaction where an entity receives value from another entity without directly giving e.

is probable that economic benefits or service potential will flow to the municipality, and efits reliably.

ear ended 30 June 2010

### ns (continued)

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

### **Superinflationary Economies**

e as adopted from Financial Reporting in Hyperinflationary Economies (IFRIC 7) on

I have no impact on the annual financial statements.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

act" was expanded by including a binding arrangement that do not take the form of a Standard.

contract" has been expanded to include commercially-based contract.

de cost based and non-commercial contracts.

s to determine whether they fall within the scope of the Standard based on the above

service potential in the condition to determine whether the outcome of a construction e requirement to recognise an expected deficit on a contract immediately when it will exceed total contract revenue applies only to contracts in which it is intended at ract costs are to be fully recovered from the parties to that contract (par.47).

ere is no other affect on initial adoption of GRAP 11.

be considered:

or public entities, municipal entities and constitutional institutions requires retrospective

or high capacity municipalities requires retrospective application of the Standard.

or medium and low capacity municipalities requires retrospective application of the

ear ended 30 June 2010

#### ns (continued)

t (an exchange transaction) and where inventories are acquired at no cost or nominal on), their cost shall be their fair value at acquisition date.

ower of cost and net realisable value except if inventories are held for: or for a nominal charge, or

action process of goods to be distributed at no charge or for a nominal charge.

neasurement shall be at the lower of cost or current replacement cost.

cost is excluded from GRAP 12.

or public entities, municipal entities and constitutional institutions requires retrospective

or high capacity municipalities requires retrospective application of the Standard.

or medium and low capacity municipalities requires retrospective application of the quired to measure inventories in accordance with the requirements of the Standard after a date within three years following the date of initial adoption of the Standard.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

lance on the concept of substance and legal form of a transaction, to illustrate the ntracts and on operating lease incentives.

hay prohibit the entering into certain types of lease agreements. If the municipality has nents, the municipality is still required to apply the requirements of GRAP 13.

ements, there is no other impact on the initial adoption of GRAP13.

be considered:

or public entities, municipal entities and constitutional institutions requires retrospective

or high capacity municipalities requires retrospective application of the Standard. It as a result of transitional provisions under the Standard of GRAP on Property, Plant ements of the Standard would not apply to such items until the transitional provision in

or medium and low capacity municipalities requires retrospective application of the

ear ended 30 June 2010

**T** 7

### ns (continued)

ation for issue is the date on which the annual financial statements have received ed to the executive authority or municipal council.

ce of conditions that existed at the reporting date (adjusting events after the reporting

of conditions that arose after the reporting date (non-adjusting events after the reporting

ognised in its annual financial statements to reflect adjusting events after the reporting

recognised in its annual financial statements to reflect non-adjusting events after the

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

held to earn rentals and/or for capital appreciation, rather than held to meet service supply of goods or services, or the sale of an asset in the ordinary course of an

ty to provide housing as a social service does not qualify as investment property even

perty is measured at cost including transaction costs. However, where an entity a non-exchange transaction (i.e. where it acquired the investment property for no or a e as at the date of acquisition.

nt property is the cost at date of completion.

arry investment property at either the fair value (fair value model) or cost less lated impairment (cost model).

ir value of investment property if the cost model is used. When an entity carries a fair value needs to be determined at every reporting date. Gains or losses arising d in surplus or deficit for the period in which they arise.

be considered:

or public entities, municipal entities and constitutional institutions requires retrospective

ear ended 30 June 2010

ns (continued)

### ipment

the recognition of heritage assets but if an entity recognises heritage assets the RAP 17 disclosure requirements.

uded in to clarify the applicability of infrastructure assets to be recognised in terms of

ugh a non-exchange transaction, i.e. for a nominal or no consideration, its cost is its

rarily idle, fully depreciated infrastructure and for infrastructure that are retired from ereas IAS 16 only encourages this disclosure.

be considered:

or public entities, municipal entities and constitutional institutions requires retrospective

or high capacity municipalities requires retrospective application of the Standard. Is sitional provisions in the Standard of GAMAP on Property, Plant and Equipment may cansitional provisions until they expire.

or medium and low capacity municipalities requires retrospective application of the ed the transitional provisions in the Standard of GAMAP on Property, Plant and ntage of those transitional provisions until they expire. Entities are also not required to I Equipment in accordance with the requirements of the Standard for reporting ithin three years following the date of initial adoption of the Standard.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

he Board but its effective date has not yet been determined by the Minister of is a provisional date and could change depending on the decision of the Minister of

or years beginning on or after 01 April 2011.

standard for the first time in the 2012 annual financial statements.

ye a material impact on the municipality's annual financial statements.

ear ended 30 June 2010

#### ns (continued)

he changes in existing decommissioning, restoration and similar liabilities. This is (AC434).

rding restructuring by way of transfers that will take place under a government agreements. An obligation exists only when there is a binding transfer agreement.

f provision regarding reductions in the carrying amounts of provisions that result from nic benefits or service potential made during the reporting period and reductions in the ng from remeasurement of the estimated future outflow of economic benefits or f the provisions without cost to the municipality.

ure a provision the information relating to the valuation can usefully be disclosed.

or public entities, municipal entities and constitutional institutions requires retrospective

or high capacity municipalities requires retrospective application of the Standard. recognised as a result of transitional provisions under the Standard on Property, Plant ements of the Standard on Provisions, Contingent Liabilities and Contingent Assets e transitional provisions in that Standard expire.

or medium and low capacity municipalities requires retrospective application of the not been recognised as a result of transitional provisions under the Standard on cognition requirements of the Standard on Provisions, Contingent Liabilities and such items until the transitional provisions in that Standard expire.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

### ange Transactions

he Board but its effective date has not yet been determined by the Minister of is a provisional date and could change depending on the decision of the Minister of

or years beginning on or after 01 April 2010.

standard for the first time in the 2011 annual financial statements.

#### nformation in the Financial Statements

he Board but its effective date has not yet been determined by the Minister of is a provisional date and could change depending on the decision of the Minister of

ear ended 30 June 2010

\_\_

### ns (continued)

Ion-Exchange Transactions will provide such guidance.

concept of the probable flow of service potential.

a nominal value shall be measured on initial recognition and at each reporting date at ale costs.

ological assets for which the municipality's use or capacity to sell is subject to at have a significant impact on their total fair value less estimated point-of-sale costs.

carrying amount of biological assets between the beginning and the end of the close increases or decreases due to transfers.

be considered:

or public entities, municipal entities and constitutional institutions requires retrospective

or high capacity municipalities requires any adjustments required to the previous ets shall be recognised as an adjustment to the opening balance of accumulated standard initially adopted. Comparative information is not required to be restated on

or medium and low capacity requires any adjustments required to the previous carrying be recognised as an adjustment to the opening balance of accumulated surplus or is initially adopted. Comparative information is not required to be restated. Entities are sets and/or agricultural produce for reporting periods beginning on or after a date of initial adoption of this Standard.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

ounting for intangible assets acquired as part of an entity combination and in-process red in an entity combination.

concept of the probable flow of service potential.

airment loss of cash generating and non-cash-generating assets.

a nominal cost shall be measured on acquisition date at its fair value.

on in the definition of an intangible asset has been expanded to include contractual nts, and to exclude rights granted by statute.

ear ended 30 June 2010

**T** 7

### ns (continued)

or high capacity municipalities requires retrospective application of the Standard. In of the Standard, accumulated and retained sufficient information about costs and the potential related to intangible assets that may have been expensed previously, against in accordance with the Standard.

or medium and low capacity requires retrospective application of the Standard. Where Standard, accumulated and retained sufficient information about costs and the future related to intangible assets that may have been expensed previously, those in accordance with the Standard. Entities are not required to measure intangible on or after a date within three years following the date of initial adoption of the ets.

or years beginning on or after 01 April 2009.

dard for the first time in the 2010 annual financial statements.

n note Changes in Accounting Policy.

sets which have a cultural, environmental, historical, natural, scientific, technological definitely for the benefit of present and future generations.

or years beginning on or after 01 April 2010.

standard for the first time in the 2011 annual financial statements.

### **Applying the Probability Test on Initial Recognition of Exchange Revenue**

ach transaction on an individual basis when it occurs. Entities shall not assess the on the payment history of recipients of the service in general when the probability of on.

cognised at initial recognition. Assessing impairment is an event that takes place ch impairment is an expense. Revenue is not reduced by this expense.

is for years beginning on or after 01 April 2010.

interpretation for the first time in the 2011 annual financial statements.

Il have a material impact on the municipality's annual financial statements.

### -Generating Assets

yet to be determinde by the Minister.

ear ended 30 June 2010

\_\_

#### ns (continued)

he Board but its effective date has not yet been determined by the Minister of is a provisional date and could change depending on the decision of the Minister of

or years beginning on or after 01 April 2010.

standard for the first time in the 2011 annual financial statements.

#### erating assets

s held by an municipality with the primary objective of generating a commercial manner consistent with that adopted by a profit-orientated entity, it generates a

he Board but its effective date has not yet been determined by the Minister of is a provisional date and could change depending on the decision of the Minister of

or years beginning on or after 01 April 2010.

standard for the first time in the 2011 annual financial statements.

ibe the accounting and disclosure for employee benefits. The Standard requires an

yee has provided service in exchange for employee benefits to be paid in the future; and icipality consumes the economic benefits or service potential arising from service in exchange for employee benefits.

he Board but its effective date has not yet been determined by the Minister of is a provisional date and could change depending on the decision of the Minister of

or years beginning on or after 01 April 2011.

standard for the first time in the 2012 annual financial statements.

neasurement, presentation and disclosure requirements for financial instruments. nose contracts that results in a financial asset in one municipality and a financial municipality. A key distinguishing factor between financial assets and financial es, is that they are settled in cash or by exchanging financial instruments rather than vices.

he Board but its effective date has not yet been determined by the Minister of

ear ended 30 June 2010

**T**7

### ns (continued)

eficit. The amendment also clarifies that a prepayment option is not closely related to rice is approximately equal to the present value of the lost interest for the remaining

s for years beginning on or after 01 January 2010.

amendment for the first time in the 2011 annual financial statements.

have a material impact on the municipality's annual financial statements.

### : Amendments to IFRIC 9 (AC 442) Reassessment of Embedded Derivatives

ope of the Interpretation all embedded derivatives acquired in a business tities under common control or the formation of joint ventures.

s for years beginning on or after 01 July 2009.

indment for the first time in the 2010 annual financial statements.

ut in note Changes in Accounting Policy.

### : Amendments to IFRIC 16 (AC 449) Hedges of a Net Investment in a Foreign

e hedging instrument in a hedge of a net investment in a foreign operation may be red.

s for years beginning on or after 01 July 2009.

indment for the first time in the 2010 annual financial statements.

ut in note Changes in Accounting Policy.

plication of the statements and interpretations on the municipality's annual financial s:

rear ended 30 June 2010

### nancial Statements

2010 2009 R R

2010 2009

Cost / Accumulated Carrying value Cost / Accumulated Carrying value Valuation depreciation Valuation depreciation

5,305 - 5,305

rty - 2010

Opening Additions Disposals Total

balance

5,305 7,000 (2,150) 10,155

rty - 2009

Opening Difference Additions Disposals Total balance

**(4,838,200)** 13,205 (7,900) 5,305

as security for the liabilities of the municipality:

required by section 63 of the Municipal Finance Management Act is available for the municipality.

rear ended 30 June 2010

### nancial Statements

2010 2009 R R

### 2010 2009

Cost / Accumulated Carrying value Cost / Accumulated Carrying value Valuation depreciation Valuation depreciation

4 11,850,464 - 11,850,464

950,578 - 3,950,578

75 1,261,635 - 1,261,635

,323 292,741 - 292,741

,000 - 590,000

5,418 - 17,945,418

010

Opening Additions Total balance
11,850,464 5,309,690 17,160,154
3,950,578 1,668,459 5,619,037
1,261,635 671,440 1,933,075
292,741 385,582 678,323
590,000 195,290 785,290

17,945,418 8,230,461 26,175,879

009

Opening balance

- 12,250,860 (400,396) 11,850,464
- 3,950,578 - 3,950,578
- 1,261,635 - 1,261,635
- 292,741 - 292,741
- 590,000 - 590,000

- 18,345,814 (400,396) 17,945,418

curity:

926,746 1,048,202

334,858 246,416

rear ended 30 June 2010

# nancial Statements

2010 2009 RR

2010 2009

Carrying value Cost / Carrying value Cost / Accumulated Accumulated Valuation amortisation Valuation amortisation

414,987 30,334 (22,048) 8,286

2010

Opening Additions Amortisation Total balance

8,286 436,008 (29,307) 414,987

2009

Opening **Amortisation Total** 

balance

11,319 (3,033) 8,286

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

7,294,696 18,464,908

ABSA and Standard which mature at ns.

7,294,696 18,464,908

recognised at fair value, unless they are unlisted equity instruments and the fair value ans, in which case they are measured at cost. Fair value information is not provided for

ally performing have been renegotiated in the last year.

814,519 767,935

204,950 372,280

2,128,359 3,495,431

476,069 809,875

103,669 -

326,090 -

- 2,000,000

891,039 -

2,350,000 -

- 130,931

- 2,179,874

ear ended 30 June 2010

#### nancial Statements

2010 2009 R R

- 1,007,145

- 4,532,153

osits and bears interest and rates of 2% to 8% per annum.

any financial assets from cost or amortised cost to fair value, or from fair value to cost or rior year.

on the disposal of held to maturity financial assets in 2010 and 2009, as all the eir redemption date.

instruments have been applied to the line items below:

Loans and Held to Total receivables maturity investments

- 7,294,696 7,294,696

507,482 - 507,482 1,551,281 - 1,551,281

5,075,486 7,294,696 12,370,182

Loans and Held to Total

receivables maturity investments

- 18,464,908 18,464,908

1,360,604 - 1,360,604 967,597 - 967,597

3,353,336 18,464,908 21,818,244

nsactions 2,546,268 - 2,546,268

n-exchange transactions 470,455 - 470,455

nsactions 988,150 - 988,150

n-exchange transactions 36,985 - 36,985

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

13,271 11,187

for financing facilities of the municipality.

#### al amounts

ovisions as per Directive 4 of the GRAP Reporting Framework, as disclosed in note, lue of R 13,271 (2009: R 11,187) was recognised at provisional amounts.

m non- exchange transactions

147,374 30,363 323,081 6,622

470,455 36,985

#### d as security

ledged as security for overdraft facilities.

#### ie but not impaired

oles past due but not impaired

1,551,281 967,597

nd is paid over to SARS only once payment is received from debtors.

1,178,338 775,533 616,172 513,544 1,716,943 1,333,824 647,554 489,900 892,397 738,038 147,761 237,331

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

#### 2,546,268 988,150

48,403 117,566 19,032 64,341 17,013 87,002 12,266 42,400 1,081,624 464,224

#### 1,178,338 775,533

165,167 169,695 58,127 33,426 56,204 28,049 40,058 3,833 296,616 278,541

#### 616,172 513,544

209,831 111,612 77,744 111,155 94,634 137,418 82,987 66,346 1,251,747 907,293

#### 1,716,943 1,333,824

47,855 34,731 30,187 23,871 32,077 17,679 30,358 16,638 507,077 396,981

#### 647,554 489,900

69,268 46,608 42,105 33,754 41,714 26,752 40,917 24,776 698,393 606,148

#### 207 722 022

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

235,379 300,983 151,395 216,583 167,109 276,612 158,158 181,102 3,959,157 2,899,730 4,671,198 3,875,010 (2,645,729) (2,892,130)

2,025,469 982,880

57,401 58,699 8,067 5,929 1,863 4,133 1,200 2,672 19,355 19,695 87,886 91,128 (687) (22,366)

87,199 68,762

165,993 125,187 70,940 45,192 73,810 26,507 48,294 598 81,044 3,824 440,081 201,308 (6,481) (4,421)

433,600 196,887

458,773 484,868 230,401 267,703 242,783 305,950 207,652 184,371 4,059,556 2,845,278 5,199,165 4,088,170 (2,652,897) (3,100,020)

2,546,268 988,150

t

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

1,643,755 -

2,627,677 1,058,514

provision

(3,100,020) -447,123 (3,100,020)

(2,652,897) (3,100,020)

ity

s security for the liabilities of the municipality.

btors have been reviewed for indicators of impairment. The municipality's managements ner debtors that are not impaired for each of the reporting dates under review are of good inously monitors consumers, based on average past mayment history and incorporates ntrol. No external credit rating is performed.

507,482 1,360,604

(614,004) -

(106,522) 1,360,604

507,482 1,360,604

(614,004) -

(106,522) 1,360,604

6,707 101,921

est at 10% and is repayable in monthly ment is 1 July 2010.

ear ended 30 June 2010

#### nancial Statements

2010 2009 RR

654,652 559,141 1,158,710 1,326,505 1,813,362 1,885,646

(339,063) (418,716)

1,474,299 1,466,930

yments

yments due

464,079 349,389 1,010,220 1,117,542

1,474,299 1,466,931

1,010,220 1,117,542 464,079 349,389

1,474,299 1,466,931

in computer and office equipment under finance leases.

s and the average effective borrowing rate was 11% (2009: 12%).

date. Somel leases escalate at between 10% and 15% per annum.. Some vehicles have metres travelled above on an agreed limit. For other leases no arrangements have been

finance leases are secured by the lessor's charge over the leased assets. Refer note 4.

#### l terms

g the reporting dates under review. There were no changes to the terms and conditions of ent rents were paid during the reporting period. No purchase options exist over these

receipts

eipts comprises of:

eipts

- 185,382 - 9,734 4,664,121 7,314,450 700,000 700,000

ear ended 30 June 2010

#### nancial Statements

2010 2009 R R

receipts (continued)

(16,246,964) (24,330,012)

6,632,164 11,879,263

grants recognised in the annual financial statements and an indication of other forms of e municipality has directly benefited; and

ngencies attaching to government assistance that has been recognised.

From National/Provincial Government.

fenced investment until utilised.

Opening Balance

Additions Utilised during the year

Total

303,363 - 989,634

248,414 2,829 - 251,243 24,393 - (3,091) 21,302

959,078 306,192 (3,091) 1,262,179

Opening Balance

**Additions Total** 

- 686,271 686,271 - 248,414 248,414

- 24,393 24,393

- 959,078 959,078

(except for senior management) during November each year and are based on a 13th

nt of the bonus provision as employee bonusses may vary due to unexpected increases

g of the environmental rehabilitation provision as there are no clear cut deadlines regarding

nt of the long service provision as there are no certainty regarding the number of ward.

ovees are paid for services rendered by employees of 10 years and longer in five year

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

exchange transactions (continued)

1,026,133 823,730

6,580,861 7,007,063

les

ble approximates their carrying value. There were no defaults recorded during the year nditions

132,533 130,292

instruments have been applied to the line items below:

Financial Total liabilities at amortised cost 1,010,220 1,010,220 6,632,165 6,632,165 614,004 614,004 132,533 132,533 464,079 464,079

6,707 6,707 **15,286,590 15,286,590** 

Financial Total liabilities at amortised cost 1,117,542 1,117,542

11,879,263 11,879,263 6,707 6,707 6,556,213 6,556,213 130,292 130,292 349,389 349,389 95,214 95,214

instrumei

igations

ligation iabilities

igations nge transactions 6,853,084 6,853,084

nge transactions 6,426,882 6,426,882

iabilities

ligations iabilities

rear ended 30 June 2010

### nancial Statements

2010 2009 R R

ising from exchanges of goods or

6,624,109 6,040,489 97,330 54,930 756,575 1,200,187 464,792 416,283

7,942,806 7,711,889

ising from non-exchange transactions

2,383,034 1,338,185 14,410 26,890 25,672,786 31,758,851

28,070,230 33,123,926

rear ended 30 June 2010

### nancial Statements

2010 2009 R R

S

9,534,832 7,428,840 185,382 14,618 - 177,969 900,276 577,293 72,349 -80,076 94,491 20,512 -11,018,895 19,949,019 400,000 -- 688,927 - 95,637 188,754 -2,135,646 2,386,020 96,579 -- 261,614 1,039,035 84,423 25,672,336 31,758,851

act this unconditional grant, derived from the Provincial Sphere's share of revenue raised adding of unforeseeable and unavoidable expenditure due to significant and unforeseeable

185,382 -- 200,000 (185,382) (14,618)

- 185,382

bilities (see note 16)

ll to be met and other relevant information

ant (MSIG)

400,000 - (400,000) -

- -

of finance for books municipal infractive two for moor bouseholds, micro enterprises and

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

es (continued)

IG)

7,314,450 22,394,562 8,368,566 4,868,907 (11,018,895) (19,949,019)

4,664,121 7,314,450

palities in building in-house capacity to perform their functions and stabilise institutional the Local Government Municipal Systems Act and related legislation and policies.

700,000 700,000

bilities (see note 16)

ll to be met and other relevant information

2,613,980 5,000,000 (2,135,646) (2,386,020)

478,334 2,613,980

bilities (see note 16)

ıe

ll to be met and other relevant information

87,719 -8,860 87,719 (96,579) -

- 87,719

bilities (see note 16)

ll to be met and other relevant information

# ipality rear ended 30 June 2010 nancial Statements 2010 2009 RRes (continued) (1,039,036) -(1) 614,035 bilities (see note 16) ll to be met and other relevant information 15,577 -- 100,000 - (84,423) 15,577 15,577 bilities (see note 16) ll to be met and other relevant information adu 140,336 94,491 (80,077) (94,491) 60,259 bilities (see note 16) ll to be met and other relevant information 396,000 -(20,512) -375,488 bilities (see note 16)

ll to be met and other relevant information

- 177,969 - (177,969)

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

42,586 15,623 4,618 3,185 4,777 5,112 145,865 1,797,025 311 437 11,794 14,945 12,481 7,017 12,045 2,616 252,582 -50,350 -1,124 23,211 17,040 78,295 78,412 10,040

633,985 1,957,506

67,691 131,369 812,510 399,545 70,739 81,810 12,372 11,774 69,463 50,619 79,129 55,497 13,115 18,826 8,342,719 6,675,799 25,996 28,080 122,640 100,000 188,692 216,576 10,000 -3,634 92 442,568 776,175 108,389 40,557 161,219 275,182 60,000 -955,129 274,959 58,816 39,601 68,807 8,033 343,119 170,001 260,531 57,824 106,633 138,049 46,352 42,800 1,047 3,226 473,356 400,000

ants

ıke

rear ended 30 June 2010

#### nancial Statements

2010 2009 R R

9,451,587 7,046,795 396,706 574,142 eal aid 404,334 203,555 202,404 977,701

Defined contribution plan 761,328 584,212
absistence and other allowances 149,573 199,701
286,389 188,132
(3,091) 24,393

11,673,966 9,823,110

24,736 24,479

431,087 320,863 60,000 60,000 14,400 14,400

505,487 395,263

278,150 188,021 134,138 123,914 10,800 10,800

423,088 322,735

337,287 247,051 75,000 75,000

10,800 10,800

423,087 332,851

ends

377,387 274,320 35,000 38,113 10,800 10,800

423,187 323,233

т.

tter

rear ended 30 June 2010

### nancial Statements

2010 2009 R R

- 532,408 97,382 -400,000 400,000

497,382 932,408

987,536 2,254,249 (18,577) 3,575,857

968,959 5,830,106

- (1) 29,307 3,033

29,307 3,032

230,522 309,896 - 82,022 6,261 (11,041) 108,073 96,271

344,856 477,148

812,510 399,545

29,012 -23,692 10,073 1,439 1,579

54,143 11,652

vision

ceivables

nt

ear ended 30 June 2010

#### nancial Statements

2010 2009

R<sub>R</sub>

perations (continued)

(2,084)(11,187)

- exchange transactions (433,470) -

(2,055,500) (3,620,934)

- (2,385,425)

nge transactions (426,204) 4,663,502

(583,744) -

(5,247,099) (17,216,583)

2,241 18,496

(4,778,903) 1,648,653

vided for

- 5,427,647

property and will be financed by available bank facilities, retained surpluses and proved capital commitments for the current year.

Mayor. In addition he provides transport services to

the Baviaanskloof Municipality

Councillor

Councillor

Councillor

Councillor

Municipal Manager

Chief Financial Officer

Technical Services Manager

Community Services Manager

Corporate Services Manager

Development Related government entity

nt and Envirmental Affairs Related government entity

ernment entity

Related government entity

Related government entity

l Traditional Affairs Related government entity

government entity

Related government entity

elated government entity

ts and Culture Related government entity

rear ended 30 June 2010

### nancial Statements

2010 2009 R R

visions of Directive 4.

n adjustments as follows:

- (11,805,913)

- 1,887,693

- 1,430,500

- 8,266

- 1,887,693

- 3,033

- 1,539,908

- 8,824,187

n reclassified due to the first time adoption of Generally Recognised Accounting Practice

as follows:

- 11,187

- (70,373)

- 4,843,505

- 88,568,595

- 8,286

- 1,466,931

- 1,634,842

- 5,634,238

- 490,178

- (99,434,310)

- 26,621,870

- 477,148

- 3,143,147

- 932,408

ear ended 30 June 2010

#### nancial Statements

2010 2009 R R

major banks with high quality credit standing and limits exposure to any one counter-party.

ead customer base. Management evaluated credit risk relating to customers on an endently rated, these ratings are used. Otherwise, if there is no independent rating, risk he customer, taking into account its financial position, past experience and other factors. internal or external ratings in accordance with limits set by the board. The utilisation of ales to retail customers are settled in cash or using major credit cards. Credit guarantee appropriate.

ance for impairment that represents its estimate of incurred credit losses in of trade and consumers were reviewed for indication of impairment and certain receivables were found redit loss was provided for - Refer note 10 for the reconciliation thereof.

2010 2009 507,482 1,360,604 7,294,696 18,464,908 5,051,404 3,850,839

ollateral as security but however, has preferential rights on collecting arrear consumer are placed under sale of execution.

been prepared on the basis of accounting policies applicable to a going concern. This lable to finance future operations and that the realisation of assets and settlement of commitments will occur in the ordinary course of business.

e not aware of any significant matter or circumstance arising subsequent to the financial

- 71,658 - 12,596 262,510 164,733 - 8,025 33,755 14,736 - 25,967 - 10,002 - 10,002 2,938 -28,063 -232,119 -

ure

rear ended 30 June 2010

## nancial Statements

2010 2009 R R

re (continued)

unt of R84 500 has been written off.

ags to commerate the Fifa Soccer World Cup that was held in South Africa.

rear ended 30 June 2010

rear ended 30 June 2010

## ation

ns

## Schedule of external loans as at 30 June 2010

Schedule of external roans as at 50 June 2010					C 2010	
Loan Number	Redeemable Balance at 30 June 2009	Received during the period	Redeemed written off during the period	Balance at 30 June 2010	Carrying Value of Property, Plant & Equip	Other Costs in accordance with the MFMA
	Rand Ra	nd Rand Rand R	Rand Rand			

## Schedule of external loans as at 30 June 2010

Loan Number	Redeemable Balance at 30 June 2009	Received during the period	Redeemed written off during the period	Balance at 30 June 2010	Carrying Value of Property, Plant & Equip	Other Costs in accordance with the MFMA
	Rand Ra	nd Rand Rand F	Rand Rand			
	-					
	-					
	-					
	-					
	_					
	-					
	_					
	_					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					
	-					

## Schedule of external loans as at 30 June 2010

Loan Number	Redeemable Bala	nce at 30 June 2009	Received during the period	Redeemed written off during the period	Balance at 30 June 2010	Carrying Value of Property, Plant & Equip	Other Costs in accordance with the MFMA
		Rand Ran	d Rand Rand R	Rand Rand		Equip	MITMA
			<b></b>				

rear ended 30 June 2010

## ation

ant and equipment

# Analysis of property, plant and equipment as at 30 June 2010 Cost/Revaluation Accumulated depreciation

Ad di ti o ns Di sp o sal s T ran sfe rs Rev al ua t io n s O t he r ch an ge s,	m ov eme nt s	Cl os in g Ba la nc e	O pe ni n g Bal an ce	D is po s al s T ra n sfer s D ep rec i ati on I mp ai rme nt	ı
d Ran d R an d Ran d R an d Ra nd Ran d R an d Ran d Ra nd Ran d R an d Ran d					

	(26, 17 6)		(2	26, 176)
				-
			-	-
- 46 6 		(51)	(51)	415
			-	-
- 10				10
-10			-	10
			-	-
			-	-
			-	-
			_	_
			_	
				_
			-	
- 46 6		(51)	(51)	415
-10			(31)	10
-10			-	-
			-	_

rear ended 30 June 2010

## ation

(Revenue and Expenditure)

year 2009				
Bud. Amt Variance Explanation of Significant Variances				
Rand Rand Var	greater than 10% versus Budget			
Kand Kand var				
	(Explanations to be recorded)			
2 4 5				
2) (2.7) 636) (11.8)				
(11.8)				
0 16,497 80,833 490.0				
3 550,000 (205,392) (37.3)				
330,000 (203,372) (37.3)				
5 2,562,290 (1,805,715) (70.5)				
5,207) (25.0)				

Current

9,901,000 15,771,785 159.3

year 2009 Bud. Amt Variance Explanation of Significant Variances					
Fig. 7 time variance Explanation of Significant	greater than 10% versus Budget				
88.8					
1,850,000 (881,041) (47.6)					
25,730,124 12,230,464 47.5					

(11,925,052) 251,090 (2.1)

year 2009 **Bud. Amt Variance Explanation of Significant Variances** greater than 10% versus Budget 3) (931,275) (2,058) 0.2 310.5 382) 24.3 3) (3,097,000) 271,642 (8.8) (3,944,360) (654,422) 16.6 (5,427,881) (8,706,693) 160.4

Current

year 2009	
<b>Bud. Amt Variance Explanation of Significant Signific</b>	ariances greater than 10% versus Budget
)(25,809,568) (9,244,366) 35.8	
2 - 18,502 -	
· <del></del>	

Current

2 - 18,502 -

6 (79,444) (9,225,864) 11,613.0

rear ended 30 June 2010

## ation

(Acquisition of Property, Plant and Equipment)

#### BUDGET ANALYSIS OF PROPERTY PLANT AND EQUIPMENT AS AT 30 JUNE 2010

Variance Variance Explanation of significant

Revised

Additions Original

Budget Rand Rand Rand Ra	Budget nd %	variances from budget
	- -	
	-	
	-	
	- -	
	-	
	- -	
	- - -	
	- -	
	- - -	

#### BUDGET ANALYSIS OF PROPERTY PLANT AND EQUIPMENT AS AT 30 JUNE 2010

Revised Budget Rand %	Variance Variance Explanation of significant variances from budget
	<u>.</u>
	<u>-</u>
	- -
	<u>.</u>
	-
	- -
	- -
	<u>-</u>
	<u>-</u>
	- -
	- -

## BUDGET ANALYSIS OF PROPERTY PLANT AND EQUIPMENT AS AT 30 JUNE 2010

Additions Original Budget Rand Rand Rand R	Revised Budget Rand %	Variance Variance Explanation of significant variances from budget
		-
		- -
		<u>-</u>
		-
		- -
		-
		-
		-
		- -
		- -
		-
		_
		-

## BUDGET ANALYSIS OF PROPERTY PLANT AND EQUIPMENT AS AT 30 JUNE 2010

----

Additions Original Budget Rand Rand Rand R	Revised Budget and %	Variance Variance Explanation of significant variances from budget
		-
		- -
		- -
		<u>.</u>
		- -
		-

## ipality

rear ended 30 June 2010

### ation

subsidies in terms of the Municipal Finance Management Act

Baviaans Local Municipality APPENDIX F DISCLOSURES OF GRANTS AND SUBSIDIES IN TERMS OF SECTION 123 OF MFMA, 56 OF 2003 June 2010

Name of	Name of	Quarterly Receipts Quarterly Expenditure Grants and Subsidies delayed /
Grants	organ of	
	state or	
	municipal	
	entity	

Dec Mar Jun Sep Dec Dec Mar Jun Sep Dec Dec Mar Jun Sep Dec Yes/ No
-----No
------

-----

Note: A municipality should provide additional information on how a grant was spent per Vote. This excludes allocations from the Equitable S have.

BAVIAANS MUNICIPALITY									
APPENDIX E (1) STATEMENT OF COMPARATIVE AND ACTUAL INFORMATION									
30 JUNE 2010									
					2009/1	  0			
Description	Original Budget	Budget Adjustments	Virement	Final Budget	Actual Outcome	Unauthorised	Variance	Actual outcome as %	Actual Outcom e as %
						expenditure		of Final Budget	of Original Budget
R thousands or R	1	2	3	4	5	6	7	8	9
Financial Performance									
Property rates	2,150,096	300,000		2,450,096	2,383,034	-	- 67,062	97%	111%
Service charges	10,128,176	50,000		10,178,176	6,624,109	-	- 3,554,067	65%	65%
Rental of Facilities and Equipment	21,497	-		21,497	97,330	-	75,833	453%	453%
Interest Earned - External investments	2,200,000	300,000		1,900,000	968,959	-	931,041	51%	44%
 Interest Earned - Outstanding debtors	500,000	-		500,000	344,608	-	155,392	69%	69%
Fines	50.000			50,000	14,410		35,590	29%	29%

Licences and Permits	550,000	70,000	620,000	464,792	-	155,208	75'	% 85%
Income for Agency Services	-	-	-	756,575	-	756,575		
Government Grants and Subsidies	12,566,146	297,144	12,863,290	25,672,786	-	12,809,49 6	200	% 204%
Other own revenue	1,247,065	-	1,247,065	633,985	-	613,080	51	<u>%</u> 51%
Total Revenue (excluding capital transfers and contributions)	29,412,980	417,144	29,830,124	37,960,588	-	8,130,464		
Employee costs	11,820,370	264,952	12,085,322	11,673,966	-	- 411,356	97'	% 99%
Remuneration of councillors	701,721	44,520	657,201	933,333	-	276,132	142	% 133%
Debt impairment Depreciation & asset impairment	-	-	-	-	-	-		
Finance charges	42,000	-	 42,000	344,856	8,738	302,856	821	% 8219
Materials and bulk purchases	4,204,361	190,000	4,394,361	4,598,782	186,823	204,421	105	% 1099
Repairs & Maintenance	2,828,401	184,599	3,013,000	2,825,358	110,913	187,642	94'	% 100%
Transfers and grants	-	-	<u> </u>	-	-	-		
Other expenditure	9,251,448	438,675	8,812,773	14,677,648	713,338	5,864,875	167	% 159%
Total expenditure	28,848,301	156,356	29,004,657	35,053,943	1,019,812	6,049,286		
Surplus/ (Deficit)	564,679	260,788	825,467	2,906,645	-1,019,812	2,081,178		
Transfers recognised - capital	42,000	-	42,000		-	42,000		
Contributions recognised - capital & contributed assets	110,000	450,000	560,000		_	- 560,000		

Surplus/(Deficit) after capital transfers & contributions	716,679	710,788	1,427,467	2,906,645	-1,019,812 1,479,178		
Share of surplus/(deficit)	of						
associate			-	-		-	-
Surplus/(Deficit) for the year	716,679	710,788	1,427,467	2,906,645	-1,019,812 1,479,178		
			64				<u> </u>
BAVIAANS MUNICIPALITY							
APPENDIX E(2) STATEMENT OF							-
COMPARATIVE AND ACTUAL INFORMATION	1						
30 JUNE 2010							
Capital expenditure & funds sources							
Capital expenditure							
Transfers recognised - capital		-			-		
Public contributions & donations	550,000	-	550,000		550,000		<u> </u>
Borrowing		-			_		

Internally generated funds	-			-		
<del>  </del>						
Total sources of capital funds						
tunas						_
						_
						. 1
Cash flows						
						_
Net cash from (used)						$\dashv$
operating				_	1	
Net cash from (used) operating Net cash from (used) investing Net cash from (used) financing						$\neg$
investing				-		
Net cash from (used)						
financing				-		. 1
Cash/cash equivalents at the year end						
,						
					1	$\dashv$
						=
						$\Box$
1						$\dashv$
					†	=

#### BAVIAANS MUNICIPALITY APPENDIX A EXTERNAL LOANS AND INTERNAL ADVANCES

#### 30 JUNE 2010

		Balance at 30/06/2009	Received during the year	Redeemed or written off during the year	Balance at 30/06/2010
External loans	Redeemabl e				
Issued ABSA Bank					
2005 - R 376 585 @ 11.00%	2010	101,921	-	95,214	6,707
Sub Total		101,921	-	95,214	6,707
Finance lease obligation					
Finance leases		1,466,931	237,890	230,522	1,474,299

	1,466,931	237,890	230,522	1,474,299
TOTAL	1,568,852	237,890	325,736	1,481,006

## BAVIAANS MUNICIPALITY APPENDIX F DISCLOSURE OF GRANTS AND SUBSIDIES IN TERMS OF SECTION 123 OF MFMA, 56 OF 2003

#### **Grants and Subsidies Received**

Name of Grant	Name of Organ of State or Municipal Entity	Receipts	Expenditure	Compliance to Revenue Act
CIP	CACADU	-	185,382	Yes
Finance Management Grant	National Treasury	1,000,000	1,009,734	Yes
Fullarton Fencing	CACADU	72,349	72,349	Yes
Integrated Development Plan - Cacadu	CACADU	140,336	80,076	Yes
Local Economic Development Funds Cacadu	CACADU	396,000	20,512	Yes
MIG	National Treasury	8,368,566	11,018,895	Yes
MSIG	National Treasury	400,000	400,000	Yes
Tourism Hospitality Training	CACADU	188,754	188,754	Yes
Valuation of Property	Province Departement of Water	-	2,135,646	Yes
Water & Sanitation Policy	Affairs	8,860	96,579	Yes
Water Services Asset	Departement of Water Affairs	425,000	1,039,035	Yes

Total Grants and Subsidies	10,999,865	16,246,961	

BAVIAANS MUNICIPALITY

#### APPENDIX B ANALYSIS OF PROPERTY, PLANT AND EQUIPMENT AS AT 30 JUNE 2010

				Historical c	ost			
Description	Asset code	Opening balance	Additions	Transfers	Disposals	Depreciation	Closing Balance	Carrying value
Land and Buildings								
Land		268,326	-	-	-	-	268,326	268,326
Buildings		9,387,753	-	-	-	-	9,387,753	9,387,753
		9,656,079	-	-	-		9,656,079	9,656,079
Infrastructure		44,269,191	5,309,690	-	-	2,773,023	46,805,858	46,805,858
		44,269,191	5,309,690		- -	2,773,023	46,805,858	46,805,858
Community Assets		6,112,091	1,668,459	1	-	-	7,780,550	7,780,550
		6,112,091	1,668,459	-	-	-	7,780,550	7,780,550

Other equipment	26,788,967	671,440	-	-	-	27,460,407	27,460,407	-
	26,788,967	671,440	-	-	-	27,460,407	27,460,407	-
Finance Leased Assets	1,294,618	385,581	-	-	418,594	1,261,605	1,261,605	-
	1,294,618	385,581	-	-	418,594	1,261,605	1,261,605	-
Other Assets								
Land Fill Site	590,000	195,290	-	-	147,500	637,790	637,790	-
	590,000	195,290	-	-	147,500	637,790	637,790	-
TOTAL	88,710,946	8,230,460	-	-	3,339,117	93,602,289	93,602,289	-

#### 4.7 THE AUDIT COMMITTEE FUNCTIONALITY

The Audit Committee functions are as follows:

Internal financial controls and internal audits

Risk Management

Accounting policies

The adequacy, reliability and accuracy of internal reporting and information

Performance management

Effective governance

Compliance with the MFMA and DORA and any other applicable legislation

Performance evaluation

**Review of Annual Financial Statements** 

Respond to council on any issues raised by the Auditor-General

Carry out investigation as the council requests

The yearly report of the Chairperson of the Audit Committee is attached as an Annexure.

#### **Chapter 5: GOOD GOVERNANCE AND PUBLIC PARTICIPATION- (KPA 5)**

#### 5.1 OVERVIEW OF THE EXECUTIVE AND COUNCIL FUNCTIONS AND ACHIEVEMENTS

The Office of the Mayor oversees the Administration via various plans and reporting mechanisms. The IDP, as main planning tool for directing all activities of the municipality towards meeting community needs and yardsticks for measuring performance will be utilised to analyse actual performance of all functional areas.

In addition, the Office ensures valuable contact between the community, other Institutions or Organisations and the Municipality

This year 12 Ordinary and 4 Special Meetings of Council were held and attended by Councillors. Council has during the year under review approved numerous policies affecting the community. It has also continued the oversight role as required by legislation.

NAME	CAPACITY	POLITICAL PARTY	GENDER
E Loock	Mayor / Speaker	DA	Male
D Bezuidenhout	Councillor	DA	Male
H Booysen	Councillor	DA	Male
P Daniels	Councillor	ANC	Male
C Krisjan	Councillor	ANC	Female

#### **5.2 PUBLIC PARTICIPATION AND CONSULTATION**

- Mayoral Imbizos and implementation of issues rose

The mayor makes use of the following platforms for communication:

- Council meetings
- Workshops
- IDP Steering Committee meetings
- IDP Rep Forum meetings
- Area Committee meetings
- Baviaans Newsletter distributed quarterly
- Consultations with the public took place according the IDP/Budget/SDF Review Process Plan that was adopted by Council.
  - 23 October 2008 IDP Steering Committee meeting, Willowmore

- 05 November 2008 IDP Rep Forum meeting, Willowmore
- 05 November 2008 IDP Rep Forum meeting, Steytlerville
- 20 November 2008 IDP Rep Forum meeting, Baviaanskloof
- 15 & 16 January 2009 IDP / Budget Workshop
- 11 February 2009 IDP Rep Forum meeting, Willowmore
- 11 February 2009 IDP Rep Forum meeting, Steytlerville
- 02 March 2009 IDP Steering Committee meeting
- 31 March 2009 Council meeting to approve amended project register and draft IDP 2009
- Customer satisfaction survey took place during November 2008. This survey formed part of the Institutional Performance of the Baviaans Municipality.

#### Findings:

The overall findings are generally positive and the perceptions that residents have of the municipality is that they see it as trying to provide good and effective service within the financial constraints within which it operates.

#### 5.3 WARD COMMITTEES' ESTABLISHMENT AND FUNCTIONALITY

AREA COMMITTEES: ESTABLISHMENT AND FUNCTIONALITY

Baviaans municipality, because of its size, does not have ward committees. In terms of the Municipal Systems Act, the municipality must develop a culture of municipal governance that compliments formal representative government with a system of participatory governance. In compliance to this Baviaans Municipality established Area Committees.

Regular meetings are taking place; minutes of the Area Committee meetings are available and tabled to Council.

#### 5.4 COMMUNITY DEVELOPMENT WORKERS PERFORMANCE MONITORING

CDW's are operating in Baviaans Municipality. The fact that they are reporting to Provincial government and not to the municipality, the municipality can therefore not account and take responsibility for their activities. CDW's can better be utilised and be of assistance to the municipality if they were part of the structure of the municipality.

Baviaans Municipality is inviting CDW's to IDP Rep Forums, Area Committee meetings and all other activities.

#### 5.5 COMMUNICATION STRATEGY

During the 2009/10 financial year, no funds were available for a Communication & Public Participation Strategy. Funds were obtained during 09/10 and therefore our plan will be ready by end June 2010.

The Communication Plan will fall under the Manager: Community Services.

#### **5.6 INTERGOVERNMENTAL RELATIONS**

At this stage Council does not have an Intergovernmental Relations Framework, but Baviaans Municipality participates in the following consultative forums:

- Mayoral Forums
- Municipal Manager's Forums
- Technical MUNIMEC
- MUNIMEC
- Chief Financial Officer's Forum
- Cacadu IDP Forums
- Cacadu District Aids Council Forums

#### **5.7 LEGAL MATTERS**

Baviaans Municipality does not have a legal unit because of its size, the municipal manager is dealing with all legal matters and making use of legal service providers where and when there is a need to do so.

Legal activity includes the following:

- Drafting of contracts
- Legal advice on all legislation
- Drafting of by-laws
- Ensuring compliance with legislation
- Liaising with attorney regarding litigation
- Facilitation disciplinary action against employees
- Verifying claims against the Municipality

#### **5.8 LOCAL GOVERNMENT TURN AROUND STRATEGY**

The table below demonstrates Baviaans Municipality's Action Program to address the Key Performance Indicators in Local Government's Turn Around Strategy:

KPI	Problem Area	Intervention	Local Sphere.	Pre 2011 Actions	Management comments and actions	Responsible Person	Time Frame	Budget		IDP Project
			Other					Own Funds	Funds Needed	No
1. Water	Scarcity of water Steytlerville	(a) Erasmuskloof	BM/DPLG BM	a) Lobby for funds	Send a report on our motivation to the department, COGTA, DPLG, DWARF, CACADU; Our approach is to have a meeting with local government and COGTA. Councillor Bezuidenhout met with executive Mayor of Cacadu and the Mayor will meet with the minister of water affairs and discuss matter with him.	B Arends			R69 m over 2 years	54
		(b) Plan B for Steytlerville water supply		b) Establishment a water committee c) Quality of water	i) Community awareness ii) Heavy water restrictions and iii) Upgrading of the northern scheme. iv)Instalment of water restrictors at toilets		2 weeks in case of a emergency	iv)R4000.00	iii)R100 000.00	

	Losses of water (i) Steytlerville (ii) Willowmore	Effective policy on indigent households Monthly reports to Council	вм	Reduce leaks Check meters for accuracy Repair metres beyond municipal supply e.g. toilets Check unaccounted for water	Municipal buildings and properties meters will be checked and be costed. A recommendation will be submitted to Council if there are issues to be rectified. All leakages found will be repaired and the costs of losses will be costed or estimated based on the average usage under normal meter readings. A recommendation will be submitted to Council for rectification .An automated system of metre reading will be presented to Council, which will assist in having accurate meter reading.  1) Install strategic balk water meters. 10 Area meters.	B Arends	1. Installation will depend on funds. 2. Report to council on 29 April 2010			000.00	12(g)
KPI	Problem Area	Intervention	Local Sphere Other	Pre 2011 Actions	Management comments and actions	Responsible Person	Time Frame	Bud	lget	Funds	IDP Project No
								Funds		Needed	
2. Electricity	Losses	Investigation and monthly reports to council	BM	Replace old metres Check metres for accuracy	The same plan of action under water above will be implemented to include:  1. Street lights, flood lights metered and costed.  2. The Syntel system, which can give records and history of buying of electricity, will be audited to check on fraudulent practices.  3. Installation of prepaid meters in all municipal buildings  A recommendation will be submitted to Council to remove old meters who might be giving inaccurate readings by prepaid meters, including business premises. The affected persons will be consulted before any action is taken Syntel system is already installed.	B Arends	Monthly	1.R3000.00 2.R290 000.00 (Syntel system) 3.R24 700.00			12(g)

					Monitoring of Syntel system.				
3. Housing	(3.1) Poor quality of 373 houses in Willowmore	(i) Completion of project by CDM (ii) Independent building inspector appointed by BM (iii) Approach Dept of Housing for rectification	CDM BM  Dept of Housing	(i) Appoint contractor to complete the 38 units (ii) Letter for rectification	Contractors will be appointed. Baviaans Municipality will the MM to sign preagreement form on the additional 16 houses so that Cacadu can repair the houses, BM will deregister the houses as it appears that the beneficiaries cannot be found. Council will consult the SAPS or appoint a Service Provider to secure the houses against vandalism until qualifying beneficiaries are found. CDM will hand over the project to BM after the last 16 houses are completed. BM in conjunction with CDM will consult the Housing Department EC for a rectification programme for all other houses as it is done in other Municipalities	MM B Arends	(i) April 2010- 03-19 (ii) 19/3/10	(i)Funded by Cacadu R4 000 000	69
	(3.2) Down Project	a) Speed up process for housing project	Baviaans Municipality and Department of housing	i) Temporary housing for people living in demolished houses ii) Arrange meeting with department of housing	Apply for temporary housing – 30 emergency houses needed Water and electricity would have to be installed	MM / B Arends	Application 30/04/2010 August 2010	i)R150 000 ii)R4.752 m	75

#### KEY PERFORMANCE AREA: BASIC SERVICE DELIVERY & INFRASTRUCTURE

KPI	Problem area	Intervention	Local Sphere.	Pre 2011 Actions	Management comments and actions	Responsible Person	Time Frame	Buc	lget	IDP Project
			Other					Own Funds	Funds needed	No
Sanitation	(i) 32 indigent houses not eradicated	Immediate project to eradicate indigent households	вм	Implement project	32 indigent households that became indigent after 2005 will have to be provided with waterborne sewerage system and funding be provided from the equitable share to provide the service. Council to remove the buckets from the toilets of other private owners who are not indigent.	B Arends	July 2010	R150 000		100
Traffic services	(i)Absence of vehicle test centre (ii)Issuing of card licences (iii) Issue of learners licences	Speed up process of opening of the traffic centre.	ВМ	(i) Opening of E- Natis functions (ii) Training for card licences (iii) Training for learners and drivers licences	A proposal on Road Management System was approved by Council. An application on RMS has been submitted to DBSA by DBSA representative deployed in Baviaans Municipality. The system if approved will inform BM of the priority areas to be addressed. The application will also be submitted to COGTA for funding	B Arends M Lötter	June 2010			93(a) (93b)
					(i)The Service Provider has been provided with the SLA. He will get all the documents identified under clause 6 of the SLA. MM and TSM will visit Oudtshoorn for the purpose of inspecting the operations of VTC, LLC and DIC and Drive way. On receipt of all documents regarding the Vehicle Testing Centre a meeting will be arranged with the Provincial Traffic Dept to present the documents. MM TSM and the SLA will attend the			i)R50 000	i)R120 000	
					meeting.  (ii) The machine for the card licensing is available, Training will be arranged for the examiners and we will determine the date of operation after the training has been completed.  (iii) The issuing of learners licensing will			ii)R30 000 iii)R80 000	iii)R350 000	

					(iv)The organogram of the Station has to be reviewed. Cashier and supervisor will be needed.			iv) R160 000 Extra personnel	
Office space	Lack of office space for additional personnel	Investigate and table report to council	ВМ	Lobby for funds Implement planning	Management implementation plan implemented	B. Arends	31/05/2010 Report to council	R700 000	10

#### **KEY PERFORMANCE AREA: LOCAL ECONOMIC DEVELOPMENT**

KPI	Problem area	Intervention	Local Sphere.	Pre 2011 Actions	Management comments and actions	Responsible Person	Time Frame	Budget		IDP Project
			Other					Own Funds	Funds needed	No
Under developed economy	High unemployment rate	Execution of LED & Tourism Action Plans	вм	Monthly reports to Council	To execute LED and Tourism Action Plan a LED-unit within the Municipality war formed	M E de Beer	Monthly	396 000 over 2 years		35 (a, b) 36 35 (a, b) 36
	Unavailability of funds for LED	Urgent lobbying for funds	вм	2 x Workshop Khanya/Thina Sinako Project on LED	Municipality to support Thina Sinako project to be in a position to access funds for LED	M E de Beer	Workshops: 30/31 March 10		R1.5 m (Execution of LED and tourism plans)	35 (a, b)
	Low educational & technical skills of community	Craft project – Investigation/trainin g/marketing	BM DEDEA	Applied for funds for craft project	Implement craft project after 1 <sup>st</sup> phase was done	M E de Beer	12/3/10	200 000		

#### **KEY PERFORMANCE AREA: GOOD GOVERNANCE AND PUBLIC PARTICIPATION**

KPI	Problem area	Intervention	Local	Pre 2011	Management	Responsible	Time	Budget		IDP
			Sphere / Other	Actions	comments and actions	Person	Frame	Own Funds	Funds Needed	Project No
Communicati on	(i) External Communication Lack of efficient communication with community	Adoption of Public Participation & Communication Plan	PCRD/CDM/B M	Service Provider appointed	(i)Management will table a communication plan in council		30/6/10			12(e)
	(ii) Internal Communication	Establishment of a help desk								
	(a) Irregular management meetings	Regular meetings	вм	More regular meetings & minutes submitted to	There will be monthly meetings and minutes will be taken to council		Monthly			
	(b) Lack of regular departmental meetings	Department Meetings	вм	Dates of departmental meetings & minutes to MM	At the risk management meeting it was decided that Council decisions pertaining to departments will be communicated to officials and general workers. The working group committees are another tool used to discuss operational matters.					
					Departmental managers should have meetings with all personnel to ensure effective service delivery Necessary structure of meetings		Monthly			
Customer Care	Too many customer Complaints – Written complaints are not addressed in time	Management will ensure that complaints will be reported to front desk and through	ВМ	(i) Implement a Help Desk for WM & SV	The receptionist will keep three books of records one for technical services and one for Budget and Treasury Office and one for written complaints. This will be handled in the same manner as it	M Lötter	30/6/10	RO		12(i)
		correspondence are effectively addressed			operates presently, except that the finance official who attended to the complaint will have to sign off on the complaints book at the receptionist that the complaint has been attended to. A monthly report will go to the relevant working group to monitor and evaluate the manner in which the complaint has	M Lötter		RO	R120 000	

					i)All written complaints must go through the post book and should also be booked out to reception and an acknowledge letter must be given to the complainer by the receptionist. The letter must be booked out to relevant managers and also signed off by relevant manager receiving it. The response letter and relevant information concerning it must also be written into the complaint book: date of response letter est.  ii) There is a book that needs to be created for account complaints. The complaint must then also be given in at reception and the same procedure must be followed than mentioned above (i).  iii)Computerised complaint system can be installed – investigate system and submit report to council	M Lötter	Report to council on 31/05/10			
KPI	Problem area	Intervention	Local	Pre 2011	Management	Responsible	Time	Bu	dget	IDP
			Sphere / Other	Actions	comments and actions	Person	Frame	Own Funds	Funds Needed	Project No
Audit Reports	Qualified Audit Report	(a) Execute business plan to address audit report	ВМ	Execution of business plans	To ensure that the concerns raised by the AG are addressed, monthly reports will be submitted to Council.	MM/CFO	30/6/10			6(a)
		(b) Execute business planto address oversight report			Business plan to address. Audit General finding attached as Annexure A					
		(c) Turnaround plan for unqualified reports in EC			Management will implement internal controls so that findings in the Auditor General's report will not be repeated					
	In-effective audit	Restructure	BM/Audit	1st Meeting	A template reflecting the	MM/CFO	17/3/10	R100 000 per annum		6(a)

In-effective internal	Effective business	BM	Risk	A similar template as above will serve	MM/CFO	10/12/09	R300 000 per	6(a)
auditing	plan		Assessment	as a checklist of what Council want to			annum	
			adopted on	achieve				
			10/12/09	-Refer to terms of MFMA				
			Appointed new	-Communication is thru management				
			internal	letter and business plan that they				
			auditors	submitted by council				
				-There report are also submitted by				
				Audit committee				
				-Ensure that the internal audit reports				
				of the findings as supported be				
				admitted to council immediately				

#### KEY PERFORMANCE AREA: FINANCIAL VIABILITY AND MANAGEMENT

KPI	Problem Areas	Intervention	Local Sphere.	Pre 2011 Actions	Management comments and actions	Responsible Person	Time- Frame	Budget		IDP Project
			Other	Actions	comments and actions	1 (130)	Traine	Own Funds	Funds Needed	No
Asset Management	Not timorously adjusted	Put control system in place	вм	Report to MM on adjustments	Training must be giving to staff for using scanner. Training must also be given to staff using assets module on Samras     Each official must consist of a list of all the assist in the office     Adjustment on the asset register must be done regularly	CFO	Monthly	R20 000		4
	Not fully compliant with GAMAP/GRAP	Change and address business plan	ВМ	Unbundling of bulk assists	1)DWAF to provide funding. Amend letter of appointment. Execute business plan for water and sanitation. 2. Implement the business plan to address confusion to GRAP. (rest of infrastructure)	CFO/TSM	30 June 2012	R425 000	R1.5 m	4
Financial Statements	Not ready for the conversion to GRAP	Draw up a business plan for implementation	ВМ	Tabled to Council and CDM	The CFO will give a report to Council on progress made in this regard. At this stage an advert is being prepared for a service provider.  The business plan adopted by council 29 April 2010	CFO	31 August 2010		(See above)	4(b)

#### KEY PERFORMANCE AREA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

KPI	Problem areas	Intervention Local Sphere/ Other		Responsible Person	Time Frame	Budget		IDP Project No		
LID Matters								Own Funds	Funds needed	
HR Matters	Absence of Plan	Human Resource Strategy Plan	BM/CDM	Service Provider to be appointed by CDM	Will sign agreement with Cacadu	M Lötter	July 10	RO		12(h)
	Ineffective usage of staff	Absence of job descriptions	вм	Available interim job descriptions	i)Newly appointed personnel's job descriptions would be relevant to the needed enquiries stipulated on the advert of the pos ii)Waiting for evaluation report on not newly appointed personnel	M Lötter	Sept 10		Bargaining council to do job description	12(h)
	Lack of disciplinary hearings.	To outsource the service	ВМ		Investigate the appointment of an outside presiding officer	M Lötter	Jun 10	R40 000		12(h)
	Departments lack of capacity to do their work.	(i) Investigate training needs (ii) Fill of vacant posts	ВМ	i) Training of personnel ii)Review skill audit report	1) Will give report to council of skills audit. 2) Give relevant training. 3) Monitor improvement and 4)Restructure where necessary	M Lötter		R120 000		
	In-sufficient control over personnel files	Put control system in place (Internal Auditors Report)	вм	Personnel files be signed off by the responsible person	Each file will have a file index to serve as a checklist of information to be on file. The Manager will be co-signing the index page with the official in charge of the personnel filling system. In addition each personal document should be scanned and saved in a computer archive system. Appoint person to sign off files.	M.Lötter	Jun 10	RO		12(h)
	Acting policy – In-effective appliance of the Acting Policy Insufficient planning if staff takes leave	Advance Planning for absence during leave	вм	Apply policy  Plan for absence	Problem refers to Financial department, 3 <sup>de</sup> Accountant will be appointed.  Staff will be required to give dates of leave in advance so that managers can appoint relevant person in their place, where needed  Action policy needs to be reviewed.	M Lötter	April 10	RO		12(h)
	Regular labour forum meetings	More regular meetings	ВМ	Meetings to be held 6 times a year	To stick to scheduled dates to address all staff complaints	M Lötter		Immediate		

#### KEY PERFORMANCE AREA: MUNICIPAL INSTITUTIONAL DEVELOPMENT AND TRANSFORMATION

KPI	Problem areas	Intervention	Local Sphere/	Pre 2011		_ '	Time Frame	Budget		IDP Project
	urcus		Other	Actions	comments and actions		Trume	Own Funds	Funds Needed	
Performance Management	Irregular evaluations	Quarterly evaluations	ВМ	Quarterly reports to council	Ensure that evaluation is done.  Special council meeting for evaluation of managers quarterly.	M Lötter	20 April 2010	RO		9
	Cascading to lower level	Departmental heads to do effective evaluation of lower level staff.	ВМ	Quarterly reports to council	Done	M Lötter	Jul, Oct, Jan, Apr			9
	Absence of positive encouragement	To apply policy	вм	Monthly recognition	Practical implementation of the policy	M Lötter	31 July 2010			
Archive and filing system	Implementation of filing plan not on standard	Evaluate system	ВМ	Urgent investigation & report to Council  i)Ask internal auditor to audit/evaluate system ii)Record manager must be appointment iii)Investigate computerised system	a)The Manager will arrange a w/shop for the archives personnel b)Make a presentation to all secretaries to get the knowhow on the operations of the system. c)An action plan will be drafted at the workshop to address the problems encountered	M Lötter	June	R24000 Internal appointment		10(a)
Commonages	Over grazing of commonages and bad planning	Commonage management plan	вм	Execution of Management Plan	i)Eviction for person not complying with contracts ii)Proper contracts in place iii)Development and planning of commonages iv)Monitoring	MM/M Lötter	Urgent	I)R40 000	Department of agriculture	46(b)
							TOTAL	R2296700.00	R79156000.00	

# PART 3- FUNCTIONAL AREAS REPORTING AND ANNEXURE

#### A: FUNCTIONAL AREA SERVICE DELIVERY REPORTING

#### 1. GENERAL INFORMATION (POPULATION STATISTICS)

## Baviaans Municipality GENERAL INFORMATION

Reporting Level	Detail	Total		
Overview:	Provide a general overview of municipality: this may include a short narrative of issues peculiar to the municipality and issues specific to the financial year being reported			
1	Geography: The Baviaans Municipality covers an area of 7727.01 square kilometres with two urban nodes namely Willowmore and Steytlerville. Willowmore serves as the administrative hub of the area where the local officers, the District officers of National Government Departments and Provincial Government Departments are situated. The area is scarcely populated - 0 – 100 people per square kilometre Source: Baviaans IDP 2009 / 2010			
2	Demography: The current population is 13931 Source: CSS 2007	13931		
3	Indigent Population Definition: A household earning an income less than R2012 per month Current indigent population is 1752 Source: Cases of indigence registered at Baviaans Municipality	<mark>1752</mark>		
4	Total number of voters	7802		
5	Aged breakdown:			
	- 65 years and over	100		
	- between 40 and 64 years	98		
	- between 15 and 39 years - 14 years and under	100 300		
	Source: CSS 2001	300		
6	Household income:			
	R0 - R800	85.75%		
	R800 – R3200	9.07%		
	R3201 – or more	5.18%		
	Source: CSS 2001			

#### 2. FINANCE AND ADMINISTRATION FUNCTION'S PERFORMANCE

Function: Finance and Administration
Sub Function: Finance

Reporting level	Detail	Total	Total
O	This includes all activities relating to the finance function		
Overview	of the municipality, including revenue collection.		
	. , ,		
Description of	The function of finance within the municipality is		
the activity	administered as follows and includes:		
	Provision of relevant, accurate and reliable financial		
	information to all users including councillors, managers		
	and stakeholders to facilitate informed decision making.		
	Provision, maintenance and implementation of sound		
	financial policy, controls and systems.		
	Ongoing introduction of budgetary and accounting reforms.		
	rooms.		
	Production of annual budget and annual financial		
	statements		
	Internal audit and risk management		
	The maintenance of an effective system of expenditure		
	control, including procedures for the approval,		
	authorization, withdrawal and payment of funds.		
	All monies owned to the suppliers and service providers		
	are paid within 30 days of receiving the relevant invoice or		
	statement unless there are special arrangements.		
	Provision of financial advice to the Council and		
	Departments		
	Administration of the investments and insurance portfolios		
	of the municipality		
	Management of Conditional grants		
	Asset and liability management		
	Revenue collection and cash flow management		
	Capacity building by way of training officials.		
	The strategic objectives of this function are to:		
	Ensure long-term financial sustainability.		
	Ensure full compliance with all accounting statutory and		

	legal requirements including implementation of the MFMA.		
	Billing of services, electricity, water, refuse, sanitation and property rates to the community in the whole of the Baviaans area.		
	Recover all money billed to the community, farms and government departments.		
	The key issues for 2009/2010 are:		
	Produced Operating and Capital Budget in the prescribe format and within the specific guidelines.		
	Produced GAMAP/GRAP and other relevant accounting standards compliant Financial Statements.		
	Compliance with Supply Chain Management regulations, policy and systems.		
	Improvement of the financial system with regards to		
	<ol> <li>New budget formats</li> <li>Billing of Property Rates</li> <li>Reconciling of VAT accounts</li> <li>Supply Chain Management'</li> <li>Asset Management</li> <li>Reporting to National Treasury and Provincial Treasury and compliance with the MFMA reporting requirements</li> </ol>		
Analysis of the Function	1.Debtors billing: number and value of monthly billings:  2.Debtors collections: value and number of amount received:		
Analysis of function	3. Debtors analysis: amount outstanding over 30,		
Tunction	60, 90 and 120 days  A age analysis report forms part of the financial		
	statements and Chapter 4 Point 8: Age analysis on		
	Property Rates and other services		
	4. Write-off of debts: Number and value of debts written off:	Date	Amount
	All services	Sep 2008	811 567.85
	All services	Oct 2008	1 109 701.32
	All services	Dec	299

	2008	208.49
All services	Feb	35
	2009	204.93
All services	Mar	437
	2009	712.32
All services	Apr	829
	2009	997.06
TOTAL		3 523
		391.97
5. Property rates		
Statistics of property rates forms part of Chapter 4		
and is included in the financial statements		
6. Property rates		
Statistics of property rates forms part of Chapter 4		
and is included in the financial statements		
7.Property Valuation		
- Year of last valuation	2000	
-Regularity of valuation	Not done	
New valuations were done during the 2008/2009	done	
financial year and it is implemented from the 1 July		
2009.		
8.Indigent Policy		
-Quantity	1783	
-Quantum	2 460	
	540	
9.Creditor payments		
All creditors are being paid within 30 days		
10.Credit rating		
Nor available		
11.External loans		
The council has got only one loan with ABSA Bank		
for a vehicle and this will be paid up during the		
2009/10 financial year. The outstanding amount at		

30 June 2009 is R 110 159. 00	
12.Delayed and default payments  There were no delayed or default payment on any loans, statutory payment or any other defaults of material nature	

Baviaans Municipality	Services	Amount	Actual	Percentage
July 2008		Raised	Income	Payment
		R	R	%
	Rates	-15,513.08	27,519.17	-177.39
	Electricity	142,552.27	81,862.73	57.43
	Riool	25,471.92	8,107.39	31.83
	Sanitasie	2,211.60	9,495.23	429.34
	Vullis	55,351.00	28,261.31	51.06
	Water	154,724.80	73,022.56	47.20
	TOTAL	368,749.21	233,630.95	63.36

Baviaans Municipality August 2008	Services	Amount Raised R	Actual Income R	Percentage Payment %
	Rates	441,069.91	88,647.19	20.10
	Electricity	123,107.83	109,310.29	88.79
	Riool	29,858.93	8,829.98	29.57
	Sanitasie	2,657.34	18,929.06	712.33
	Vullis	64,291.36	27,552.92	42.86
	Water	117,352.22	70,633.45	60.19
	TOTAL	778,337.59	323,902.89	41.61

Baviaans Municipality	Services	Amount	Actual	Percentage
September 2008		Raised	Income	Payment
		R	R	%
	Rates	501,136.46	140,035.47	27.94
	Electricity	121,143.85	110,693.18	91.37
	Riool	29,110.52	25,621.03	88.01
	Sanitasie	2,609.46	14,513.57	556.19
	Vullis	63,014.56	46,553.01	73.88
	Water	140,155.47	85,298.25	60.86
	TOTAL	857,170.32	422,714.51	49.32

Baviaans Municipality October 2008	Services	Amount Raised R	Actual Income R	Percentage Payment %
	Rates	52,989.33	97,711.87	184.40
	Electricity	107,478.72	65,252.48	60.71

	Riool	29,030.15	8,626.63	29.72
	Sanitasie	2,609.46	11,939.36	457.54
	Vullis	62,918.80	24,688.87	39.24
	Water	129,074.23	45,944.04	35.60
	TOTAL	384,100.69	254,163.25	66.17
Baviaans Municipality	Services	Amount	Actual	Percentage
November 2008		Raised	Income	Payment
		R	R	%
	Rates	54,244.18	33,089.62	61.00
	Electricity	110,419.81	313,728.99	284.12
	Riool	27,524.21	10,966.96	39.84
	Sanitasie	2,561.58	28,181.95	1100.18
	Vullis	60,620.56	68,814.39	113.52
	Water	163,577.59	129,874.47	79.40
	TOTAL	418,947.93	584,656.38	139.55

Baviaans Municipality December 2008	Services	Amount Raised R	Actual Income R	Percentage Payment %
	Rates	56,458.90	216,791.24	383.98
	Electricity	97,688.97	53,990.28	55.27
	Riool	24,995.07	9,016.73	36.07
	Sanitasie	2,178.54	474.97	21.80
	Vullis	55,868.40	29,022.13	51.95
	Water	148,977.62	100,423.73	67.41
	TOTAL	386,167.50	409,719.08	106.10

Baviaans Municipality	Services	Amount	Actual	Percentage
January 2009		Raised	Income	Payment
		R	R	%
	Rates	59,971.69	94,443.32	157.48
	Electricity	83,447.98	126,649.88	151.77
	Riool	23,455.50	15,583.62	66.44
	Sanitasie	2,058.84	1,017.71	49.43
	Vullis	53,825.52	52,832.36	98.15
	Water	174,595.62	170,905.01	97.89
	TOTAL	397,355.15	461,431.90	116.13

Baviaans Municipality	Services	Amount	Actual	Percentage
February 2009		Raised	Income	Payment
		R	R	%
	Rates	59,862.96	78,120.61	130.50
	Electricity	113,223.71	83,412.50	73.67
	Riool	23,592.30	41,960.84	177.86
	Sanitasie	1,915.20	17,871.32	933.13
	Vullis	54,432.00	98,401.67	180.78
	Water	230,333.35	140,089.37	60.82
	TOTAL	483,359.52	459,856.31	95.14

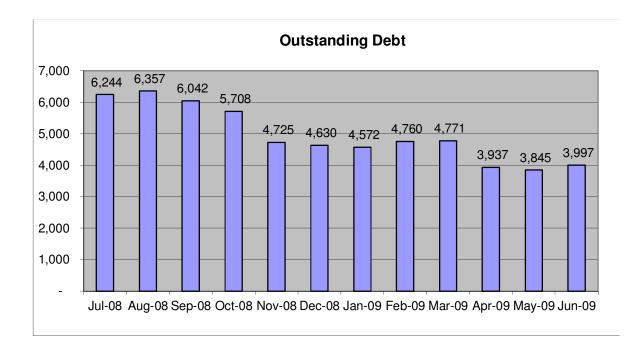
Baviaans Municipality	Services	Amount	Actual	Percentage
March 2009		Raised	Income	Payment
		R	R	%
	Rates	59,799.31	90,836.81	151.90
	Electricity	135,117.58	173,216.17	128.20
	Riool	23,569.50	43,381.65	184.06
	Sanitasie	1,915.20	13,106.15	684.32
	Vullis	54,304.32	85,527.85	157.50
	Water	199,542.61	147,080.51	73.71
	TOTAL	474,248.52	553,149.14	116.64

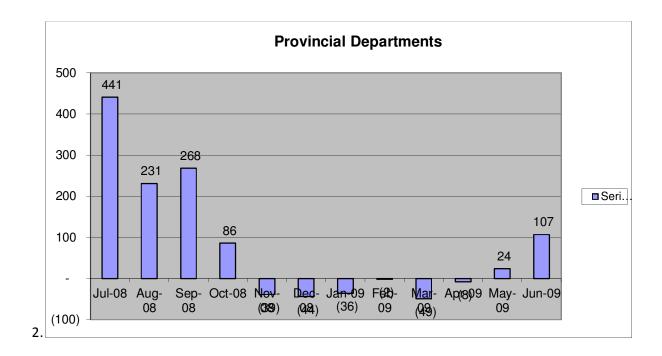
Baviaans Municipality	Services	Amount	Actual	Percentage
April 2009		Raised	Income	Payment
		R	R	%
	Rates	60,025.64	110,025.49	183.30
	Electricity	128,537.00	116,262.01	90.45
	Riool	22,224.30	38,072.80	171.31
	Sanitasie	1,891.26	16,322.71	863.06
	Vullis	52,389.12	79,236.05	151.25
	Water	132,919.65	105,287.45	79.21
	TOTAL	397,986.97	465,206.51	116.89

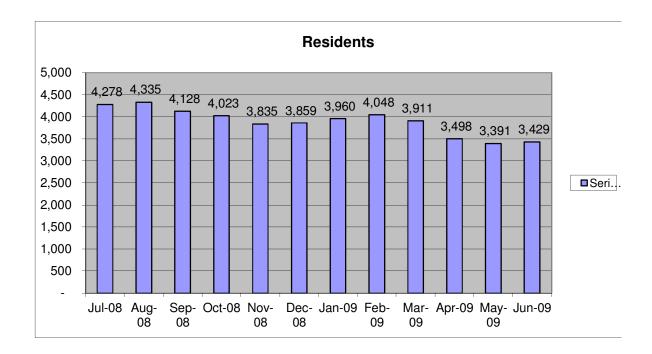
Baviaans Municipality	Services	Amount	Actual	Percentage
May 2009		Raised	Income	Payment
		R	R	%
	Rates	61,827.54	56,628.30	91.59
	Electricity	126,208.03	141,407.63	112.04
	Riool	21,230.79	45,207.77	212.93
	Sanitasie	1,819.44	7,390.73	406.21
	Vullis	50,920.80	82,004.46	161.04
	Water	144,431.31	136,847.69	94.75
	TOTAL	406,437.91	469,486.58	115.51

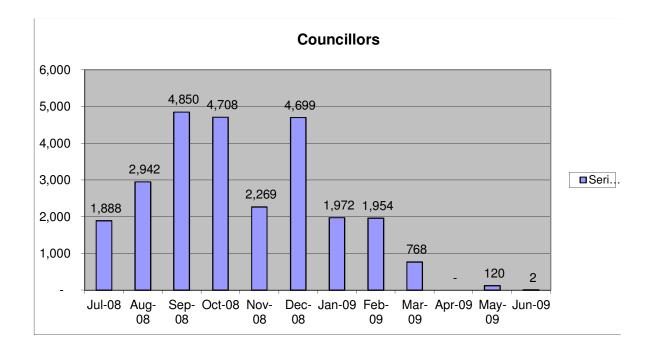
Baviaans Municipality June 2009	Services	Amount Raised	Actual Income	Percentage Payment
		R	R	" ayment
	Rates	61,494.62	16,692.42	27.14
	Electricity	133,348.63	192,336.62	144.24
	Riool	21,185.19	45,686.36	215.65
	Sanitasie	1,723.68	17,167.43	995.98
	Vullis	50,665.44	93,993.28	185.52
	Water	161,582.79	160,091.70	99.08
	TOTAL	430,000.35	525,967.81	122.32

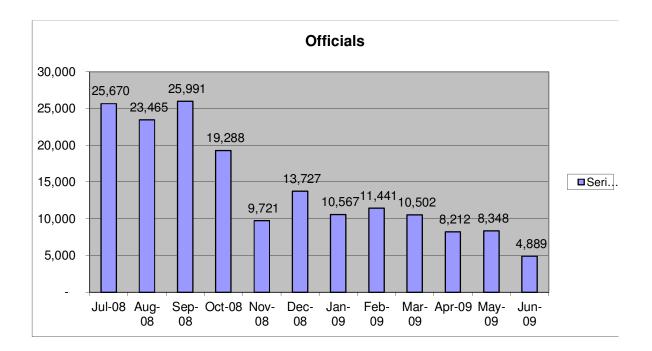
The following graphs explain the different categories of services rendered to the community of Baviaans Municipality:

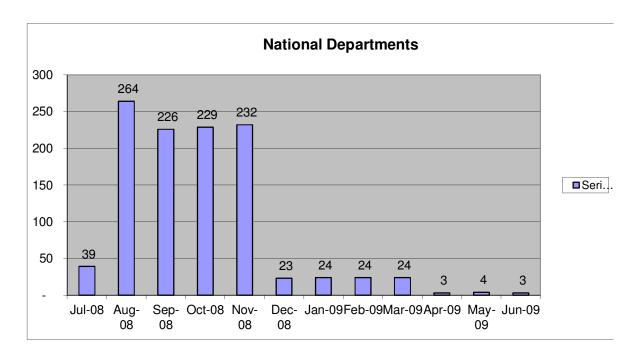


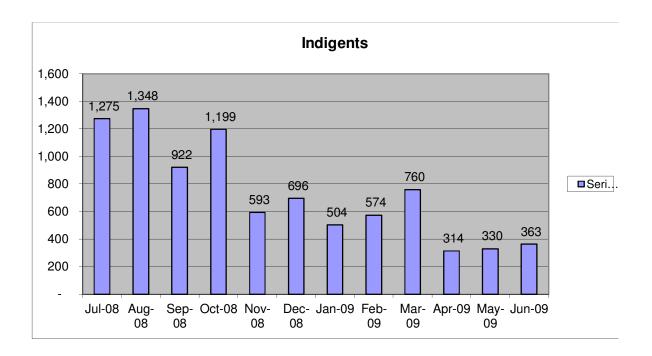


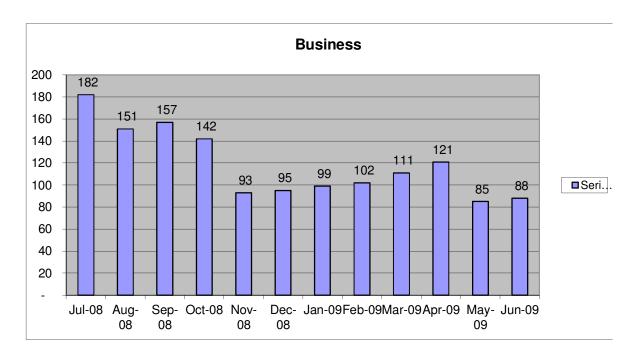


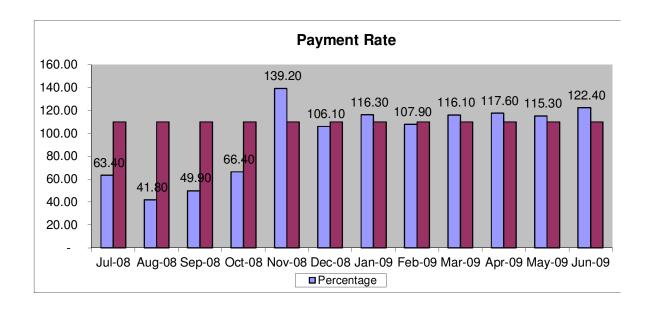












Analysis of function	3. Debtors analysis: amount outstanding over 30, 60, 90 and 120 days		
	A age analysis report forms part of the financial statements and Chapter 4 Point 8: Age analysis on Property Rates and other services		
	4. Write-off of debts: Number and value of debts written off:	Date	Amount
	All services	Sep 2008	811 567.85
	All services	Oct 2008	1 109 701.32
	All services	Dec 2008	299 208.49
	All services	Feb 2009	35 204.93
	All services	Mar 2009	437 712.32
	All services	Apr 2009	829 997.06
	TOTAL		3 523 391.97
	5. Property rates		
	Statistics of property rates forms part of Chapter 4 and is included in the financial statements		
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	7.Property Valuation		
	- Year of last valuation	2000	
	-Regularity of valuation	Not done	
	New valuations were done during the 2008/2009 financial year and it is implemented from the 1 July 2009.		
	8.Indigent Policy		
	-Quantity	1783	
	-Quantum	2 460 540	
	9.Creditor payments		
	All creditors are being paid within 30 days		
	10.Credit rating		

Nor available	
11.External loans	
The council has got only one loan with ABSA Bank for a vehicle and this will be paid up during the 2009/10 financial year. The outstanding amount at 30 June 2009 is R 110 159. 00	
12.Delayed and default payments  There were no delayed or default payment on any loans, statutory payment or any other defaults of material nature	

### 3. PLANNING AND DEVELOPMENT FUNCTION'S PERFORMANCE

Function:	Planning and Develo	pment	
Sub Function:	Economic Development		
Reporting Level		Total	
Overview:	Includes all activities a initiatives		
Description of the Activity:		mic planning / development within the stered as follows and includes:	
	Function: SMME's	How offered to community	
	Empowerment of SMME's	Provision of bookkeeping programmes Financial management Marketing of products & services Training Courses Upgrade website to include SMME's Linked to Tourism Strategy Establish business stalls/suitable venues to sell their products	
	Legalise/legitimise Spaza shops	Create a data base of all Spaza shops Assist with registration of their businesses	
	Formalize local hawkers to promote organised	Enforce applicable by law Designated hawking areas	
	Promote opportunity for local job creation	Assist with registration of local contractors as accredited service providers	
	Promote LED	Formulation and execution of a LED plan Development of LED in Baviaans	
	Function:	How offered to community	
	Tourism		
	Promote local Tourism	Formulation of an integrated tourism development plan Execution of the Tourism Action Plan Attraction of tourism to the area Development of new products – continuous marketing of the area	
	PDI involvement in product ownership of tourism products	Sibanye House to be developed to an African restaurant offering traditional dishes. Facilitate training of tour guides and guesthouse personnel	

		Facilitate joint ventures with PDI's in tourism		
	Promote local tourist	opportunities  Place photos of tourist products and or services on		
	products, services	website		
	available and access to website	Provide training on "how to access and utilise website for marketing"		
	Website	Create a municipal data base of tourism operators in		
		Baviaans		
	Function	Investigate standard of existing tourism facilities		
	Function:	How offered to community		
	Agriculture Minimize stock losses	Vermin control		
	WIII III II ZO STOCK 100000	Execution of by laws		
	A C	Control of dogs – Animal Protection Program		
	Assist beneficiaries of agricultural projects	Small farmers must have access to commonages and pay for their animals grazing of the commonage.		
	agrioditarai projecto	Training in agricultural related issues.		
		Buy breeding stock within available budget –		
	Avail land for emerging	participate in yearly Agricultural show Investigate need for land		
	farmers	Implementation of Area Based Plan & LAA – CDM /		
		BM		
	Households to grew their own fruit	Fruit tree to each house hold		
	The strategic objective	es of this function are to:		
	SMME's: To provide	SMME's with mandated municipal support		
	that facilitates their gro			
	TOURISM: A pleasur	rable tourist experience		
	ACDICUII TUDE: Dr	omete agriculture ee en externel income		
		omote agriculture as an external income.  al viability and sustainability of all resources		
		y extended agricultural projects & their		
	contribution to LED.	y externed agricultar at projecte a trion		
	contribution to LLB.			
	The key issues for 200	09/10 are:		
	-	Empowerment of SMME's		
	-	Execution of the Tourism Action Plan		
	-	Assist beneficiaries of agricultural projects Execution of LED Action Plan	-	
Analysis of the Function:		Exception of EED Action Figure		
1				
	Number and cost to er	mployer of all economic development	nil	Nil
	personnel:			
	- Professional (Directo	ors / Managers)	nil	Nil
	- Non-professional (C	lerical / Administrative)	8	R13888
2	- Temporary	•	Nil	Nil
	- Contract		Nil	Nil
		be calculated on full-time equivalent (FTE)		
3		ude total salary package		
		ntives for business investment:		Nil
4	<li>details&gt;</li>			
	Note: list incentives by for year	project, with total actual cost to municipality	Nil	Nil
5		er urban renewal strategies:	Na	Na
	<pre><li>details&gt;</li></pre>	2 2 2 30 300 300 3000		
	Note: list strategies by	project, with total actual cost to municipality		
	for year			
6	Detail and cost of other	er rural development strategies:		
	<li>st details&gt;</li>			

	Note: list strategies by project, with total actual cost to municipality		
	for year  Number of people employed through job creation schemes:		
6	- Short-term employment	20	
	- Long-term employment - EPWP	191	
	Note: total number to be calculated on full-time equivalent (FTE) basis, and should only be based on direct employment as a result of municipal initiatives		
	Number and cost to employer of all Building Inspectors employed:		
	- Number of Building Inspectors	Nil	Nil
	- Temporary	Nil	Nil
	- Contract	Nil	Nil
	Details of building plans:		
	- Number of building plans approved	20	
	- Value of building plans approved	R1 825 000	
Reporting Level	Detail Detail	Tota	 al
7	Type and number of grants and subsidies received:	CDM	R140 000

### 4. COMMUNITY AND SOCIAL SERVICES FUNCTION'S PERFORMANCE

Community and Social Services			
All inclusive			
	Detail	Total	
Includes all activities a social services			
Function: General	How offered to community		
Promote education not only through schools	Libraries: Upgrading of books and buildings Investigate service to make a more meaningful contribution to community development – libraries in all three areas		
Instil a sense of pride and ownership / Utilize skill in community to assist in projects	Renovate/improve municipal building Paving of sidewalks and streets		
	Christmas function Baviaans Newsletters Empowerment projects		
Remove sense of helplessness	- Establish area committees - Inter churches forum – moral regeneration program		
education			
Function: Development of Youth	How offered to community		
Provision of creational services	- Halls available - Upgrading of sport grounds. - Sport facilities for Baviaans		
Exposure to extra curricula activities	Promote drama, arts & culture. Support existing sport codes: development, training & equipment		
	- Training courses - Centre for youth development – career expos		
Instil a sense of community pride and dignity	Identify joint youth/community upliftment projects. Implementation of Gr R at all primary schools- done Upgrading of streets and side walks		
Promote education	Upgrading of Library's Assess aptitude of children in community. Educational programs – HIV/Aids, water, litter to schools		
Function: Development of People	How offered to community		
Life Skills	Life skills programs Business skills programs		
Arts & Culture	Develop & promote arts groups Develop Arts Theatre		
Function: Health	How offered to community		
	Includes all activities a social services  The function of provis within the municipality  Function: General  Promote education not only through schools  Instil a sense of pride and ownership / Utilize skill in community to assist in projects  Build community spirit  Remove sense of helplessness  Promote after school education  Function: Development of Youth  Provision of creational services  Exposure to extra curricula activities  Promote self development Instil a sense of community pride and dignity  Promote education  Function: Development of People Life Skills  Arts & Culture	Includes all activities associated with the provision of community and social services  The function of provision of various community and social services within the municipality is administered as follows and includes:    Function:	

Better mortuary	Staff training		
services	Expansion of current mortuary facilities at Willowmore Hospital		
Function: Animal Health	How offered to community		
Effective programmes for the health of animals in the Baviaans (dogs, cats & donkeys)	Implement programme to take care of animal health Karoo Animal Protection Services (KAPS).		
Function: Safety & Security	How offered to community		
Build healthy relationships with SAPS	SAPS to ensure that their staff in Baviaans LM can speak the language of the customer		
Function: Better communication to community	Active CP Forums in all areas  How offered to community		
Community participation structures to help identify community needs	Area committees established Public Participation Plan and Communication Action Plan adopted		
Communication strategy to community	Baviaans Municipal Newsletter IDP Newsletter IDP Feedback sessions.		
	s of this function are to: n's that contribute to the development of their		
	The Youth of Baviaans are actively atribute to community development.		
Development of People people	e: Improve opportunities for development of		
Health Services: Improhealth care service.	ove community access to a comprehensive		
health care service.	ove community access to a comprehensive		
health care service.  Animal Health: Contro			
health care service.  Animal Health: Contro  Safety & Security: SAI in the community.	I and improvement of animal health.		
health care service.  Animal Health: Contro  Safety & Security: SAI in the community.	ol and improvement of animal health.  PS fulfil their mandated role and responsibility  for community: Community participation  19/10 are:  Upgrading of Library's: Books & Buildings Internet access to all the Youth Centres		
health care service.  Animal Health: Control Safety & Security: SAI in the community.  Better communication	ol and improvement of animal health.  PS fulfil their mandated role and responsibility  for community: Community participation  9/10 are:  Upgrading of Library's: Books & Buildings		
health care service.  Animal Health: Control Safety & Security: SAI in the community.  Better communication	of and improvement of animal health.  PS fulfil their mandated role and responsibility  for community: Community participation  19/10 are:  Upgrading of Library's: Books & Buildings Internet access to all the Youth Centres Life and Business skills programmes LED Brickmaking project in Steytlerville Qualified bricklayers Paving courses to empower our own people		
health care service.  Animal Health: Control Safety & Security: SAI in the community.  Better communication	of and improvement of animal health.  PS fulfil their mandated role and responsibility  for community: Community participation  19/10 are:  Upgrading of Library's: Books & Buildings Internet access to all the Youth Centres Life and Business skills programmes LED Brickmaking project in Steytlerville Qualified bricklayers Paving courses to empower our own people to do paving of sidewalks and streets	no of	no of users:
health care service.  Animal Health: Control Safety & Security: SAI in the community.  Better communication:  The key issues for 200	of and improvement of animal health.  PS fulfil their mandated role and responsibility  for community: Community participation  19/10 are:  Upgrading of Library's: Books & Buildings Internet access to all the Youth Centres Life and Business skills programmes LED Brickmaking project in Steytlerville Qualified bricklayers Paving courses to empower our own people to do paving of sidewalks and streets	no of facilities: 3	no of users:

Analysis of the Function:

	- Sporting facilities (specify)	4	3308
	Note: the facilities figure should agree with the assets register		
2	Number and cost to employer of all personnel associated with each community services function:		
	- Library services	2	R 104 917
	- Other community halls/facilities	6	R3840
	- Cemeteries	8	R3840
	- Sporting facilities	4	R3840
	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package		
6	Total operating cost of community and social services function		R 129 861

Key Performance Area	Performance During the Year, Actual Achieved and Plan	Current	Target	
<ul> <li>Approved HIV/AIDS</li> </ul>	Actual Performance	Variance between planned and actual performance		
strategy;	a) 4 x Local Aids Council meetings were held (quarterly)	Almost all stakeholders participated in these meetings.		
	b) The following programmes were done in both towns: - STI Days - TB Days - Memorial Candle Light Function - World Aids Days functions - Pregnancy days - Breastfeeding	b) Both areas programmes were well attended and happened as planned		
	Planned improvements for the next of the n	of HIV/Aids Implementation Plan viaans		
<ul> <li>Approved         Disaster         management         policy         frameworks         and plans         (Metro and         DM)</li> </ul>	N/A			

### **5. HOUSING FUNCTION'S PERFORMANCE**

Function:	Housing
Sub Function:	N/A

Reporting Level		Detail	To	tal
Overview:	Includes all activities a	ssociated with provision of housing		
Description of the Activity:	The function of provisi administered as follow	on of housing within the municipality is s and includes:		
	Function:	How offered to community		
	Eradicate all squatters and informal settlements in Baviaans	Investigate and determine the housing need in the entire Baviaans Municipal area with special focus on "Down" and Steytlerville squatters. Renovate old stone houses.		
	Provide housing for needy people in Baviaanskloof and Fullarton	Investigate feasibility of housing projects in Fullarton and Baviaanskloof. Apply for housing projects from province.		
	Provision of housing for middle and high income earners	Town Planning for housing projects for higher income earners.  Survey and peg new erven for future expansion of towns in Steytlerville especially.  Private sector housing development – Steytlerville and Willowmore		
	Enhance quality and standards of RDP housing	Encourage local contractors to register with CIDB. Monitor all projects for compliance with National & Provincial standards. Ensure that legal/rightful owners are allocated houses in RDP housing projects.		
		es of this function are to: using to all inhabitants of the Baviaans. 09/10 are:		
	- - - -	Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing Working towards completion of the remained of the 503 houses.  125 private erven were developed for high income earners.  Lady appointed to assist with registration of local contractors with CIDB.  Work towards registration of rightful owners that are allocated RDP houses.		
Analysis of the Function:		l personnel associated with provision of		R 421 328
	municipal housing: - Office (Clerical/Adm - Contract - Building inspector	inistration)	1 1 1	120 528 300 800

	1		Ī
2	Number and total value of housing projects planned and current:		R 3 391658
	- Current (financial year after year reported on)	1	0
	- Planned (future years)	2	6,273,000
	,		
3	Total type, number and value of housing provided:		
	RDP	53	R2,809 000
	. — .	55	112,009 000
	Note: total number and total value of housing provided during financial		
4	year Estimated backlog in number of (and costs to build) housing:		
4	Estimated backlog in number of (and costs to build) housing.	0.47	D44.070.000
		247	R14,079,000
	Note: total number should appear in IDP, and cost in future budgeted		
	capital housing programmes		
5	Type of habitat breakdown:		
	- number of people living in a house or brick structure	3325	
	- number of people living in a traditional dwelling	0	
	- number of people living in a flat in a block of flats	0	
	- number of people living in a town/cluster/semi-detached group	0	
	dwelling		
	- number of people living in an informal dwelling or shack	0	
	- number of people living in a room/flatlet	0	
Reporting Level	Detail	<u> </u>	otal
6		10	olai
0	Type and number of grants and subsidies received:		4 000 000
		1	1,800 000
	Note: total value of specific housing grants actually received during	1	1,000 000
	year to be recorded over the five quarters - Apr to Jun last year, Jul to	ı	1,000 000
	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.	1	1,000 000
7	year to be recorded over the five quarters - Apr to Jun last year, Jul to	1	R
	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function	1	,
Key Performance	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against	· 	R 32,179,328
	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function	Current	R
Key Performance	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance	· 	R 32,179,328
Key Performance Area	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project	· 	R 32,179,328
Key Performance Area  - Submit applications for	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.	· 	R 32,179,328
Key Performance Area	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses.	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income earners.	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income earners Lady appointed to	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income earners.	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income earners Lady appointed to assist with registration of local contractors with	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income earners Lady appointed to assist with registration of local contractors with CIDB.	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income earners Lady appointed to assist with registration of local contractors with	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income earners Lady appointed to assist with registration of local contractors with CIDB. Work towards registration of rightful owners that	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328
Key Performance Area  - Submit applications for Down and the stone houses in Steytlerville to the Dept of Housing - Working towards completion of the remained of the 503 houses 125 private erven were developed for high income earners Lady appointed to assist with registration of local contractors with CIDB. Work towards registration of	year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.  Total operating cost of housing function  Performance During the Year, Performance Targets Against Actual Achieved and Plans to Improve Performance  Application was sent to Department of Housing for 88 housing project in Down and 72 housing project in Steytlerville.  The projects were not implemented as planned in 2008 / 09 financial year due to the delay of approval from NHBRC and Department of	· 	R 32,179,328

### 6. WASTE MANAGEMENT FUNCTION'S PERFORMANCE

Function:	Waste Management
Sub Function:	Solid Waste

Reporting Level		Detail	To	otal
Overview:	Includes refuse remov	val, solid waste disposal and landfill, street		
Description of the Activity:	The refuse collection to follows and include:	functions of the municipality are administered as		
	Function:	How offered to community		
	Legal compliance of all dumping sites	Legalise dumping site in Steytlerville or look for alternative site.  Investigate dumping in Fullarton & Baviaanskloof. Better management of dumping sites in Willowmore & Steytlerville. Controls over sites Appoint a person to supervise dumping sites Make municipal vehicle available for hiring to remove garden/building or other waste that is not normally carried in black bags. Enforce by laws and educate community on implications of dumping randomly.		
	Improve refuse removal plans	Adopt a comprehensive plan for refuse removal through community participation. Purchase vehicles for refuse removal in both Willowmore & Steytlerville. Fill all vacancies existing in refuse removal and explore the idea of increasing personnel		
		es of this function are to:  efuse Removal & Management of Dumping Sites e Baviaans.		
	The key issues for 20th	<u>09/10 are</u> :		
Analysis of the Function:				
	removal: - Field (Supervisors/F - Office (Clerical/Adm - Non-professional (b - Contract Note: total number to basis, total cost to inc	inistration) lue collar, outside workforce) be calculated on full-time equivalent (FTE) lude total salary package	2 1 8 1	R 1 018 198 159 514 77 619 430 265 300 800
2	Number of household frequency and cost of	s receiving regular refuse removal services, and service:		R 2,075,133,50

	- Removed by municipality at least once a week	3308	1995133,50
	- Removed by municipality less often	0	0
	- Communal refuse dump used	3308	80 000
	- Own refuse dump	0	
	- No rubbish disposal	0	
	Note: if other intervals of services are available, please provide details		
3	Total and projected tonnage of all refuse disposed:		
	- Domestic/Commercial	5,14	7,0
	- Garden	2,67	3,5
	Note: provide total tonnage for current and future years activity	ŕ	ŕ
4	Total number, capacity and life expectancy of refuse disposal sites:		
	- Domestic/Commercial (number)	0,3 (WM)	10 (WM)
	,	2,0 (SV)	7 (SV)
			` '
Reporting Level	Detail	To	otal
Reporting Level 5	Detail  Anticipated expansion of refuse removal service:	To	otal
		<b>T</b> c	otal 0
	Anticipated expansion of refuse removal service:		_
	Anticipated expansion of refuse removal service: - Domestic/Commercial	0	0
	Anticipated expansion of refuse removal service: - Domestic/Commercial - Garden	0	0
	Anticipated expansion of refuse removal service:  - Domestic/Commercial  - Garden  Note: provide total number of households anticipated to benefit and	0	0
5	Anticipated expansion of refuse removal service:  - Domestic/Commercial  - Garden  Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality	0	0
5	Anticipated expansion of refuse removal service:  - Domestic/Commercial  - Garden  Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality  Free Basic Service Provision:	0	0 0
5	Anticipated expansion of refuse removal service:  - Domestic/Commercial  - Garden  Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality  Free Basic Service Provision:  - Quantity (number of households affected)  Note: Provide details of how many households receive the FBS provision, and the average value it means per household. Describe in	0	0 0
5	Anticipated expansion of refuse removal service:  - Domestic/Commercial  - Garden  Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality  Free Basic Service Provision:  - Quantity (number of households affected)  Note: Provide details of how many households receive the FBS	0	0 0
5	Anticipated expansion of refuse removal service:  - Domestic/Commercial  - Garden  Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality  Free Basic Service Provision:  - Quantity (number of households affected)  Note: Provide details of how many households receive the FBS provision, and the average value it means per household. Describe in	0	0 0

### 7. WASTE WATER MANAGEMENT

Function: Waste Water Management
Sub Function: Sewerage etc

Reporting Level		Detail	Total	Cost
Overview:		ewerage services not including infrastructure also includes toilet facilities		
Description of the Activity:	The sewerage function follows and include:			
	Function:	How offered to community		
	Provide sanitation on an acceptable standard to all communities	Investigate the demand for sanitation in the municipal area. Plan & implement sanitation projects according to the demand analysis		
	The strategic objective	es of this function are to:		
	To supply basic sanita	tion services to all inhabitants of the Baviaans.		
	The key issues for 200	09/10 are:		
	Extension of	sewerage ponds in Steytlerville		
	Investigate \     Zaaimansho	/IP toilet system for Fullarton and		
		ек new drain pipe line as well as sewerage с		
	- investigate i	iew drain pipe inte de wen de sewerage e		
Analysis of the Function:				
1	Number and cost to er sewerage functions:	nployer of all personnel associated with		R1,256,233
	- Field (Supervisors/F	oremen)	2	159 514
	- Office (Clerical/Adm	•	1	77 619
		ue collar, outside workforce)	11	662 432
		pe calculated on full-time equivalent (FTE) ude total salary package		
2		s with sewerage services, and type and cost of		
2	service:	with sewerage services, and type and cost of		
	- Flush toilet (connect	ed to sewerage system)	2862	<cost></cost>
	- Flush toilet (with sep	· ,	400	<cost></cost>
	- Chemical toilet		46	<cost></cost>
	• • • • • • • • • • • • • • • • • • • •	services are available, please provide details		
3	Anticipated expansion			
	- Flush/chemical toilet		0	0
	- Pit latrine		0	0
	- Bucket latrine - No toilet provision		0	0
	•	nber of households anticipated to benefit and	U	U
		ng cost per year to the municipality		
4	Free Basic Service Pro			
	- Quantity (number of	households affected)	1794	
Reporting Level		Detail	Total	Cost

	Note: Provide details of how many households receive the FBS provision, and the average value it means per household. Describe in detail the level of Free Basic Services provided.	
5	Total operating cost of sewerage function	R1,631,436

## 8. ROAD MAINTENANCE'S FUNCTION'S PERFORMANCE

Function: Road Transport
Sub Function: Roads

Reporting Level	Detail	Total	Cost
Overview:	Construction and maintenance of roads within the municipality's jurisdiction		
Description of the Activity:	The road maintenance and construction responsibilities of the municipality are administered as follows and include:		
	Function: How offered to community		
	Establish a well Nominated relevant roll players presented body to meet regularly with the Dept of Roads & Transport		
	The strategic objectives of this function are to:		
	To supply sustainable basic infrastructure to all inhabitants of Baviaans: Rural Roads.		
	The key issues for 200X/0Y are		
	<ul> <li>Quarterly Transport Forums</li> <li>Investigate upgrading of Victoria Street, Steytlerville</li> <li>Bus shelter at Fullarton turn-off</li> <li>Investigate re-opening of vehicle test centre</li> </ul>		
Analysis of the Function:			
1	Number and cost to employer of all personnel associated with road maintenance and construction:		R 1,218,056
	- Professional (Engineers/Consultants)	0	0
	- Field (Supervisors/Foremen)	2	195 676
	- Non-professional (blue collar, outside workforce) - Contract	13 1	721 580 300 800
	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package	,	300 800
2	Total number, kilometres and total value of road projects planned and current:		
	- New bituminised (number)	0	0
	- Existing re-tarred (number)	0	0
	- New gravel (number)	0	0
	- Existing re-sheeted (number)  Note: if other types of road projects, please provide details	5	75 000
	riote. Il other types of road projects, please provide details		

3	Total kilometres and maintenance cost associated with existing roads provided  - Tar  - Gravel	13 31	250 000 150 000
4	Average frequency and cost of re-tarring, re-sheeting roads - Tar - Gravel Note: based on maintenance records	1	200 000
5	Estimated backlog in number of roads, showing kilometres and capital cost - Tar - Gravel	49km	122,500,000
Reporting Level	Detail	Total	Cost
6	Type and number of grants and subsidies received:	0	0
7	Total operating cost of road construction and maintenance function		R 124,393,056

# Water distribution function's performance

Function:	Water
Sub Function:	Water Distribution

Reporting Level		Detail	Total	Cost
Overview:	Includes the bulk purc	hase and distribution of water		
Description of the Activity:	The water purchase a administered as follow	nd distribution functions of the municipality are sand include:		
	Function:	How offered to community		
	Sustainable water supply	Investigate new source for Steytlerville (Erasmuskloof) feasibility and assessment. Bore another bore hole in Zaaymanshoek. Investigate an alternative to water purchasing in Fullarton and Steytlerville. Supply water despite Eskom failures.		
	Efficient accounting system for water usage	Monthly statistics of consumption for monitoring.  Faulty meter replacement The installation of water meters in Baviaanskloof & Fullarton		
	Budget for operation and maintenance of water reticulation network	Finalise Water Services Development Plan. Allocate funding from own revenue for operation and maintenance costs. Conclude legal contracts with users tapping on the municipal lines.		
	The strategic objective	es of this function are to:		

	To supply sustainable basic infrastructure to all inhabitants of Baviaans: Water.		
	The key issues for 2009/10 are  ROD for surface water from Erasmuskloof Investigation of upgrading of internal water reticulation of Steytlerville Drill 3 x 300m deep boreholes at Wanhoop Investigate provision of permanent water supply to Hillview Sports field		
1	Number and cost to employer of all personnel associated with the water distribution function:		R 695 770
	- Field (Supervisors/Foremen) - Non-professional (blue collar, outside workforce) - Temporary - Contract	2 10 0 0	461 861 233 909 0 0
	Note: total number to be calculated on full-time equivalent (FTE) basis, total cost to include total salary package.		
2	Percentage of total water usage per month <insert monthly="" showing="" table="" usage="" water=""> Note: this will therefore highlight percentage of total water stock used per month</insert>	70%	19371
3	Total volume and cost of bulk water purchases in kilolitres and rand, by category of consumer		
	- Category 1 - Category 2	0	0
	- Category 3	0	0
,	- Category 4	0	0
4	Total volume and receipts for bulk water sales in kilolitres and rand, by category of consumer:		
	- Water pumped to town - Water sold to town	132,729	0
	- Loss kl	102,658 30,071	0
5	Total year-to-date water losses in kilolitres and rand		
		30,017	R94 553.55
Reporting Level	Detail	Total	Cost
6	Number of households with water service, and type and cost of service:		R 1,536,500
	- Piped water inside dwelling	1438	
	- Piped water inside yard	1870	
	- Piped water on community stand: distance < 200m from dwelling	0	0
	- Piped water on community stand: distance > 200m from dwelling	0	0
	- Borehole	0	0
	- Spring	0	0
	- Rain-water tank	0	0
7	Note: if other types of services are available, please provide details  Number and cost of new connections:		
·		225	337 500
8	Number and cost of disconnections and reconnections: <detail total=""></detail>	15	22 500
9	Number and total value of water projects planned and current:		

	- Current (financial year after year reported on) - Planned (future years) Note: provide total project and project value as per initial or revised budget	2 0	22,000,000
10	Anticipated expansion of water service: - Piped water inside dwelling - Piped water inside yard	0 225	0 337 500
	- Piped water on community stand: distance < 200m from dwelling	0	0
	- Piped water on community stand: distance > 200m from dwelling	0	0
	- Borehole	0	0
	- Spring	0	0
	- Rain-water tank	0	0
11	Estimated backlog in number (and cost to provide) water connection:	0000	99,762,816
	- Piped water inside dwelling	3308 3308	-
	<ul><li>- Piped water inside yard</li><li>- Piped water on community stand: distance &lt; 200m from dwelling</li></ul>	0	0
	- Piped water on community stand: distance > 200m from dwelling	0	0
	- Borehole	0	0
	- Spring	0	0
	- Rain-water tank	0	0
12	Free Basic Service Provision: - Quantity (number of households affected)	355 131	
13	Type and number of grants and subsidies received:	0	0
14	Total operating cost of water distribution function		123,996,816

### 9. ELECTRICITY DISTRIBUTION FUNCTION'S PERFORMANCE

Function: Electricity
Sub Function: Electricity Distribution

Reporting Level		Detail	Total	Cost
Overview:	Includes the bulk purc	hase and distribution of electricity		
Description of the Activity:	The electricity purchase and distribution functions of the municipality are administered as follows and include:			
	Function: How offered to community			
	Avoid power failure from the municipality supply network	Upgrade old network infrastructure in Steytlerville & Willowmore. Refurbish where needed. Operation and Maintenance plan to be crafted and implemented with budgetary provisions. Upgrade old power station Willowmore.		
	Eradicate or minimize electricity loss that is not accounted for	Apply the credit control and by law's provisions for people stealing electricity.  Educate people around the efficient usage of electricity.		
	Electricity supply to all inhabitants of Baviaans by 2012	Ensure street lighting in all areas and townships.  Apply for electrification of Fullarton houses and school.  Ensure that all housing projects are electrified.  Provision of enough prepaid vending machines.		
	The strategic objective	es of this function are to:		
	To supply sustainable basic infrastructure to all inhabitants of Baviaans: Electricity			
Analysis of the Function:				
1	Number and cost to employer of all personnel associated with the electricity distribution function:			R 811 508
	- Field (Supervisors/F - Non-professional (b	Foremen) lue collar, outside workforce)	7	411 508 400 000

I			
2	Total quantity and cost of bulk electricity purchases in kilowatt hours		
	and rand, by category of consumer		
	- Residential	3,388,517	1,389,291
	- Commercial		
	- Industrial	n/a	0
	- Mining	n/a	0
	- Agriculture		
	- Other		
3	Total quantity and receipts for bulk electricity sales in kilowatt hours		
	and rand, by category of consumer:		
	- Household	2,445,060	1,613,739
	- Commercial		
	- Industrial	n/a	0
	- Mining	n/a	0
	- Agriculture		
	- Other		
4	Total year-to-date electricity losses in kilowatt hours and rand		
		2,663,641kwh	1,331,820
5	Number of households with electricity access, and type and cost of	3308	R 3,730,427
	service:		
Reporting Level	Detail	Total	Cost
	- Electrified areas		40.000.500
	- Municipal	2853	12 838 500
	- Eskom	455	2,047 500
	- Alternate energy source		
	- Gas	0	0
	- Paraffin	0	0
	- Solar	0	0
	- Wood	0	0
	- Non electrified	0	0
6	Number and cost of new connections:	055	54 447 500
_		255	R1,147,500
7	Number and cost of disconnections and reconnections	255	4 447 570
	<pre><detail total=""></detail></pre>	255	1,147,570
8	Number and total value of electrification projects planned and current:		0.050.000
	- Current (financial year after year reported on)		2,250,000
	- Planned (future years)		6,167,000
	Note: provide total project and project value as per initial or revised		
_	budget		
9	Anticipated expansion of electricity service:	1450	0,000,000
	<detail total=""> Note: provide total number of households entiring to dispense of households entiring to dispense of households.</detail>	1450	6,000,000
	Note: provide total number of households anticipated to benefit and total additional operating cost per year to the municipality		
40			
10	Estimated backlog in number (and cost to provide) water connection:	2200	00 760 040
	<detail total=""> Note: total number should appear in IDD, and cost in future hudgeted.</detail>	3308	99,762,816
	Note: total number should appear in IDP, and cost in future budgeted capital housing programmes		
14	Free Basic Service Provision:		,
11		225	
	- Quantity (number of households affected)	4300	
I	- Quantum (value to each household)	4300	

	Note: Provide details of how many households receive the FBS provision, and the average value it means per household. Describe in detail the level of Free Basic Services provided.		
12	Type and number of grants and subsidies received:	1	R1,900,000
	Note: total value of specific electricity grants actually received during year to be recorded over the five quarters - Apr to Jun last year, Jul to Sep, Oct to Dec, Jan to Mar, Apr to Jun this year.		
13	Total operating cost of electricity distribution function		R 142,137,671